31 July 2026
ASX Code: AHF

Appendix 4C Quarterly Cash Flow and Market Update

Australian Dairy Nutritionals Limited (**AHF** or the **Group**) today lodged its Appendix 4C and provided a review of the Group's progress for the quarter ended 30 June 2026 (**Q4 FY26**).

Quarterly Activity Report (QAR)

Financial Update

The Group is pleased to announce consolidated revenue of $2.6m which is a 90% increase on Q3 FY26 and a 5% decrease on pcp. Revenue for nutritional powders of $2.1m for Q4 FY26 represents a 136% increase on Q3 FY26 and a 7% increase on the pcp (Q4 FY25), with the result reflecting increased distribution & consumer retention of the Future brand in China.

Total revenue for FY26 increased by 1% compared to FY25. FY26 was significantly impacted by lower milk and livestock sales, which was due to the exit from the lease of the North Brucknell farm in FY25. Consistent with our strategic objectives, nutritional powder revenue increased by 63% year on year to $5.0m and now contributes 69% of total revenue compared to 43% in FY25.

Net cash outflows from operations were $1.4m for Q4 FY26. The Group ended Q4 FY26 with cash holdings of $1.2m (Q3 FY26: $457k).

As announced to the ASX on 21 May 2026, the Group secured a $1.5m loan facility with RELI Capital Ltd for a term of 12 months, however the Board has and continues to assess capital raising opportunities and remains confident in its capacity to raise capital to appropriately fund the growth and operations of the business.

Directors, being related parties of the Group, were paid remuneration in the amount of $80k in Q4 FY26, which is consistent with Q3 FY26.

Sales update

The business continues to focus on building consumer engagement of the Future brand in the o2o channel in China via the M2C global shopping app. Consumer retention rates are very pleasing as repeat consumer purchases continue to trend positively and are at record levels for the latest month. It is planned that further distribution and province penetration expansion will continue in Q1 FY27, as our distribution partner Mutree brings on additional sales headcount , and the new sales incentive plan is implemented. Distribution has now exceeded our target of 1,000 active stores by the end of FY26.

Consistent with expectation, Vietnam sales are expected to resume in Q1 FY27 in line with the registration process and the 1-year sprout contract packing arrangement concluded in May 2026.

The release of this announcement was authorised by the Board of AHF.

Ends

Further Details

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About Australian Dairy Nutritionals Group

*Australian Dairy Nutritionals Group (**AHF**) is a vertically integrated Australian dairy group which owns high quality organic and organic A2 protein dairy farms, and a processing facility located in Southwestern Victoria, the 'Golden Triangle' of Australia's dairy industry. The Group produces the Ocean Road Dairies Organic A2 protein infant formula range, Australia's first Organic A2 protein infant formula made with farm fresh Australian milk from our organic dairy farms and manufactured at our infant formula factory in Camperdown, Victoria.*

Disclaimer – Forward Looking Statements

This announcement may include "forward looking statements" within the meaning of securities laws of applicable jurisdictions. These forward-looking statements are not historical facts but are based on AHF's current expectation, estimates and projections about the industry, in which it operates, and beliefs and assumptions. Readers are cautioned not to place undue reliance on forward looking statements. All figures are unaudited.

Appendix 4C

Quarterly cash flow report for entities subject to Listing Rule 4.7B

Name of entity

Australian Dairy Nutritionals Limited

ABN	Quarter ended ("current quarter")
36 057 046 607	30 June 2026

Consolidated statement of cash flows			Current quarter $A'000	Year to date (12 months) $A'000
1.	**Cash flows from operating activities**			
1.1	Receipts from customers		1,865	7,504
1.2	Payments for			
	(a)	research and development	-	-
	(b)	product manufacturing and operating costs	(2,068)	(7,149)
	(c)	advertising and marketing	(112)	(412)
	(d)	leased assets	-	-
	(e)	staff costs	(498)	(1,878)
	(f)	administration and corporate costs	(449)	(1,707)
1.3	Dividends received (see note 3)		-	-
1.4	Interest received		1	15
1.5	Interest and other costs of finance paid		(148)	(163)
1.6	Income taxes paid		-	-
1.7	Government grants and tax incentives		-	-
1.8	Other (provide details if material)		-	-
1.9	**Net cash from / (used in) operating activities**		**(1,409)**	**(3,790)**

2.	**Cash flows from investing activities**			
2.1	Payments to acquire or for:			
	(a)	entities	-	-
	(b)	businesses	-	-
	(c)	property, plant and equipment	(87)	(476)
	(d)	investments	-	-
	(e)	intellectual property	-	-
	(f)	other non-current assets	-	-

Consolidated statement of cash flows		**Current quarter $A'000**	**Year to date (12 months) $A'000**
2.2	Proceeds from disposal of:		
	(a) entities	-	-
	(b) businesses	-	-
	(c) property, plant and equipment	152	182
	(d) investments	-	-
	(e) intellectual property	-	-
	(f) other non-current assets	-	-
2.3	Cash flows from loans to other entities	-	-
2.4	Dividends received (see note 3)	-	-
2.5	Other (provide details if material)	-	-
2.6	**Net cash from / (used in) investing activities**	**65**	**(294)**

3.	**Cash flows from financing activities**		
3.1	Proceeds from issues of equity securities (excluding convertible debt securities)	700	1,235
3.2	Proceeds from issue of convertible debt securities	-	-
3.3	Proceeds from exercise of options	-	-
3.4	Transaction costs related to issues of equity securities or convertible debt securities	(6)	(69)
3.5	Proceeds from borrowings	1,500	1,827
3.6	Repayment of borrowings	(100)	(327)
3.7	Transaction costs related to loans and borrowings	(33)	(33)
3.8	Dividends paid	-	-
3.9	Other – lease liabilities	(16)	(79)
3.10	**Net cash from / (used in) financing activities**	**2,045**	**2,554**

4.	**Net increase / (decrease) in cash and cash equivalents for the period**		
4.1	Cash and cash equivalents at beginning of period	457	2,688
4.2	Net cash from / (used in) operating activities (item 1.9 above)	(1,409)	(3,790)
4.3	Net cash from / (used in) investing activities (item 2.6 above)	65	(294)

Consolidated statement of cash flows		Current quarter $A'000	Year to date (12 months) $A'000
4.4	Net cash from / (used in) financing activities (item 3.10 above)	2,045	2,554
4.5	Effect of movement in exchange rates on cash held	-	-
4.6	**Cash and cash equivalents at end of period**	**1,158**	**1,158**

5.	**Reconciliation of cash and cash equivalents** at the end of the quarter (as shown in the consolidated statement of cash flows) to the related items in the accounts	**Current quarter $A'000**	**Previous quarter $A'000**
5.1	Bank balances	1,158	457
5.2	Term deposits	-	-
5.3	Bank overdrafts	-	-
5.4	Other (provide details)	-	-
5.5	**Cash and cash equivalents at end of quarter (should equal item 4.6 above)**	**1,158**	**457**

6.	**Payments to related parties of the entity and their associates**	**Current quarter $A'000**
6.1	Aggregate amount of payments to related parties and their associates included in item 1	80
6.2	Aggregate amount of payments to related parties and their associates included in item 2	-

Note: if any amounts are shown in items 6.1 or 6.2, your quarterly activity report must include a description of, and an explanation for, such payments.

7.	**Financing facilities** *Note: the term "facility' includes all forms of financing arrangements available to the entity.* *Add notes as necessary for an understanding of the sources of finance available to the entity.*	**Total facility amount at quarter end $A'000**	**Amount drawn at quarter end $A'000**
7.1	Loan facilities	1,500	1,500
7.2	Credit standby arrangements	-	-
7.3	Other (please specify)	-	-
7.4	**Total financing facilities**	**1,500**	1,500
7.5	**Unused financing facilities available at quarter end**		-
7.6	Include in the box below a description of each facility above, including the lender, interest rate, maturity date and whether it is secured or unsecured. If any additional financing facilities have been entered into or are proposed to be entered into after quarter end, include a note providing details of those facilities as well.		
	7.1 RELI Capital – Secured 12-month loan facility – Variable interest rate: 9.74% per annum.		

8.	**Estimated cash available for future operating activities**	**$A'000**
8.1	Net cash from / (used in) operating activities (item 1.9)	(1,409)
8.2	Cash and cash equivalents at quarter end (item 4.6)	1,158
8.3	Unused finance facilities available at quarter end (item 7.5)	-
8.4	Total available funding (item 8.2 + item 8.3)	1,158
8.5	**Estimated quarters of funding available (item 8.4 divided by item 8.1)**	0.82

Note: if the entity has reported positive net operating cash flows in item 1.9, answer item 8.5 as "N/A". Otherwise, a figure for the estimated quarters of funding available must be included in item 8.5.

8.6 If item 8.5 is less than 2 quarters, please provide answers to the following questions:

8.6.1 Does the entity expect that it will continue to have the current level of net operating cash flows for the time being and, if not, why not?

Answer: The Group expects to increase cash flows in the medium term as it continues to increase distribution and sales of its branded infant formula ranges.

8.6.2 Has the entity taken any steps, or does it propose to take any steps, to raise further cash to fund its operations and, if so, what are those steps and how likely does it believe that they will be successful?

Answer: The Board has and continues to assess capital raising opportunities and remains confident in its capacity to raise capital to appropriately fund the growth and operations of the business.

8.6.3 Does the entity expect to be able to continue its operations and to meet its business objectives and, if so, on what basis?

Answer: Yes, as set out in section 8.6.2.

Note: where item 8.5 is less than 2 quarters, all of questions 8.6.1, 8.6.2 and 8.6.3 above must be answered.

Compliance statement

1 This statement has been prepared in accordance with accounting standards and policies which comply with Listing Rule 19.11A.

2 This statement gives a true and fair view of the matters disclosed.

Date: 31 July 2026

Authorised by: The Board of Directors
(Name of body or officer authorising release – see note 4)

Notes

1. This quarterly cash flow report and the accompanying activity report provide a basis for informing the market about the entity's activities for the past quarter, how they have been financed and the effect this has had on its cash position. An entity that wishes to disclose additional information over and above the minimum required under the Listing Rules is encouraged to do so.
2. If this quarterly cash flow report has been prepared in accordance with Australian Accounting Standards, the definitions in, and provisions of, *AASB 107: Statement of Cash Flows* apply to this report. If this quarterly cash flow report has been prepared in accordance with other accounting standards agreed by ASX pursuant to Listing Rule 19.11A, the corresponding equivalent standard applies to this report.
3. Dividends received may be classified either as cash flows from operating activities or cash flows from investing activities, depending on the accounting policy of the entity.
4. If this report has been authorised for release to the market by your board of directors, you can insert here: "By the board". If it has been authorised for release to the market by a committee of your board of directors, you can insert here: "By the [*name of board committee – eg Audit and Risk Committee*]". If it has been authorised for release to the market by a disclosure committee, you can insert here: "By the Disclosure Committee".
5. If this report has been authorised for release to the market by your board of directors and you wish to hold yourself out as complying with recommendation 4.2 of the ASX Corporate Governance Council's *Corporate Governance Principles and Recommendations*, the board should have received a declaration from its CEO and CFO that, in their opinion, the financial records of the entity have been properly maintained, that this report complies with the appropriate accounting standards and gives a true and fair view of the cash flows of the entity, and that their opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.