30 July 2026

Despatch of Entitlement Offer Materials

Babylon Pump & Power Limited (ASX: BPP) ("Babylon" or "the Company") refers to its prospectus dated 21 July 2026 (**Prospectus**) for a non-renounceable entitlement issue of two (2) new Shares for every one (1) existing Share held at an issue price of $0.05 per New Share (**Offer**).

The Company confirms that the Prospectus and accompanying personalised Entitlement and Acceptance Form (or correspondence advising how to access those materials) have been despatched today to all shareholders at the Record Date, being 5:00pm (AWST) on Monday, 27 July 2026 (**Eligible Shareholders**). Samples of the correspondence sent to Eligible Shareholders are appended to this release.

The Entitlement and Acceptance Form includes instructions on how Eligible Shareholders may take up their entitlement and apply for any shortfall shares (subject to the terms of the Prospectus). Further details of the Offer are set out in the Prospectus and the Company's announcement dated 21 July 2026.

The Offer is expected to close at 5:00pm AWST on Monday, 24 August 2026, unless extended in accordance with the Prospectus.

This ASX release has been authorised by Managing Director Michael Shelby.

For more information, please contact:

Michael Shelby

Managing Director
+61 (0) 8 9454 6309
mshelby@babylonpumpandpower.com

About Babylon Pump & Power Ltd

Babylon Pump & Power Ltd (ASX: BPP) is a provider of speciality mining services to the resources sector in Australia. The company is a specialist in high-pressure pumping, dewatering and project water management with decades of experience supplying and maintaining equipment in remote and offshore locations. Babylon also provides a full range of speciality power generation solutions, including system design, installation, commissioning, operations and maintenance services. Babylon is based in Perth with strategic locations across the state.

BABYLON
PUMP & POWER LTD

Babylon Pump & Power Limited | ACN 009 436 908

All Registry Communication to:

AUTOMIC GROUP

GPO Box 5193, Sydney NSW 2001
1300 288 664 (within Australia)
+61 2 9698 5414 (international)
corporate.actions@automicgroup.com.au
www.automicgroup.com.au

[EntityRegistrationDetailsLine1Envelope]
[EntityRegistrationDetailsLine2Envelope]
[EntityRegistrationDetailsLine3Envelope]
[EntityRegistrationDetailsLine4Envelope]
[EntityRegistrationDetailsLine5Envelope]
[EntityRegistrationDetailsLine6Envelope]

Holder Number:
[HolderNumberMasked]

Shares held as at the Record Date at 5:00pm (AWST) on 27 July 2026:
[CumBalance]

ENTITLEMENT AND ACCEPTANCE FORM

OFFER CLOSES 5:00PM (AWST) ON 24 AUGUST 2026 (SUBJECT TO CHANGE WITHOUT NOTICE)

On 21 July 2026, Babylon Pump & Power Limited (ASX: BPP) (**BPP** or **Company**) announced a pro rata non-renounceable entitlement offer of up to approximately 253,919,074 Shares at an issue price of $0.05 per Share to Eligible Shareholders to raise up to approximately $12.7 million (before costs) on the basis of two (2) new Shares for every one (1) Share held as at the Record Date (**Offer**).

The Prospectus dated 21 July 2026 contains important information about the Offer and you should read it carefully before applying for new Shares. This Entitlement and Acceptance Form should be read in conjunction with the Prospectus. If you do not understand the information provided in the Prospectus or are in doubt as to how you should proceed, you should contact your financial or other professional adviser. Other than as defined in this Entitlement and Acceptance Form, capitalised terms have the same meaning as defined in the Prospectus.

1 ACCEPTANCE OF ENTITLEMENT OR PART THEREOF

	Entitlement Payment Amount ($0.05 per new Share)	Number of new Shares Entitled
Full Entitlement	[EntPayable]	[Entitlement]

2 APPLICATION FOR SHORTFALL SHARES

If you have taken up your full Entitlement, you are eligible to apply for Shortfall Shares. To apply for Shortfall Shares, please make payment for the total number of New Shares you wish to apply for, including both Entitlement and Shortfall Shares. Payment for Shortfall Shares should be calculated separately from the Entitlement Payment Amount stated above.

3 PAYMENT - YOU CAN PAY BY BPAY® OR ELECTRONIC FUNDS TRANSFER (EFT)

Payments must be made by BPAY or EFT and may not be made by cheque or money order. You do not need to return this Entitlement or Acceptance Form.

Option A – BPAY

Biller Code: [BPayBillerCd]
Ref: [BPayCRN]

Mobile & Internet Banking – BPAY
Make this payment from your cheque or savings account.

Note: Please ensure you use the BPAY details stated above as they are unique for each offer. Your BPAY reference number or unique entitlement reference number will process your payment for your application for new Shares electronically.

Option B – Electronic Funds Transfer (EFT)

Funds are to be deposited in AUD currency directly to following bank account:

Account name:	Automic Pty Ltd
Account BSB:	[CreditAccountBsb]
Account number:	[CreditAccountNumber]
Swift Code:	WPACAU2S

Your unique entitlement reference number:
[HolderId]-[CorporateActionID]-[CompanyASXCode]

IMPORTANT: You must quote your **unique entitlement reference number** as your payment reference/description when processing your EFT payment. Failure to do so may result in your funds not being allocated to your application and new Shares subsequently not issued.

4 ELECT TO RECEIVE COMMUNICATIONS ELECTRONICALLY

If you have received this form by post, you have not provided your email address or elected to receive all communications electronically.

We encourage you to elect to receive shareholder communications electronically to:

- Help the Company reduce its printing and mailing costs.
- Receive investor communications faster and more securely.
- Help the environment through the need for less paper.

SCAN THE QR CODE TO VISIT https://portal.automic.com.au/investor/home AND UPDATE YOUR COMMUNICATION PREFERENCE

INSTRUCTIONS FOR COMPLETING THIS ENTITLEMENT AND ACCEPTANCE FORM

The right to participate in the Offer is optional and is offered exclusively to all Shareholders who are registered as holders of fully paid ordinary Shares in the capital of the Company on the Record Date (**Eligible Shareholders**).

ACCEPTANCE OF OFFER

By making a BPAY or EFT payment:

- you represent and warrant that you have read and understood the Prospectus and that you acknowledge the matters, and make the warranties and representations contained therein and in this Entitlement and Acceptance Form; and
- you provide authorisation to be registered as the holder of new Shares acquired by you and agree to be bound by the Constitution of the Company.

1 Acceptance of full or partial Entitlement

If you wish to accept your full Entitlement:

- make payment by BPAY or EFT for your full Entitlement by following the instructions on this Entitlement and Acceptance Form.

If you only wish to accept part of your Entitlement:

- calculate the payment amount for the portion of your Entitlement that you wish to take up; and
- make payment by BPAY or EFT for that portion of your Entitlement by following the instructions on this Entitlement and Acceptance Form.

2 Application for Shortfall Shares

If you accept your full Entitlement and wish to apply for Shortfall Shares in excess of your Entitlement:

- make payment by BPAY or EFT for the total payment amount of your full Entitlement AND your participation in the Shortfall Offer by following the instructions on this Entitlement and Acceptance Form.

Note your payment for Shortfall Shares should be calculated separately by multiplying the number of Shortfall Shares you wish to apply for by the issue price, rounded up to the nearest cent.

Your application for Shortfall Shares may not be successful (wholly or partially). Any allocation of Shortfall Shares amongst applicants is subject to scale back on a pro rata basis at the Company's discretion in accordance with the terms set out in the Prospectus. The decision in relation to the number of Shortfall Shares in excess of your Entitlement to be allocated to you will be final. No interest will be paid on any application monies received and returned.

3 Payment

By making a payment via BPAY or EFT, you agree that it is your responsibility to ensure that funds are submitted correctly and received by the Share Registry by the Closing Date and time. Payment must be received by the Share Registry by 5:00pm (AWST) on the Closing Date.

By making payment of application monies, you certify that you wish to apply for new Shares under the Entitlement Offer as indicated on this Entitlement and Acceptance Form and acknowledge that your acceptance is irrevocable and unconditional.

It is your responsibility to ensure your BPAY reference number or unique entitlement reference number is quoted, as per the instructions in Section 3. If you fail to quote your BPAY reference number or unique entitlement reference number correctly, Automic Group may be unable to allocate or refund your payment. If you need assistance, please contact Automic Group.

Payment by BPAY: You can make a payment via BPAY if you are the holder of an account with an Australian financial institution that supports BPAY transactions. To BPAY this payment via internet or telephone banking, use your BPAY reference number on this Entitlement and Acceptance Form. Multiple acceptances must be paid separately.

Payment by EFT: You can make a payment via Electronic Funds Transfer (EFT). Multiple acceptances must be paid separately. Please use your unique entitlement reference number on this Entitlement and Acceptance Form. This will ensure your payment is processed correctly to your application electronically.

Applicants should be aware of Automic's financial institution's cut off-time, their own financial institution's cut-off time and associated fees with processing a funds transfer. It is the Applicant's responsibility to ensure funds are submitted correctly by the Closing Date and time, including taking into account any delay that may occur as a result of payments being made after 3:00pm (AWST) and/or on a day that is not a business day (payment must be made to be processed overnight). You do not need to return this Entitlement and Acceptance Form if you have made payment via BPAY or EFT. Your BPAY reference number or unique entitlement reference number will process your payment to your application electronically and you will be deemed to have applied for such new Shares for which you have paid.

4 Elect to receive communications electronically

As a valued shareholder, the Company encourages shareholders to elect to receive their shareholder communications electronically. This will ensure you receive all future important shareholder communications in a faster and more secure way and reduce the environmental footprint of printing and mailing.

If you require further information about the Offer, please contact Automic on 1300 288 664 (within Australia) or +61 2 9698 5414 between 8:30am and 7:00pm (Sydney time) on business days or email corporate.actions@automicgroup.com.au.

30 July 2026

Dear Shareholder

Babylon Pump & Power Limited – Pro-Rata Non-Renounceable Entitlement Issue

Babylon Pump & Power Limited (**Company**) is undertaking a partially underwritten pro-rata non-renounceable entitlement offer of two (2) new Shares for every one (1) Share held at the Record Date by Eligible Shareholders at an issue price of $0.05 per new Share, to raise up to approximately $12.7 million (before costs) (**Offer**).

The Offer is being made under a prospectus dated 21 July 2026 and lodged with ASIC on that date (**Prospectus**). The Prospectus also includes an offer to Eligible Shareholders (and other investors) to apply for Shortfall Shares at the same issue price (**Shortfall Offer**).

On 24 June 2026, Babylon Pump & Power Limited (**Company**) announced a proposed recapitalisation and strategic reset designed to strengthen Babylon's financial position and support the next phase of growth in its specialist water management rental business. The announcement highlighted that:

a) the Company's specialist rental business continues to perform strongly, with the Blue Hire and Matrix acquisitions successfully integrated and delivering ahead of expectations;

b) the strong performance of the rental business has been partly offset in FY26 by difficult trading conditions in the Maintenance segment and costs associated with an unsuccessful acquisition process;

c) Babylon's transition to a focused water management rental platform, where margins, earnings visibility and growth prospects are strongest, is progressing following the sale of Ausblast and the impending exit from the Maintenance segment;

d) revised funding arrangements had been negotiated with NAB, subject to satisfaction of certain conditions, providing a pathway to greater balance sheet flexibility; and

e) the Company was progressing a recapitalisation plan to strengthen its balance sheet, provide additional working capital and fund expansion of the rental fleet.

In conjunction with these initiatives, the Company's Shares have remained suspended from trading on the ASX while Babylon progresses a capital raise intended to stabilise its financial position and provide the capital required to pursue identified growth opportunities. The capital raise is designed to:

a) restore working capital flexibility following the downturn in the Maintenance segment and costs incurred in connection with the unsuccessful proposed acquisition process (as announced to ASX on 19 May 2026);
b) satisfy the conditions applying to the Company's revised loan facilities with NAB (as announced to ASX on 24 June 2026);
c) materially reduce short-term debt and improve Babylon's overall funding profile; and
d) fund fleet expansion and asset refurbishment required to meet existing customer demand and pursue identified growth opportunities in the water management rental business.

The Offer provides eligible shareholders with the opportunity to participate in Babylon's recapitalisation and support the Company's transition to a focused, better capitalised water management rental business.

The Offer has a Minimum Subscription of 145.4 million Shares, anticipated to comprise $2.5 million of cash subscriptions and $4.77 million of debt converted to equity.

If the Minimum Subscription is achieved, the $2.5 million of cash raised (before costs) will replenish the Company's working capital and fund the $1.2 million payment due to NAB on completion of the Offer. In addition, up to $4.77 million of short-term debt will be converted into equity through sub-underwriting arrangements. Completion at the Minimum Subscription level would materially improve Babylon's funding position and provide a stronger platform from which to pursue future growth funding as opportunities arise.

To the extent subscriptions exceed the Minimum Subscription, additional proceeds will be applied to the costs of the Offer, the orderly payment of current creditors, general working capital and investment in revenue-generating equipment, particularly pumps and related assets for the water equipment hire and water testing businesses.

If the Offer is Fully Subscribed, the Company will raise approximately $12.7 million before costs, providing the Company with substantially greater financial flexibility to invest in additional rental equipment, refurbish existing assets and support growth over the next 12 months. The additional capital would also allow Babylon to maintain appropriate working capital headroom and, where prudent, further reduce debt.

Babylon's underlying rental business continues to benefit from strong customer demand, improving fleet utilisation and the successful integration of Blue Hire and Matrix. The Board believes that a successful recapitalisation will allow the Company to convert more of this demand into revenue and earnings by investing in additional fleet capacity and returning existing assets to service.

The Issue Price of $0.05 per Share represents a 37.5% discount to the 10-day VWAP up to 19 April 2026, being the final day that the Company's Shares traded on the ASX prior to the Company's suspension from trading.

Shareholders should read the Prospectus carefully in its entirety before deciding whether or not to participate in the Offer. In particular, applicants should consider the key risk factors outlined in Section 7 of the Prospectus.

On behalf of your Board, I invite you to consider participating in the Offer and supporting Babylon as it strengthens its balance sheet, completes its strategic transition and pursues the next phase of growth in its specialist water management rental business.

I thank you for your continued support.

Yours faithfully

Michael Shelby
Managing Director
Babylon Pump & Power Ltd

BABYLON PUMP & POWER LTD

How to access the Entitlement Offer

1. **Online** – The Prospectus and your personalised Entitlement and Acceptance Form can be accessed via the Automic Investor Portal at: https://portal.automic.com.au/investor/home.

2. **Paper** – Request a copy of the Prospectus and your personalised Entitlement and Acceptance Form by contacting Automic on 1300 288 664 or +61 2 9698 5414, or by email at corporate.actions@automicgroup.com.au.

To download the Prospectus and your personalised Entitlement and Acceptance Form, you may use one of the following methods:

I already have an Automic Investor Portal login	I do not have an Automic Investor Portal login and wish to register	I do not have an Automic Investor Portal login but wish to access this Offer only
• Access the Automic Investor Portal at: https://portal.automic.com.au/investor/home • Select "Existing Users Sign In" and log in to your account. • Navigate to "Documents and Statements". • Download the Prospectus and your Entitlement and Acceptance Form. • Submit your application by making payment in accordance with the personalised payment instructions on your Entitlement and Acceptance Form. Do not return your Entitlement and Acceptance Form.	• Register via: https://singleholding.automic.com.au/signup • Select "*Babylon Pump & Power Limited*" from the Issuer dropdown. • Enter your SRN/HIN (from your latest holding statement). • Enter a single identifying word from your holder name. • Enter your postcode (Australia) or country of residence (overseas). • Complete the verification and follow the prompts to register. Once registered: • Log in and go to "Documents and Statements". • Download the Prospectus and your Entitlement and Acceptance Form. • Submit your application by making payment in accordance with the personalised payment instructions on your Entitlement and Acceptance Form. Do not return your Entitlement and Acceptance Form.	• Register via: https://singleholding.automic.com.au/login • Select "*Babylon Pump & Power Limited*" from the Issuer dropdown. • Enter your SRN/HIN (from your latest holding statement). • Enter a single identifying word from your holder name. • Enter your postcode (Australia) or country of residence (overseas). • Complete the verification and follow the prompts. Once logged in: • Navigate to "Documents and Statements". • Download the Prospectus and your Entitlement and Acceptance Form. • Submit your application by making payment in accordance with the personalised payment instructions on your Entitlement and Acceptance Form. Do not return your Entitlement and Acceptance Form.

Elect to receive communications electronically

You have received this letter by post because you have not nominated an email address or elected to receive shareholder communications electronically. The Company encourages all shareholders to receive communications electronically, which provides timely access to important shareholder information. To update your communication preferences, please scan the QR code or visit https://portal.automic.com.au/investor/home and follow the instructions to register or update your details.

The Entitlement Offer closes at 5:00pm (AWST) on 24 August 2026 (unless extended).

Key dates for the Offers

Action	Date
Lodge Prospectus with the ASIC and ASX	Tue 21 July 2026
Ex-date for Offer	Fri 24 July 2026
Record Date for determining Entitlements	7.00pm (AEST) Mon 27 July 2026
Prospectus and Application Forms made available and announced to ASX Offer and Shortfall Offer open	Thu 30 July 2026
Last day to extend Offer Closing Date	Before 12.00pm (AEST) Wed 19 August 2026
Shareholder meeting	10.00am (WST) Fri 21 August 2026
Closing Date of the Offer*	5.00pm (WST) Mon 24 August 2026
Shares quoted on a deferred settlement basis	Tue 25 August 2026
Announcement of results of the Offer* Issue date of Shares under the Offer to Eligible Shareholders and to Underwriter or nominees Lodgement of Appendix 2A and Appendix 3G	Fri 28 August 2026

** The dates above are indicative only and are subject to change. The Directors may vary these dates subject to any applicable requirements of the Corporations Act or the Listing Rules. The Directors may extend the Offer Closing Date by giving at least three (3) Business Days' notice to ASX prior to the Closing Date. As such the date the Shares are expected to commence trading on ASX may vary.*

Additional information

If you have any questions regarding the Offers or require assistance accessing the Prospectus or your personalised Entitlement and Acceptance Form, please contact the Company's share registry Automic by email at corporate.actions@automicgroup.com.au or by phone on 1300 288 664 (within Australia) or +61 2 9698 5414 (outside Australia).

You should read the Prospectus in its entirety and consider seeking professional advice before making any investment decision in relation to the Offers. For other questions, you should consult your broker, solicitor, accountant, financial adviser or other professional adviser.