1 June 2026

Dear Option Holder,

EXPIRY OF LISTED OPTIONS (ASX: CCOOA)

The Calmer Co International Limited (ASX: CCO) (**"Company"**) wishes to remind you that you are the registered holder of listed options in the Company (ASX: CCOOA) (**Options**).

Under clause 5.2 of Appendix 6A of the ASX Listing Rules, the Company is required to advise Option holders of the upcoming expiry of the Options at 5.00pm (AEST) on 30 June 2026 (**Expiry Date**). The Options are exercisable at $0.006 per Option and there is no obligation upon holders to exercise their Options.

The Company provides the following courses of action available to you as a holder of these soon-to-expire Options:

1. **Do nothing and allow your Options to expire**

   If you do not exercise or sell your Options in the manner described below, they will expire at 5.00pm (AEST) on the Expiry Date and your right to subscribe for fully paid ordinary shares (**Shares**) in the capital of the Company at $0.006 per Share will lapse and all rights will cease.

2. **Sell your Options**

   Please note that official quotation of the Options on ASX will cease at close of trading on Wednesday, 24 June 2026, being four business days before the Expiry Date.

3. **Exercise your Options**

   If you wish to exercise your Options, you must complete the Notice of Exercise of Options (**Notice**) form accompanying this letter and provide the completed Notice together with payment of $0.006 per Option being exercised according to the instructions on the Notice.

   Your completed Notice and payment (in cleared funds) must be received by no later than 5.00pm (AEST) on the Expiry Date. Instructions regarding methods of payment are included in the Notice.

In accordance with clause 5.2 of Appendix 6A of the ASX Listing Rules, the Company provides the following information:

(a) The total number of Options on issue are 1,241,238,435. The number of Shares to be issued on exercise of the Options is one Share per Option that is exercised;

(b) the exercise price of the Options is $0.006 per Option;

(c) the due date for payment of the exercise price (in cleared funds) for the Options is 5.00pm (AEST) on 30 June 2026;

(d) if you do not exercise (or sell) your options in the manner described above, they will expire at 5.00pm (AEST) on the Expiry Date and your right to subscribe for Shares at $0.006 per Share will lapse;

(e) official quotation of the Options on ASX will cease at the close of trading on 24 June 2026, being 4 business days before the expiry date;

(f) the market price of ordinary shares in the Company on the ASX was $0.002 on 27 May 2026,

(g) during the 3 months preceding the date of this letter:

i. the highest market sale price of Shares on ASX was $0.004 on 2,4,9 and 12 March 2026; and

ii. the lowest market sale price of Shares on ASX was $0.002 on 23-26,30 and 31 March 2026, 1-2,7,13,20-24,27-28 and 30 April 2026 and 1,5-15,19-22 and 25 May 2026; and

(h) as at the date of this notice, there are no underwriting agreements in relation to the Options.

For further information, please contact Zane Yoshida at zane@thecalmerco.com.

The company encourages you to seek your own professional advice in deciding whether to exercise your Options.

Yours faithfully,

Natalie Climo

Natalie Climo
Company Secretary

All Registry Communication to:

AUTOMIC

PO Box 5193, Sydney NSW 2001
1300 288 664 (within Australia)
+61 2 9698 5414 (international)
hello@automic.com.au
www.automicgroup.com.au

THE CALMER CO.

The Calmer Co International Limited | ABN 40 169 441 874

SRN/HIN:

Security Code: CCOOA

Number of Options Held:

Option Expiry Date: 30 JUNE 2026

Exercise Price: $0.006

NOTICE OF EXERCISE OF OPTIONS

I/we hereby exercise the following number of options and make payment in Australian currency for the amount payable. Please allot me/us Ordinary Shares calculated on the basis of one Ordinary Share for every one Option which I/we exercise. I/We agree to accept such Shares subject to the Constitution of The Calmer Co International Limited.

1. Number of Options to be Exercised

Total payment required @ $0.006 per Option exercised

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If the dollar amount paid results in a fraction of a share then the shares allotted will be rounded down.

2. Payment by EFT:

Funds to be deposited directly to the following bank account:

Account name:	**The Calmer Co Int**
Account BSB:	**014275**
Account number:	**642646962**

IMPORTANT: When making your EFT payment please ensure that you use your registered holding name as your “payment description”. Failure to do so may result in your funds not being allocated to your application and shares subsequently not issued.

3. Contact details & signature

Telephone Number

(   )

Contact Name (PLEASE PRINT)

Email Address

SUPPORT YOUR COMPANY: By providing your email address, you elect to receive all communications despatched by the Company electronically (where legally permissible).

Sign here:

Securityholder 1	Securityholder 2	Securityholder 3
Sole Director/Company Secretary	Director	Director / Company Secretary

NOTE: When signed under Power of Attorney, the attorney states that they have not received a notice of revocation. A certified copy of the Power of Attorney must be lodged with this exercise form.

4. Submitting your “Notice of Exercise of Options” form

Please return the completed and signed form together with copy of your funds transfer receipt:

BY MAIL
24 Cansdale Street
Yeronga QLD 4104

BY EMAIL
investors@thecalmerco.com