

THE CALMER CO INTERNATIONAL LIMITED

ACN 169 441 874

RENOUNCEABLE ENTITLEMENT OFFER PROSPECTUS

This Prospectus is being issued for a renounceable pro-rata offer to Eligible Shareholders of up to 3,500,000,000 New Shares on the basis of 1 New Share for every 1 Share held on the Record Date (with attaching free New Options on the basis of 1 New Option for every 2 New Shares issued under the Offers) at an issue price of \$0.001 each to raise up to \$3,500,000 (before costs) (the **Entitlement Offer**).

The Entitlement Offer is underwritten to \$500,000 by Mahe Capital Pty Ltd ACN 634 087 684.

This Prospectus incorporates an offer to Eligible Shareholders to subscribe for Shares (in excess of their Entitlements) not subscribed for by other Eligible Shareholders pursuant to the Entitlement Offer (**Top Up Offer**).

The Entitlement Offer and the Top Up Offer close at 5.00pm (AEST) on Monday, 17 August 2026 (**Closing Date**).*

Any Shares which are not taken up in accordance with the Entitlement Offer or the Top Up Offer (**Shortfall Shares**) may be placed by the Company in consultation with the Lead Manager within three months of the Closing Date.

**THIS IS AN IMPORTANT DOCUMENT AND REQUIRES YOUR IMMEDIATE ATTENTION. IT
SHOULD BE READ IN ITS ENTIRETY.**

**IF YOU ARE IN DOUBT ABOUT WHAT TO DO, YOU SHOULD CONSULT YOUR PROFESSIONAL
ADVISER WITHOUT DELAY.**

**THE SHARES OFFERED IN CONNECTION WITH THIS PROSPECTUS ARE OF A SPECULATIVE
NATURE.**

*The Company reserves the right, subject to the Corporations Act and Listing Rules to extend or shorten the Closing Date for the Entitlement Offer and the Top Up Offer.

Important information

This Prospectus is dated 27 July 2026 and was lodged with the ASIC on that date. ASIC, ASX and their respective officers take no responsibility for the contents of this Prospectus or the merits of the investment to which this Prospectus relates.

No Securities may be issued on the basis of this Prospectus later than 13 months after the date of this Prospectus.

No person is authorised to give information or to make any representation in connection with this Prospectus, which is not contained in this Prospectus. Any information or representation not so contained may not be relied on as having been authorised by the Company in connection with this Prospectus.

It is important that investors read this Prospectus in its entirety and seek professional advice where necessary.

The Securities offered by this Prospectus should be considered as highly speculative.

Applications for Securities offered pursuant to this Prospectus can only be made by an original Entitlement and Acceptance Form.

Transaction specific Prospectus

This Prospectus is a transaction specific prospectus for an offer of continuously quoted securities (as defined in the Corporations Act) and has been prepared in accordance with section 713 of the Corporations Act.

Continuous disclosure obligations

The Company is a “disclosing entity” (as defined in section 111AC of the Corporations Act) for the purposes of section 713 of the Corporations Act and, as such, is subject to regular reporting and disclosure obligations. Specifically, like all listed companies, the Company is required to continuously disclose any information it has to the market which a reasonable person would expect to have a material effect on the price or the value of its Securities.

This Prospectus is intended to be read in conjunction with the publicly available information in relation to the Company which has been notified to ASX and does not include all of the information that would be included in a prospectus for an initial public offering of securities in an entity that is not already listed on a stock exchange. Investors should therefore have regard to the other publicly available information in relation to the Company before making a decision whether or not to invest.

Not Investment Advice

The information contained in this Prospectus is not financial product advice or investment advice and does not take into account your financial or investment objectives, financial situation or particular needs (including financial or taxation issues). You should seek professional advice from your accountant, financial adviser, stockbroker, lawyer or other professional adviser before deciding to subscribe for Securities under this Prospectus to determine whether it meets your objectives, financial situation and needs.

Forward-looking statements

This Prospectus contains forward-looking statements which are identified by words such as ‘may’, ‘could’, ‘believes’, ‘estimates’, ‘targets’, ‘expects’, or ‘intends’ and other similar words that involve risks and uncertainties.

These statements are based on an assessment of present economic and operating conditions, and on a number of assumptions regarding future events and actions that, as at the date of this Prospectus, are expected to take place.

Such forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties, assumptions and other important factors, many of which are beyond the control of the Company, the Directors and the Company’s management.

The Company cannot and does not give any assurance that the results, performance or achievements expressed or implied by the forward-looking statements contained in this Prospectus will actually occur and investors are cautioned not to place undue reliance on these forward-looking statements.

The Company has no intention to update or revise forward-looking statements, or to publish prospective financial information in the future, regardless of whether new information, future events or any other factors affect the information contained in this Prospectus, except where required by law.

These forward-looking statements are subject to various risk factors that could cause the Company’s actual results to differ materially from the results expressed or anticipated in these statements. These risk factors are set out in Section 5.

Overseas shareholders

This Offer does not, and is not intended to, constitute an offer in any place or jurisdiction in which, or to any person to whom, it would not be lawful to make such an offer or to issue this Prospectus.

It is not practicable for the Company to comply with the securities laws of overseas jurisdictions having regard to the number of overseas Shareholders, the number and value of Securities these Shareholders would be offered and the cost of complying with regulatory requirements in each relevant jurisdiction. Accordingly, the Offers are not being extended and Securities will not be issued to Shareholders with a registered address which is outside the Offer Jurisdictions. In particular, the Securities have not been, and will not be, registered under US Securities Act of 1933 and may not be offered or sold in the United States except in transactions exempt from, or not subject to, registration under the US Securities Act and applicable US state securities laws.

For further information on overseas Shareholders please refer to Section 2.14.

Target Market Determination

In accordance with the design and distribution obligations under the Corporations Act, the Company has determined the target market for the offer of Options issued under this Prospectus. The Company and the Lead Manager/Underwriter will only distribute

this Prospectus to those investors who fall within the target market determination (TMD) as set out on the Company's website (www.thecalmerco.com). By making an application under the Offers, you warrant that you have read and understood the TMD and that you fall within the target market set out in the TMD.

Electronic Prospectus

A copy of this Prospectus can be downloaded from the website of the Company at www.thecalmerco.com.

If you are accessing the electronic version of this Prospectus for the purpose of making an investment in the Company, you must be an Offer Jurisdiction resident and must only access this Prospectus from within the Offer Jurisdictions. The Corporations Act prohibits any person passing onto another person an Entitlement Form unless it is attached to a hard copy of this Prospectus or it accompanies the complete and unaltered version of this Prospectus.

You may obtain a hard copy of this Prospectus free of charge by contacting the Company by phone during office hours or by emailing the Company at investors@thecalmerco.com.

The Company reserves the right not to accept an Entitlement and Acceptance Form from a person if it has reason to believe that when that person was given access to the electronic Entitlement and Acceptance Form, it was not provided together with the electronic Prospectus and any relevant supplementary or replacement prospectus or any of those documents were incomplete or altered.

Company Website

No documents or other information available on the Company's website are incorporated into this Prospectus by reference.

Financial forecasts

The Directors have considered the matters set out in ASIC Regulatory Guide 170 and believe that they do not have a reasonable basis to forecast future earnings on the basis that the operations of the Company are inherently uncertain. Accordingly, any forecast or projection information would contain such a broad range of potential outcomes and possibilities that it is not possible to prepare a reliable best estimate forecast or projection.

Definitions and Time

Unless the contrary intention appears or the context otherwise requires, words and phrases contained in this Prospectus have the same meaning and interpretation as given in the Corporations Act and capitalised terms have the meaning given in the Glossary in Section 10.

All references to time in this Prospectus are references to AEST.

Privacy statement

If you complete an Entitlement and Acceptance Form, you will be providing personal information to the Company. The Company collects, holds and will use that information to assess your application, service your needs as a Shareholder and to facilitate distribution payments and corporate communications to you as a Shareholder.

The information may also be used from time to time and disclosed to persons inspecting the register, including bidders for your securities in the context of

takeovers, regulatory bodies including the Australian Taxation Office, authorised securities brokers, print service providers, mail houses and the share registry.

You can access, correct and update the personal information that we hold about you. If you wish to do so, please contact the share registry at the relevant contact number set out in this Prospectus.

Collection, maintenance and disclosure of certain personal information is governed by legislation including the *Privacy Act 1988* (Cth), the *Corporations Act* and certain rules such as the ASX Settlement Operating Rules. You should note that if you do not provide the information required on the application for Securities, the Company may not be able to accept or process your application.

Enquiries

If you are in any doubt as to how to deal with any of the matters raised in this Prospectus, you should consult with your broker or legal, financial or other professional adviser without delay. Should you have any questions about the Offers or how to accept the Offers please call the Calmer Co Offer Information Line on 1300 288 664 (within Australia) or +61 2 9698 5414 (from outside Australia) between 8.30am and 7.00pm (AEST) Monday to Friday or via email at corporate.actions@automicgroup.com.au.

Corporate Directory

Directors

James Tonkin	Non-Executive Chairman
Zane Yoshida	Managing Director
Karl Schlobohm	Non-Executive Director
Griffon Emose	Non-Executive Director

Registered Office

24 Cansdale St,
Yeronga, QLD 4104

Email: investors@thecalmerco.com

Website: www.thecalmerco.com

ASX Code: CCO

Share Registry*

Automic Share Registry
Level 5, 191 St Georges Terrace
Perth WA 6000
1300 288 664 (Local)
+61 2 9698 5414 (International)

Lawyers

HWL Ebsworth Lawyers
Level 24, 260 Queen Street
Brisbane QLD 4000

Lead Manager

Mahe Capital Pty Ltd
Level 8, 99 St George's Terrace
Perth, WA 6000

Auditors*

Hall Chadwick Qld
Level 4, 240 Queen Street
Brisbane QLD 4000

* These entities are included for information purposes only. They have not been involved in the preparation of this Prospectus.

Timetable for the Offers

Event	Date*
Announcement of Entitlement Offer on the ASX Lodgement of Prospectus with ASIC and ASX Lodgement of Appendix 3B on ASX	(before market opens) Monday, 27 July 2026
"Ex" Date Rights trading commences	Wednesday, 29 July 2026
Record Date	Thursday, 30 July 2026
Prospectus with Entitlement and Acceptance Form dispatched to Eligible Shareholders Opening Date	Tuesday, 4 August 2026
Rights trading ends	Monday, 10 August 2026
Securities quoted on a deferred settlement basis	Tuesday, 11 August 2026
Last day to extend the Closing Date of Offers	Wednesday, 12 August 2026
Closing Date (5pm AEST)	Monday, 17 August 2026
Announcement of results of the Entitlement Offer New Shares and New Options under the Entitlement Offer issued Appendix 2A lodged with ASX applying for quotation of New Shares and New Options Holding statements sent	Thursday, 20 August 2026
Trading in New Shares and New Options** commences	Friday, 21 August 2026

* All dates (other than the date of the Prospectus and the date of lodgement of the Prospectus with ASIC and ASX) are indicative only. The Directors may extend the Closing Date in respect of the Entitlement Offer and Top Up Offer by giving at least 3 Business Days' notice to ASX prior to the Closing Date. As such the date the Shares issued under the Offers are expected to commence trading on ASX may vary.

** Quotation of the New Options is subject to ASX's absolute discretion and if refused, the New Options will be issued as unlisted.

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Letter from the Chairman

Dear Shareholders

On behalf of your Directors, I am pleased to invite you to participate in this renounceable pro-rata 1-for-1 entitlement offer at an issue price of \$0.001 per New Share to raise up to \$3,500,000 (before costs) (**Entitlement Offer**), with 1 free attaching New Option for every 2 New Shares issued under the Offers. The Directors all intend to participate in the Entitlement Offer.

The proceeds of the Offers will be used to repay the Secured Convertible Notes, expand inventory in line with growing sales and new market entry, undertaking ecommerce and awareness generating marketing activities in Australia and the USA, new product launches and for general working capital.

To the extent that the Company does not raise the maximum of \$3,500,000 (before costs) pursuant to the Offers, the Company will adjust the use of funds to reflect the amount raised and defer repayment¹ of the Secured Convertible Notes until their maturity date (being 31 December 2026).

Entitlement Offer

Under the Entitlement Offer, Eligible Shareholders are entitled to subscribe for:

- (a) 1 New Share for every 1 Existing Share in the Company held on the Record Date, being 7.00pm (AEST) on Thursday, 30 July 2026 (**Record Date**); and
- (b) 1 free attaching New Option for every 2 New Shares issued under the Offers.

Shares issued under the Entitlement Offer will rank equally with Existing Shares.

The Entitlement Offer is renounceable and therefore your Entitlements may be traded on the ASX or otherwise transferred. In this regard, refer to Sections 2.5 and 3.

Further details in respect of how Eligible Shareholders can participate in the Entitlement Offer are set out in Sections 3.2 to 3.7.

Top Up Offer

Eligible Shareholders may also apply (in excess of their Entitlement) for New Shares not subscribed for by other Eligible Shareholders pursuant to the Entitlement Offer at the same issue price as the Entitlement Offer (subject to the allocation policy set out in Section 2.2) (**Top Up Offer**).

Further details in respect of how Shareholders can participate in the Top Up Offer are set out in Section 3.4.

Shortfall placement

Any Shares which are not taken up in accordance with the Entitlement Offer or the Top Up Offer (**Shortfall Shares**) may (subject to the allocation policy set out in Section 2.2) be placed by the Lead Manager in consultation with the Company within three months of the Closing Date.

¹ See Company announcement of 18 December 2025 which details the conditions for conversion of the Secured Convertible Notes.

Applications

The Entitlement Offer and the Top Up Offer are scheduled to close at 5.00pm (AEST) on Monday, 17 August 2026.

Eligible Shareholders wishing to participate in the Offers must ensure that they have completed their Application before this time in accordance with the instructions set out at in their Entitlement and Acceptance Form and Section 3 of this Prospectus.

The Prospectus includes further details of the Offers and the effect of the Offers on the Company, and a statement of the risks associated with investing in the Company in connection with the Entitlement Offer. This is an important document and should be read in its entirety. If you have any doubts or questions in relation to the Prospectus you should consult your stockbroker, accountant, solicitor or other independent professional adviser to evaluate whether or not to participate in the Offers.

On behalf of the Board, I look forward to your continued support and on updating you on the Company's progress.

Yours faithfully

A handwritten signature in black ink, appearing to read 'J. Tonkin', with a stylized flourish at the end.

Mr James Tonkin
Non-Executive Chairman

1. Investment Overview

This Section is intended to highlight key information for potential investors. It is an overview only and is not intended to replace the Prospectus. Potential investors should read the Prospectus in full before deciding to invest in Securities.

Key Information	Further Information
What is the Entitlement Offer? The Entitlement Offer is a pro rata renounceable entitlement offer of: (a) 1 New Share for every 1 Share held by Eligible Shareholders on the Record Date, at an issue price of \$0.001 per new Share to raise up to \$3,500,000 (before costs); and (b) 1 free attaching New Option, expiring 2.5 years after their date of issue and exercisable at \$0.002, for every 2 New Shares issued under the Offers. Eligible Shareholders may apply for Shares under the Entitlement Offer subject to such applications being received by the Closing Date as described in Section 3.	Sections 2.1 and 3
What is the Top Up Offer The Top Up Offer is an offer to Eligible Shareholders to subscribe for Shares (in excess of their Entitlements) not subscribed for by other Eligible Shareholders pursuant to the Entitlement Offer. Eligible Shareholders who have applied for their full Entitlement may apply for further Shares under the Top Up Offer subject to such applications being received by the Closing Date. The issue price for each New Share to be issued under the Top Up Offer is \$0.001, being the price at which New Shares are being offered under the Entitlement Offer. Any Shares to be issued pursuant to the Top Up Offer will be allocated at the discretion of the Directors in consultation with Mahe Capital, pursuant to the allocation policy outlined in Section 2.2. Accordingly, there is no guarantee that Eligible Shareholders who apply for Top Up Shares in excess of the Entitlement pursuant to the Top Up Offer will receive such Shares.	Section 2.2
Shortfall Any Shares which are not taken up in accordance with the Entitlement Offer or the Top Up Offer (Shortfall Shares) may be placed by the Company (in consultation with the Lead Manager) within three months of the Closing Date at the price at which New Shares were offered under the Entitlement Offer. The Company intends to apply the allocation policy outlined in Section 2.3.	Section 2.3
Offer Price The Offer Price for New Shares under the Entitlement Offer and Top up Offer is \$0.001 per New Share. The New Options have a nil issue price, are exercisable at \$0.002, expire 2.5 years after their date of issue and will, subject to ASX's discretion, be quoted on the ASX or if quotation is refused, they will be issued as unlisted.	Section 2.1
Is the Entitlement Offer underwritten? Yes, the Entitlement Offer is partially underwritten up to \$500,000 by Mahe Capital,	Section 2.4

Key Information	Further Information
with dispersion to related party sub-underwriters (Directors). The potential effect of the underwriting on control of the Company and the maximum Voting Power that the Underwriter may obtain in the Company is set out in Section 4.4 and 0.	
Eligible Shareholders The Entitlement Offer and the Top Up Offer are made to Eligible Shareholders only. Eligible Shareholders are those Shareholders who: (a) are the registered holder of Shares on the Record Date; and (b) have a registered address in the United States, Australia, New Zealand or Fiji. If you are an Eligible Shareholder and you wish to take up all or part of your Entitlement, you must pay the full Application Monies via BPAY® or EFT (where indicated as available on the Entitlement and Acceptance Form) by no later than 5.00pm (AEST) on the Closing Date. You can also apply for Shortfall Shares in addition to your Entitlement.	Sections 2.13, 2.14, 2.15, and 3.1
Ineligible Shareholders Shareholders with a registered address outside the United States, Australia, New Zealand or Fiji on the Record Date are unable to participate in the Offer.	Sections 2.13, 2.14, 2.15, and 3.1
How much will be raised from the Entitlement Offer? The Company is seeking to raise approximately \$3,500,000 (before costs) pursuant to the Offers.	Section 2.1 and 4.1
What is my Entitlement? Each Eligible Shareholder is entitled to subscribe for 1 New Share for every 1 Share held at 7.00pm (AEST) on the Record Date, with 1 free attaching New Option for every 2 New Shares issued. If you are an Eligible Shareholder, your Entitlement is set out on the personalised Entitlement and Acceptance Form accompanying this Prospectus.	Section 2.1
Can I trade my Entitlement? Yes, the Entitlement Offer is renounceable and can be traded on ASX or otherwise.	Sections 3.5 and 3.6
What is the purpose of the Offer and how will the funds raised be used? The proceeds of the Offers will be used to repay the Secured Convertible Notes, expand inventory in line with growing sales and new market entry, undertaking ecommerce and awareness generating marketing activities in Australia and the USA, new product and channel launches and for general working capital. To the extent that the Company does not raise the maximum of \$3,500,000 (before costs) pursuant to the Offers, the Company will adjust the use of funds pro rata to reflect the amount actually raised. Further details of the use of funds are set out in Section 4.1.	Section 4.1
What will be the effect of the Offers on the control of the Company? The Company is of the view that the Offers will not materially affect the control of the	Sections 4.4 and 0

Key Information	Further Information																				
Company, as no investor or existing Shareholder will hold a voting power greater than 20% as a result of the Offers. Shareholders should note that if they do not participate in the Offers, their holdings will be diluted. Examples of how the dilution may impact Shareholders are set out in Section 0. The maximum Voting Power that the Underwriter and the sub-underwriters may obtain in the Company is set out in Section 4.4. As at the date of this Prospectus, the Company does not have any Substantial Shareholders holding more than 5% of the Shares on issue in the Company.																					
Indicative capital structure The indicative capital structure upon completion of the Offers (assuming the Entitlement Offer is fully subscribed) is set out below: <table border="1" data-bbox="193 719 1222 1137"> <thead> <tr> <th>Securities</th><th>Number</th></tr> </thead> <tbody> <tr> <td colspan="2">Current capital structure</td></tr> <tr> <td>Existing Shares¹</td><td>3,521,129,113</td></tr> <tr> <td colspan="2">Securities under the Offers</td></tr> <tr> <td>Maximum New Shares to be issued pursuant to the Offers²</td><td>3,500,000,000</td></tr> <tr> <td>Maximum New Options to be issued pursuant to the Offers³</td><td>1,750,000,000</td></tr> <tr> <td>Maximum Underwriter Options to be issued pursuant to the Offers⁴</td><td>70,000,000</td></tr> <tr> <td colspan="2">Maximum Securities on issue after the Offers</td></tr> <tr> <td>Shares</td><td>7,021,129,113</td></tr> <tr> <td>Options⁵</td><td>1,820,000,000</td></tr> </tbody> </table> Notes: - The rights attaching to Shares are set out in Section 6. - Subject to rounding (up). The terms of issue of New Shares (ranking equally with all Existing Shares) are set out in Section 6.1. - Subject to rounding (up). The terms of issue of New Options are set out in Section 6.2. - The material terms of the Underwriting Agreement are summarised in Section 7.1. The terms of issue of the Underwriter Options are set out in Section 6.3. - Comprised of New Options and Underwriter Options in the numbers and proportions set out in the table above. Further details in respect of the Company's capital structure are set out in Section 4. The indicative pro-forma balance sheet showing the effect of the Offers is in Section 9.	Securities	Number	Current capital structure		Existing Shares ¹	3,521,129,113	Securities under the Offers		Maximum New Shares to be issued pursuant to the Offers ²	3,500,000,000	Maximum New Options to be issued pursuant to the Offers ³	1,750,000,000	Maximum Underwriter Options to be issued pursuant to the Offers ⁴	70,000,000	Maximum Securities on issue after the Offers		Shares	7,021,129,113	Options ⁵	1,820,000,000	Sections 4.1, 4.4, 0, and 9
Securities	Number																				
Current capital structure																					
Existing Shares ¹	3,521,129,113																				
Securities under the Offers																					
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Shares	7,021,129,113																				
Options ⁵	1,820,000,000																				

Key Information				Further Information
Directors' interests in Shares and Entitlements				Sections 7.7(b), 2.13, 2.14 and 2.15
The relevant interest of each of the Directors in Securities as at the date of this Prospectus, together with their respective Entitlement, is set out in the table below:				
Director	Shares	Voting power (%)	Entitlement to New Shares ²	
Zane Yoshida	96,682,498 ¹	2.745%	96,682,498	
Karl Schlobohm	-	-	-	
Griffon Emose	14,852,012	0.42%	14,852,012	
James Tonkin	12,961,571	0.37%	12,961,571	
Notes:				
1. Comprising 34,890,947 Shares held directly and 41,285,716 Shares held through UMI7 Superfund and 20,505,835 Shares held through Sharifah Oumuhaney Yoshida, controlled by Mr Yoshida.				
2. The Directors intend to participate in the Entitlement Offer. Messrs Tonkin and Emose have agreed to act as sub-underwriters as set out in Section 4.4(d).				
Forward looking statements				Important Information and Section 5
This Prospectus contains forward-looking statements which are identified by words such as 'may', 'could', 'believes', 'estimates', 'targets', 'expects', or 'intends' and other similar words that involve risks and uncertainties.				
These statements are based on an assessment of present economic and operating conditions, and on a number of assumptions regarding future events and actions that, as at the date of this Prospectus, are considered reasonable.				
Such forward-looking statements are not guarantees of future performance and involve known and unknown risks, uncertainties, assumptions and other important factors, many of which are beyond the control of the Company, the Directors and the management.				
The Directors cannot and do not give any assurance that the results, performance or achievements expressed or implied by the forward-looking statements contained in this Prospectus will actually occur and investors are cautioned not to place undue reliance on these forward-looking statements.				
The Directors have no intention to update or revise forward-looking statements, or to publish prospective financial information in the future, regardless of whether new information, future events or any other factors affect the information contained in this Prospectus, except where required by law.				
These forward looking statements are subject to various risk factors that could cause the Company's actual results to differ materially from the results expressed or anticipated in these statements. These risk factors are set out in Section 5.				
Risk factors				Section 5
Potential investors should be aware that subscribing for Securities in the Company involves a number of risks. The key risk factors of which investors should be aware are set out in Section 5, including (but not limited to) risks in respect of:				
(a) Going Concern risks				
The Company's Annual Financial Report for the year ending 30 June 2025 and				

Key Information	Further Information
the Company's interim financial report for the half year ended 31 December 2025 (together, Financial Report) include a note on the financial condition of the Company and the possible existence of a material uncertainty about the Company's ability to continue as a going concern. Notwithstanding the 'going concern' qualification included in the Financial Report, the Directors believe that upon the successful completion of the Offer, the Company will have sufficient funds to adequately meet the Company's current commitments and short-term working capital requirements. However, further funding may be required to meet the medium to long-term working capital costs of the Company should it elect to increase discretionary expenditure on the expansion programs identified in Section 4.1. (b) Debt arrangements The Company is party to secured finance debt arrangements under the Secured Convertible Notes. Should the Company not raise sufficient funds under the Entitlement Offer to redeem the Secured Convertible Notes, and should a number of the risks outlined in Section 5 eventuate, the Company may seek to refinance, or negotiate for conversion to equity of, the Secured Convertible Notes. The Company is also party to unsecured finance debt arrangements under the Unsecured Convertible Notes. The Company has not allocated any funds from the Entitlement Offer towards redemption of the Unsecured Convertible Notes, as the Company is seeking extension of the maturity date of these Notes and believes that there is a reasonable likelihood that such extension will be agreed. Should the Company not raise sufficient funds under the Entitlement Offer to redeem the Secured Convertible Notes and if extension of the Unsecured Convertible Notes is ultimately not agreed, the Unsecured Convertible Notes, the Company may be required to seek refinance arrangements or to raise additional equity capital, but there is no guarantee that such refinance will be obtained or that equity capital will be available. Such circumstances may have a material adverse effect on the Company. Additional requirements for capital The Company's capital requirements depend on numerous factors. Depending on the Company's ability to generate income from its operations, the Company may require further financing in addition to amounts raised under the Offers to execute plans to scale up its operations. Any additional equity financing will dilute shareholdings, and debt financing, if available, may involve restrictions on financing and operating activities. If the Company is unable to obtain additional financing as needed, it may be required to reduce the scope of its operations. (c) Customer concentration and key contract risk The Company currently has a few main customers and may derive a material proportion of its revenue, transaction volumes and market credibility from those customers. As a result, the Company is exposed to customer concentration risk. If any of those customers reduce their use of the Company's products, or promote the products of one or more of the Company's competitors, does not renew its contract, renegotiates pricing, experiences financial distress or terminates its relationship with the Company, the Company's revenue,	

Key Information	Further Information
transaction volumes, growth prospects and profitability may be materially adversely affected. (d) Potential for dilution In addition to potential control impacts set out in Section 0, Shareholders should note that if they do not participate in the Offer, their holdings are likely to be diluted by approximately 50% (as compared to their holdings and number of Shares on issue as at the date of this Prospectus). No immediate dilution will occur as a result of the issue of New Options under this Prospectus. However subsequent exercise of any or all of the New Options will result in dilution. Assuming all New Options offered pursuant to this Prospectus are issued and exercised into Shares, Shareholders who do not participate in the Offer, are likely to be diluted by an aggregate of approximately 60% (as compared to their holdings and number of Shares on issue as at the date of the Prospectus). (e) Product recall risk Product recalls as a result of any non-compliance with applicable standards or contamination are a risk and can be costly and may have a material adverse impact on the Company, its business and its industry. (f) Product Liability Risk The risk of injury from the Company's products exposes the Company to loss of product, damage to relationships with customers, liability (including monetary judgements, fines, injunctions, and criminal sanctions) and negative publicity. (g) Loss of key personnel Human resources are the Calmer Co International Limited Group's most important assets and losses of senior team members could have a significant impact on the Company's ability to negotiate contracts, manage costs, exploit opportunities and ultimately ensure business sustainability and profitability. To this end, the Company encourages and fosters team member retention by means of appropriate remuneration packages (salaries and performance-based incentives). The Company intends to implement succession plans and regularly review these. (h) Market access and product acceptance risk The Company intends to capture a significant share in new markets. As such the key to the Company's success will be its ability to access international markets and build product acceptance. On the latter, given that the Company's products are relatively new, while significant marketing efforts can be expended much will depend on acceptance by consumers of these products. (i) Sales and revenue risk The Company's revenue depends, in part, on its ability to respond to current market trends, which can be impacted by a variety of factors. Responding to new market trends can require significant investment. If the Company fails to anticipate, identify, or react to changes in market trends on a timely basis, it could experience reduced demand and/ or profit margins for its products, which could in turn adversely affect financial performance.	

Key Information		Further Information
(j)	Natural disasters Fiji is vulnerable to natural disasters, as underlined by Tropical Cyclone Winston in early 2016. Natural disasters are capable of causing severe damage to SPE Fiji Farms and its third-party farmer operations. The Company plans to diversify part of its third-party farmer supply to a wider geographic area within Fiji and the Pacific.	
(k)	Threat of substitutes Naturally, to the extent that other natural substitutes for kava are identified, the kava market potential may be compromised. While this is a global issue largely outside the Company's control, the Company monitors market developments and will evaluate and evolve its strategy in response to threats and opportunities.	
(l)	Political risks Fiji has a history of political instability which has the potential to threaten the Company's local production. Although the Company's board and management assess the political risk for its operations throughout Fiji as low, the Company nevertheless implements strategies to mitigate this risk.	
(m)	Other risks Other risks described in Section 5 include risks relating to market access and product acceptance, national regulatory approvals processes, competition risk, risks in research and development, global pandemic risk, related party risk, regulatory compliance risk, economic risk, volatile market conditions, dividends risk, taxation risk, Ukraine conflict and other risks, legal, regulatory and litigation risks and issues concerning intellectual property. In addition, investment in New Shares and attaching New Options is also subject to general risks, including relating to the general economic climate, securities investments, government and legal risk, litigation, taxation risk and unforeseen risk.	
Transaction specific prospectus This Prospectus is a transaction specific prospectus for offers of continuously quoted securities (as defined in the Corporations Act) and has been prepared in accordance with section 713 of the Corporations Act. It does not contain the same level of disclosure as an initial public offering prospectus. In making representations in this Prospectus, regard has been had to the fact that the Company is a disclosing entity for the purposes of the Corporations Act and certain matters may reasonably be expected to be known to investors and professional advisers whom potential investors may consult.		Important Information Section

2. Details of the Offers

2.1 Entitlement Offer

The Company is making an offer to all Eligible Shareholders to participate in a renounceable entitlement offer to raise up to \$3,500,000 (before costs) by the issue of up to 3,500,000,000 New Shares. The Entitlement Offer will be determined on the basis of 1 New Share for every 1 Share held by Eligible Shareholders at the Record Date and New Shares will have an issue price of \$0.001 each. The Entitlement Offer is otherwise on the terms and conditions contained in this Prospectus.

As at the date of this Prospectus, the Company has 3,522,529,113 Shares on issue. The Entitlement Offer is for a maximum of 3,500,000,000 New Shares to raise up to \$3,500,000 (before costs), with 1 free attaching New Option (expiring 2.5 years from the date of issue and exercisable at \$0.002) for every 2 New Shares issued.

The purpose of the Entitlement Offer is to provide the Company with additional funds to be utilised in accordance with the use of funds set out in Section 4.1.

Where the determination of the Entitlement of any Eligible Shareholder results in a fraction of a Share, such fraction will be rounded up to the nearest whole Share.

New Shares issued under the Entitlement Offer will be issued as fully paid ordinary shares and will rank equally in all respects with existing Shares on issue.

Summaries of the rights and liabilities attaching to New Shares and New Options are set out in Sections 6.1 and 6.2 respectively.

2.2 Top Up Offer

Terms

This Prospectus includes a separate offer to Eligible Shareholders who subscribe for their full Entitlement to apply for additional New Shares and attaching free New Option for every 2 New Shares subscribed for that are not subscribed for by other Shareholders pursuant to the Entitlement Offer at the same issue price as the Entitlement Offer (**Top Up Offer**).

New Shares issued under the Top Up Offer will be issued on the same basis as New Shares issued under the Entitlement Offer, as fully paid ordinary shares and will rank equally in all respects with existing Shares on issue. Summaries of the rights and liabilities attaching to New Shares and New Options are set out in Sections 6.1 and 6.2 respectively, being the same rights and liabilities that apply to New Shares and New Options under the Entitlement Offer.

New Shares will only be issued pursuant to the Top Up Offer if the Entitlement Offer is undersubscribed and will only be issued to the extent necessary to make up any shortfall in subscriptions under the Entitlement Offer.

Eligible Shareholders can subscribe for New Shares (and attaching New Options) pursuant to the Top Up Offer by following the instructions set out in Section 3.4.

Allocation policy

The Directors reserve the right to allocate Shares pursuant to the Top Up Offer in their absolute discretion in consultation with the Lead Manager. Accordingly, there is no guarantee that any applications under the Top Up Offer will be successful. In exercising this discretion, the Board will take into consideration a number of factors, including the Company's best interests, minimising any potential unacceptable control effect on the Company, maximising the total funds raised from the Offers, an Applicant's existing shareholdings, the extent to which an Applicant has sold or bought shares in the Company before and after both the announcement of the Entitlement Offer and the Record Date, the financial needs of the Company, and the optimal composition of the Company's register following the Offers.

It is a term of the Top Up Offer that should the Company scale back applications for New Shares thereunder, the Applicant will be bound to accept such lesser number allocated to it. There is no guarantee that Applicants will receive New Shares applied for under the Top Up Offer. The Directors reserve the right to issue to an Applicant a lesser number of New Shares pursuant to the Top Up Offer than the number for which the Applicant applies, or to reject an Application, or to not proceed with the Top Up Offer. In that event, Application Monies for New Shares pursuant to the Top Up Offer will be refunded by the Company (without interest) in accordance with the provisions of the Corporations Act.

The Company will not issue New Shares pursuant to the Top Up Offer where the Company is aware that to do so would result in a breach of the Corporations Act (including section 606 of the Corporations Act) or the Listing Rules. Eligible Shareholders wishing to apply for Shares pursuant to the Top Up Offer must consider whether the issue of Shares pursuant to the Top Up Offer applied for would breach the Corporations Act or the Listing Rules having regard to their own circumstances (including the existence of any Associates). The Company expressly disclaims any responsibility for monitoring such applications or ensuring that individual Shareholders do not breach the Corporations Act or the Listing Rules in connection with participation in the Top Up Offer. In this regard, refer to Section 4.4.

Directors and related parties of the Company will not be issued any New Shares pursuant to the Top Up Offer or the Shortfall without the prior approval of Shareholders.

2.3 Shortfall Placement

The Directors reserve the right to make offers of Shortfall Shares to new investors who are invited to apply for Shortfall Shares, being the balance of any New Shares which are not taken up pursuant to the Entitlement Offer and the Top Up Offer, as contemplated in ASX Listing Rule 7.2 Exception 3, applying the allocation policy described in Section 2.2.

Shortfall Shares (and attaching New Options) will be placed within three months of the Closing Date of the Entitlement Offer and the Top Up Offer.

2.4 Are the Offers underwritten?

The Entitlement Offer is lead managed and partially underwritten by Mahe Capital up to \$500,000, with \$65,520 sub-underwritten by Directors as set out in Section 4.4. The terms of the Underwriting Agreement are set out in Section 7.

2.5 Rights trading

The Entitlements under the Entitlement Offer are renounceable. Accordingly, you may trade your Entitlements to subscribe for Shares on the ASX or otherwise. If you do not take up your Entitlement by the Closing Date, your Entitlement will lapse.

Trading of Entitlements on ASX is expected to occur in accordance with the Timetable.

For more information concerning the action you may take in relation to the Entitlements, refer to Section 3.

2.6 Opening and Closing Dates

The Company will accept Applications from the date it dispatches the Prospectus until 5:00pm (AEST) on the Closing Date or such other date as the Directors in their absolute discretion may determine, subject to the requirements of the Listing Rules, the Corporations Act and the Lead Manager Mandate and the Underwriting Agreement.

2.7 Costs of the Offer

The Company estimates the cash costs of the Offers to be approximately \$270,000.

2.8 Fees and Commissions

The Offers are lead managed by Mahe Capital. The Company has assumed contractual obligations to Mahe Capital to issue up to 70,000,000 Underwriter Options (refer to Section 6.3) and to pay fees in respect of funds raised under the Offers. The Company has also assumed contractual obligations to Mahe Capital as Underwriter, in connection with its partial underwriting of the Offer, as set out in Section 7.1.

2.9 Is there a minimum subscription?

There is no minimum subscription to the Offers. Refer to Section 4.1 regarding proposed use of the funds raised under the Offers in the event that the Offer is only partially subscribed.

2.10 Issue Date and dispatch

All Shares under the Offers are expected to be issued on or before the date specified in the Timetable in this Prospectus.

Security holder statements will be dispatched at the end of the calendar month following the issue of the New Shares (and New Options) under the Offers.

It is the responsibility of Applicants to determine their allocation prior to trading in the New Shares and/or New Options. Applicants who sell New Shares and/or New Options before they receive their holding statements do so at their own risk.

2.11 Application Monies held on trust

All Application Monies received for New Shares under the Offers will be held on trust in a bank account maintained solely for the purpose of depositing Application Monies received pursuant to this Prospectus until the New Shares and New Options are issued. All Application Monies will be returned (without interest) if the New Shares and attaching New Options are not issued.

2.12 Withdrawal and Cooling-Off Rights

Cooling off rights do not apply to an investment in New Shares (and attaching New Options) under the Offer. You cannot withdraw your payment once it has been accepted unless permitted to do so in accordance with the Corporations Act.

The Directors may at any time decide to withdraw this Prospectus and the Offer, in which case, the Company will return all Application Monies (without interest) in accordance with the Corporations Act.

2.13 Eligibility of Shareholders

The Offers are made to Eligible Shareholders only. Eligible Shareholders are Shareholders on the Record Date who have a registered address in the United States, Australia, New Zealand or Fiji or who are Shareholders that the Company has otherwise determined are eligible to participate.

2.14 Residents outside Australia

(a) General

This Prospectus, and any accompanying Entitlement and Acceptance Form do not, and are not intended to, constitute an offer of Securities in any place or jurisdiction in which, or to any person to whom, it would not be lawful to make such an offer or to issue this Prospectus or the Securities under the Offers.

The distribution of this Prospectus in jurisdictions outside Australia may be restricted by law and persons who come into possession of this Prospectus should seek advice on and observe any such restrictions. Any failure to comply with such restrictions may constitute a violation of applicable securities laws.

Shareholders (Ineligible Shareholders) and potential investors with a registered address outside the Offer Jurisdictions should consult their professional advisers as to whether any governmental or other consents are required, or other formalities need to be observed to enable them to accept or deal with their Entitlement. The return of a completed Entitlement and Acceptance Form from a Shareholder or potential investor with a registered address outside the Offer Jurisdictions will be taken by the Company to constitute a representation and warranty by that Shareholder or potential investor that all relevant approvals have been obtained and that the Company may legally issue the New Shares and attaching New Options to that Shareholder or potential investor.

(b) New Zealand offer restrictions

The New Shares and attaching New Options are not being offered or sold to the public within New Zealand other than to existing Shareholders of the Company with registered addresses in New Zealand at the Record Date to whom the offer of New Shares (and attaching New Options) is being made in reliance on the transitional provisions of the *Financial Markets Conduct Act 2013* (New Zealand) and the *Securities Act (Overseas Companies) Exemption Notice 2021* (New Zealand).

This Prospectus has not been registered, filed with or approved by any New Zealand regulatory authority. This Prospectus is not an investment statement or prospectus under New Zealand law and is not required to, and may not, contain all the information that an investment statement or prospectus under New Zealand law is required to contain.

(c) Fiji restrictions

This document is not, and will not be, registered as a prospectus or offer document under the *Companies Act 2015* of Fiji. No action has been taken in Fiji to authorise or register this document or to permit the distribution of this document in Fiji. This document is personal to shareholders of the Company and does not constitute a public offer of any securities in Fiji. No rights nor New Shares (or New Options) may be offered for sale to any other party or to the public in Fiji.

(d) United States offer restrictions

The New Shares, New Options and shares underlying the New Options have not been, and will not be, registered under the US Securities Act of 1933 or the securities laws of any state or other jurisdiction of the United States. Accordingly, the New Shares and New Options may not be offered or sold in the United States except in transactions exempt from, or not subject to, the registration requirements of the US Securities Act of 1933 and applicable US state securities laws.

The Offer is being made in the United States only to a limited number of shareholders of the Company who are “institutional accredited investors” within the meaning of Rule 501(a)(1), (2), (3), (7), (8), (9) or (12) under the U.S. Securities Act of 1933. In order to participate in the Offer, a US Shareholder must sign and return a US investor certificate, together with an application form, that is available from the Company to confirm, amongst other things, that the US Shareholder is an Institutional Accredited Investor.

2.15 **Ineligible Shareholders**

Based on the Company's share register as at the date immediately preceding this Prospectus, the Company has 11 Ineligible Shareholders (being 0.54% of all Shareholders) holding approximately 0.08% of all Shares on issue.

The Company believes that it is unreasonable to extend the Offers to Ineligible Shareholders. The Company has formed this view having considered:

- (a) the number and value of the Securities that would be offered to those Shareholders; and
- (b) the cost of complying with the legal requirements and the requirements of regulatory authorities in the overseas jurisdictions where the Ineligible Shareholders are situated.

2.16 **Notice to nominees and custodians**

Nominees and custodians that hold Shares should note that the Offers are available only to Eligible Shareholders. The Company is not required to determine whether or not any registered holder is acting as a nominee or the identity or residence of any beneficial owners of Shares. If any nominee or custodian is acting on behalf of a foreign person, that holder, in dealing with its beneficiary, will need to assess whether indirect participation by the beneficiary in the Offers are compatible with applicable foreign laws.

2.17 **Market price of Shares**

The highest and lowest closing market sale prices of the Shares on ASX during the three months immediately preceding the date of lodgement of this Prospectus with ASIC and the respective dates of those sales were:

Lowest: \$0.002 on 24/07/2026

Highest: \$0.003 on 17/07/2026

The latest closing market sale price of the Shares on ASX prior to the date of lodgement of this Prospectus with ASIC was \$0.002 per Share at close of the market on 24 July 2026.

2.18 Risk factors

An investment in Shares should be regarded as speculative. In addition to the general risks applicable to all investments in listed securities, there are certain specific risks associated with an investment in the Company which are detailed in Section 5.

2.19 ASX quotation

Application has been or will be made for the official quotation of the New Shares and New Options offered by this Prospectus.

If permission is not granted by ASX for the official quotation of the New Shares offered by this Prospectus within three months after the date of this Prospectus (or such period as the ASX allows), the Company will repay, as soon as practicable, without interest, all Application Monies received pursuant to this Prospectus.

If permission is not granted for official quotation of the New Options offered by this Prospectus within three months after the date of this Prospectus (or such period as the ASX allows), the Company will issue the New Options as unquoted.

2.20 CHESS

The Company participates in the Clearing House Electronic Sub-register System, known as CHESS. ASX Settlement Pty Limited, a wholly owned subsidiary of ASX, operates CHESS in accordance with the Listing Rules and the ASX Settlement Operating Rules.

Under CHESS, Applicants will not receive a certificate but will receive a statement of their holding of Shares.

If you are broker sponsored, ASX Settlement Pty Limited will send you a CHESS statement.

The CHESS statement will specify the number of New Shares and New Options issued under this Prospectus, provide details of your holder identification number, the participant identification number of the sponsor and the terms and conditions applicable to the Shares, including a notice to exercise the Shares.

If you are registered on the Issuer Sponsored sub-register, your statement will be despatched by the Share Registry and will contain the number of New Shares and New Options issued to you under this Prospectus and your security holder reference number.

A CHESS statement or Issuer Sponsored statement will routinely be sent to Shareholders at the end of any calendar month during which the balance of their Shareholding changes. Shareholders may request a statement at any other time; however, a charge may be made for additional statements.

2.21 Taxation implications

The Directors do not consider it appropriate to give Applicants advice regarding the taxation consequences of subscribing for Shares under this Prospectus.

The Company, its advisers and its officers do not accept any responsibility or liability for any such taxation consequences to Applicants. As a result, Applicants should consult their professional tax adviser in connection with subscribing for Shares under this Prospectus.

2.22 Major activities and financial information

A summary of the major activities and financial information relating to the Company, for the year ended 30 June 2025, can be found in the Company's Annual Report released on the ASX.

The Company's continuous disclosure notices (i.e. ASX announcements) since 1 July 2025 are listed in Section 7.4. Copies of these documents are available free of charge from the Company. The Directors strongly recommend that Applicants review these and all other announcements prior to deciding whether or not to participate in the Offers.

2.23 Privacy

The Company collects information about each Applicant for the purposes of processing the Acceptance and, if the Acceptance is successful, to administer the Applicant's Shareholding in the Company.

By making an Application, each Applicant agrees that the Company may use the information provided by an Applicant for the purposes set out in this privacy disclosure statement and may disclose it for those purposes to the share registry, the Company's related bodies corporate, agents, contractors and third party service providers, including mailing houses and professional advisers, and to ASX and regulatory authorities.

If you do not provide the information required, the Company may not be able to accept or process your Acceptance or Application (as applicable).

An Applicant has an entitlement to gain access to the information that the Company holds about that person subject to certain exemptions under law. A fee may be charged for access. Access requests must be made in writing to the Company's registered office.

2.24 Enquiries concerning the Entitlement Offer or this Prospectus

Enquiries relating to the Offers or this Prospectus should be directed to the Calmer Co Offer Information Line on 1300 288 664 (within Australia) or +61 2 9698 5414 (from outside Australia) between 8.30am and 7.00pm (AEST) Monday to Friday or via email at corporate.actions@automicgroup.com.au.

3. Action required by Shareholders

3.1 Action in relation to the Offers

Eligible Shareholders may

- (a) accept all of their Entitlement (refer to Section 3.2);
- (b) accept part of their Entitlement (refer to Section 3.3);
- (c) if they have applied for their full Entitlement, also apply for New Shares in excess of their Entitlement pursuant to the Top Up Offer (refer Section 3.4);
- (d) sell part or all of their Entitlement on the ASX (refer to Section 3.5);
- (e) deal with part or all of their Entitlement other than on ASX (refer to Section 3.6); or
- (f) allow all or part of their Entitlement to lapse (refer to Section 3.7).

3.2 Eligible Shareholders wishing to Accept Entitlement in full

Your Entitlement to participate in the Entitlement Offer will be determined on the Record Date.

Your Entitlement to participate in the Offer will be determined on the Record Date.

The number of New Shares to which you are entitled is shown on the accompanying Entitlement and Acceptance Form.

For instructions on how to pay by BPAY® or EFT (where indicated as available on the Entitlement and Acceptance Form), refer to Section 3.8 below.

Applications will be deemed not to have been received until the Company is in receipt of cleared funds.

3.3 Eligible Shareholders wishing to take up only part of their Entitlement

Should you wish to only take up part of your Entitlement under the Entitlement Offer and you are paying by BPAY® or EFT, you are not required to submit the personalised Entitlement Form but are taken to make the statements on that form.

For instructions on how to pay by BPAY® and EFT, refer to Section 3.8 below.

Applications will be deemed not to have been received until the Company is in receipt of cleared funds.

3.4 Eligible Shareholders wishing to participate in the Top Up Offer

If you wish to apply for Shares in excess of your Entitlement under the Entitlement Offer by applying for additional New Shares under the Top Up Offer, you may do so by applying for them by BPAY® or EFT and you are not required to submit the personalised Entitlement Form but are taken to make the statements on that form.

For instructions on how to pay by BPAY® or EFT refer to Section 3.8 below.

Should you wish to apply for Shares in excess of your Entitlement under the Entitlement Offer by applying for additional New Shares under the Top Up Offer and you are *not* paying by BPAY® or EFT, please complete the relevant separate section of the Entitlement and Acceptance Form which accompanies this Prospectus in accordance with the instructions referred to in this Prospectus and on the Entitlement and Acceptance Form. Any Additional New Shares applied for in excess of your Entitlement will be issued in accordance with the allocation policy described in Section 2.2.

3.5 Eligible Shareholders wishing to sell all or part of their Entitlement on the ASX

Eligible Shareholders wishing to sell all or part of their Entitlement on the ASX must provide instructions to their stockbrokers regarding the Entitlement they wish to sell on the ASX.

Trading of Entitlements will commence on the ASX on Thursday, 30 July 2026 and will cease on Monday, 10 August 2026.

The Company does not guarantee that an Eligible Shareholder will be able to sell all or any part of their Entitlement on the ASX or that any particular price will be paid for the Entitlements sold on the ASX.

3.6 If you wish to sell all or part of your Entitlement under the Entitlement Offer other than on the ASX

Eligible Shareholders wishing to sell all or part of their Entitlement other than on the ASX, who hold Shares on the Issuer Sponsored Register:

- (a) who wish to transfer all or a proportion of their Entitlement to another person other than on the ASX, must complete the standard renunciation and transfer form (obtainable from the Company's share registry) by filling in the details in the spaces provided and attaching a cheque, bank draft or money order for the amount (if any) indicated on the standard renunciation and transfer form; and
- (b) must ensure that the purchaser would be an Eligible Shareholder if they held Shares on the Record Date; and
- (c) must ensure that completed standard renunciation and transfer forms are accompanied by a cheque, bank draft or money order in Australian dollars, crossed "Not Negotiable" and made payable to "The Calmer Co International Limited" and lodged at any time after the issue of this Prospectus and on or before the Closing Date at the Share Registry.

Eligible Shareholders wishing to transfer all or a portion of their Entitlement to or from another person on the CHESS sub-register must engage their CHESS controlling participant (usually their stockbroker). If a transferee wants to exercise some or all of the Entitlement, they should follow their stockbroker's instructions as to the most appropriate way to take up the Entitlement on their behalf.

The Application Monies for Shares the transferee of the Entitlement wants to acquire must be received by the Share Registry in accordance with Sections 3.2, 3.3 or 3.4.

3.7 Entitlements not taken up

If you do not wish to accept any of your Entitlement, you are not obliged to do anything. The number of Shares you hold and the rights attached to those New Shares (and attaching New Options) will not be affected should you choose not to accept any of your Entitlement. However,

refer to sections 4.2, 4.4 and 0 in relation to potential dilution and the effect of underwriting and sub-underwriting.

3.8 How to Pay Via BPAY® or EFT

The price of \$0.001 per New Share is payable on acceptance of your Application.

If you wish to participate in the Offers you must make payment by BPAY®, or EFT.

The Company will treat Eligible Shareholders as applying for as many New Shares as their payment will pay for in full. If an Eligible Shareholder's payment will pay for more than their full Entitlement, the Company will treat the Eligible Shareholder as applying for their full Entitlement and the excess will be taken to be an application for additional New Shares pursuant to the Top Up Offer on the terms set out in this Prospectus. Any Application Monies received from Eligible Shareholders for more than their final allocation of New Shares, including New Shares issued under the Top Up Offer, will be refunded. No interest will be paid on any Application Monies received or refunded.

Application Monies received from Eligible Shareholders will be held on trust until such time as the relevant New Shares and attaching New Options are issued or the Application Monies are refunded.

To the fullest extent permitted by law, each Eligible Shareholder agrees that any Application Monies paid by them to the Company will not entitle them to any interest against the Company and that any interest earned in respect of Application Monies will belong to the Company. This will be the case, whether or not all or none (if any Offer is withdrawn) of the Shares applied for by a person are issued to that person.

For payment by BPAY® or EFT, please follow the instructions set out in Section 3 or on your personalised Entitlement Form. You can only make a payment via BPAY® if you are the holder of an account with an Australian financial institution that supports BPAY® transactions. If paying using by BPAY®, please make sure to use the specific Biller Code and unique Reference Number which can be obtained by providing your details when prompted in your Entitlement and Acceptance Form.

If paying using by EFT, please make sure to use the unique reference number which can be obtained by providing your details when prompted in your Entitlement and Acceptance Form.

If Eligible Shareholders pay by BPAY® and do not pay for their full Entitlement, their remaining Entitlements will lapse.

If Eligible Shareholders have more than one holding, they will receive separate forms for each holding. If Eligible Shareholders do not use the correct Reference Number specific to that holding, or inadvertently use the same Reference Number for more than one of their holdings, their application will be recorded against the holding associated with Reference Number they use.

Please note that when paying by BPAY® or EFT:

- (a) you do not need to submit the personalised Entitlement Form but are taken to have made the statements on that personalised Entitlement Form; and
- (b) if you do not pay for your full Entitlement, you are deemed to have taken up your Entitlement in respect of such whole number of New Shares which is covered in full by your Application Monies received.

You should be aware that your Australian financial institution branch may implement earlier cut-off times with regard to electronic payment and you should therefore take this into consideration when making payment. It is your responsibility to ensure that your BPAY® or EFT payment is received by the Share Registry by no later than the relevant date by which funds are required to have been received.

Your BPAY® or EFT acceptance cannot be withdrawn once received. No cooling off period applies.

3.9 Warranties made on acceptance of an Offer

By making payment to acquire New Shares, you will be deemed to have represented to the Company that you are an Eligible Shareholder and:

- (a) acknowledge that you have received a copy of this Prospectus and an accompanying Entitlement and Acceptance Form, and read them both in their entirety;
- (b) agree to be bound by the terms of the Offer, the provisions of this Prospectus and the Constitution;
- (c) authorise the Company to register you as the holder(s) of the New Shares and attaching New Options allotted to you;
- (d) declare that all details and statements in the personalised Entitlement and Acceptance Form are complete and accurate;
- (e) declare you are over 18 years of age and have full legal capacity and power to perform all of your rights and obligations under the personalised Entitlement and Acceptance Form;
- (f) acknowledge that once any payment of Application Monies via BPAY® or EFT is made, you may not withdraw your Application or funds provided except as allowed by law;
- (g) agree to apply for and be issued up to the number of New Shares specified in the personalised Entitlement and Acceptance Form, or for which you have submitted payment of any Application Monies via BPAY® or EFT, at the Offer Price of \$0.001 per New Share, plus attaching New Options;
- (h) authorise the Company, the Share Registry and their respective officers or agents to do anything on your behalf necessary for New Shares and attaching New Options to be issued to you, including to act on instructions of the Share Registry upon using the contact details set out in your personalised Entitlement and Acceptance Form;
- (i) declare that you were the registered holder(s) at 7.00pm (AEST) on the Record Date of the Shares indicated on the personalised Entitlement and Acceptance Form as being held by you at 7.00pm (AEST) on the Record Date;
- (j) acknowledge that the information contained in this Prospectus and your personalised Entitlement and Acceptance Form is not investment advice nor a recommendation that New Shares or New Options are suitable for you given your investment objectives, financial situation or particular needs;
- (k) acknowledge that this Prospectus does not contain all of the information that you may require in order to assess an investment in the Company and is given in the context of the Company's past and ongoing continuous disclosure announcements to ASX;

- (l) acknowledge the statement of risks in Section 5 and that investments in the Company are subject to risk;
- (m) acknowledge that none of the Company, nor its related bodies corporate and affiliates and their respective Directors, officers, partners, employees, representatives, agents, consultants or advisers, guarantees the performance of the Company, nor do they guarantee the repayment of capital;
- (n) agree to provide (and direct your nominee or custodian to provide) any requested substantiation of your eligibility to participate in the Offer and of your holding of Shares at 7.00pm (AEST) on the Record Date;
- (o) you and each person on whose account you are acting understand and acknowledge that the New Shares and New Options have not been, and will not be, registered under the US Securities Act or the securities laws of any state or other jurisdiction in the United States and accordingly that the New Shares and New Options may not be offered or, sold to, persons in the United States or to persons who are acting for the account or benefit of a person in the United States except in accordance with an available exemption from, or in a transaction not subject to, the registration requirements of the US Securities Act and any other applicable securities laws;
- (p) represent and warrant:
 - (i) that the law of any place does not prohibit you from being given this Prospectus and the personalised Entitlement and Acceptance Form and that you are otherwise eligible to participate in the Offer;
 - (ii) that you and each person on whose account you are acting are not in the United States;
 - (iii) that you have not and will not send this Prospectus, the Entitlement and Acceptance Form or any other materials relating to the Offer to any person in the United States or any other country outside Australia, New Zealand or Fiji; and
 - (iv) that if you are acting as a nominee or custodian, each beneficial holder on whose behalf you are applying for New Shares and New Options is resident in Australia, New Zealand or Fiji and is not acting for the account or benefit of a person in the United States or any other jurisdiction, and you have not sent this Prospectus, the Entitlement and Acceptance Form or any information relating to the Offer to any such person.

3.10 Brokerage

No brokerage or stamp duty is payable by Eligible Shareholders who accept their Entitlement.

3.11 Enquiries concerning your Entitlement Form

Enquiries relating to the Offers or this Prospectus should be directed to the Calmer Co Offer Information Line on 1300 288 664 (within Australia) or +61 2 9698 5414 (from outside Australia) between 8.30am and 7.00pm (AEST) Monday to Friday or via email at corporate.actions@automicgroup.com.au.

4. Purpose and Effect of the Offers

4.1 Purpose of the Offers and Use of funds

The Offers are being conducted to raise capital for use in accordance with the table below:

Use of funds	Assuming 100% Entitlement Offer take-up (\$)	%
Repayment of Secured Convertible Notes	\$1,400,000	40.0%
Wholesale channel pipeline inventory build — 30% and 65% CO2-extracted kava formats (inventory)	\$1,000,000	28.6%
New product retail and US pipeline inventory build — 'Fizzr' (retail channel) (inventory)	\$250,000	7.1%
USA retail expansion and marketing	\$250,000	7.1%
Costs of the Offer (cash)	\$270,000	7.7%
General working capital	\$330,000	9.4%
Total Funds allocated	\$3,500,000.00	100%

Notes:

- Aggregate expenses paid or payable by the Company in relation to the Offers are estimated in Section 2.7.
- Working capital includes the general costs associated with the management and operation of the business including administration expenses, rent and other associated costs. Working capital may also include surplus funds.

To the extent that the Company does not raise the maximum of \$3,500,000 (before costs) pursuant to the Offers, the Company will adjust the use of funds pro rata to reflect the amount actually raised, with any reductions being first applied towards the redemption of the Secured Convertible Notes.

The above is a statement of current intentions at the date of this Prospectus. Intervening events and new circumstances have the potential to affect the manner in which the funds are ultimately applied. The Board reserves the right to alter the way the funds are applied on this basis.

4.2 Effect of the Offers on the capital structure of the Company

The table below sets out the Company's current capital structure and the maximum number of Securities that may be issued under the Offers.

Securities	Subscription
Current capital structure	
Existing Shares ¹	3,521,129,113
Securities under the Offers	
Maximum New Shares to be issued pursuant to the Offers ²	3,500,000,000
Maximum New Options to be issued pursuant to the Offers ³	1,750,000,000
Maximum Underwriter Options to be issued pursuant to the Offers ⁴	70,000,000
Maximum Securities on issue after the Offers	
Shares	702,1129,113
Options ⁵	1,820,000,000

Notes:

1. The rights attaching to Shares (including New Shares) are set out in Section 6.1.
2. Subject to rounding (up). The terms of issue of New Shares (ranking equally with all Existing Shares) are set out in Section 6.1.
3. Subject to rounding (up). The terms of issue of New Options are set out in Section 6.2.
4. The terms of issue of the Underwriter Options are set out in Section 6.3.
5. Comprised of New Options and Underwriter Options in the numbers and proportions set out in the table above.

4.3 Substantial Holders

The Company does not currently have any Substantial Holders, being Shareholders holding at least 5% of the Company's issued share capital.

4.4 Effect of the Offers on control of the Company

(a) The Rule in section 606(1)

Section 606(1) of the Corporations Act prohibits a person, unless an exception applies, from increasing their voting power in the Company:

- (i) from 20% or below to above 20%; or
- (ii) from a starting point of above 20% and below 90%.

(b) Exceptions to the rule in section 606(1)

There are certain exceptions to the above prohibition in section 611 of the Corporations Act. Item 13 of section 611 of the Corporations Act (**Underwriting Exception**) provides an exception for an acquisition pursuant to a disclosure document where:

- (i) the issue is to a person as an underwriter to the issue; and
- (ii) the disclosure document discloses the effect that the acquisition would have on the person's Voting Power in the company.

Item 10 of section 611 of the Corporations Act (**Rights Issue Exception**) provides an exception for an acquisition pursuant to a rights issue if the following conditions are satisfied:

- (i) the Company offers to issue securities to every person who holds securities on a pro-rata basis;
- (ii) all of those persons have a reasonable opportunity to accept the offers made to them;
- (iii) agreements to issue are not entered into until the closing date of the offer; and
- (iv) the terms of the offer are all the same.

The Company has not appointed a nominee in respect of the Entitlements of Ineligible Shareholders pursuant to section 615 of the Corporations Act. Accordingly, the Rights Issue Exception under section 611 of the Corporations Act is not available to Shareholders taking up their Entitlement under the Offer.

However, the Underwriting Exception applies to the Underwriter.

Following the Offers, the Underwriter and sub-underwriters may increase their Voting Power in the Company in accordance with this Prospectus.

(c) **Section 606 cap on allocations under the Offers**

As a consequence of the non-application of the Rights Issue Exception to Eligible Shareholders, the Company will not issue New Shares (or attaching New Options) to any Applicant or other person if the result of any such issue would result in any person (and that person's associates) acquiring a relevant interest contrary to section 606 of the Corporations Act. This may result in the Company scaling back applications from Eligible Shareholders to ensure that no breach of section 606 of the Corporations Act occurs.

Without limiting the above, it is the responsibility of Eligible Shareholders to ensure that their participation under the Offers does not result in them breaching section 606 of the Corporations Act. Eligible Shareholders, by lodging applications for New Shares, acknowledge and accept the right and obligation of the Company to not allot or issue New Shares to them which would result in any breach by them of section 606 of the Corporations Act and direct the Company to so act. Eligible Shareholders who may be at risk of exceeding the 20% voting power threshold in section 606 as a result of acceptance of their Entitlement should seek professional advice before completing and returning their Entitlement and Acceptance Form.

(d) **Underwriting and sub-underwriting**

Mahe Capital has agreed to underwrite the Entitlement Offer up to \$500,000, representing 500,000,000 Shares, being 14.2% of current Shares on issue as at the date of this Prospectus. However, that amount and resulting New Shares that may be taken up by Mahe is reduced by the dispersion to sub-underwriters described below

Mahe Capital does not currently hold any securities in the Company.

The Underwriter's maximum relevant interests in Shares and voting power in the Company under several scenarios are set out in the table below:

Shareholder acceptance scenario ¹	Maximum Underwriter Shares ²	Underwriter VotingPower
Fully subscribed	0	0%
75% subscribed by Shareholders other than Underwriter	434,480,000	6.6%
50% subscribed by Shareholders other than Underwriter	434,480,000	7.6%
25% subscribed by Shareholders other than Underwriter	434,480,000	9.0%
No subscriptions - underwritten Shares only	434,480,000	11.0%

Notes:

1. Assumes that the Directors take up their full entitlements, as set out in Section 0
2. Assumes that the Underwriter does not place New Shares forming part of the shortfall to third parties and allocates the first \$65,520 shortfall to the sub-underwriter.
3. Assumes that the sub-underwriters take up their full entitlement under the Offer and the full \$65,520 to which it they have committed as sub-underwriter.

The maximum voting power of Messrs Emose and Tonkin as sub-underwriters, including their respective entitlements, are set out in the table below:

Director	Current Shares	Current Voting Power	Entitlement	Amount Sub-Underwritten	Sub-Underwritten Shares	Max. Shares	Max. Voting Power
Griffon Emose	14,852,012	0.42%	14,852,012	\$31,815	31,815,000	61,519,024	1.76%
James Tonkin	12,961,571	0.37%	12,961,571	\$33,705	33,705,000	59,628,142	1.69%

The table above illustrates that the maximum voting power that Messrs Emose and Tonkin as sub-underwriters may acquire after taking up their full entitlement and assuming that they are also called upon to take up their sub-underwritten amount.

4.5 Effect of the Offers on Shareholder voting power

Shareholders should note that if they do not participate in the Offers, their holdings are likely to be diluted (as compared to their holdings and number of Shares on issue as at the date of the Prospectus). The maximum dilution that would occur if no Entitlements were taken up by existing Shareholders is approximately 50%.

Examples of how the dilution may impact Shareholders are set out in the table below:

Holder	Holding as at Record Date	% at Record Date	Entitlement	Holding if Entitlement Offer not taken up	% holding if Entitlement Offer not taken up
Shareholder 1	1,000,000,000	28.39%	1,000,000,000	1,000,000,000	14.24%
Shareholder 2	500,000,000	14.19%	500,000,000	500,000,000	7.12%
Shareholder 3	100,000,000	2.84%	100,000,000	100,000,000	1.42%
Shareholder 4	10,000,000	0.28%	10,000,000	10,000,000	0.14%
Shareholder 5	1,000,000	0.03%	1,000,000	1,000,000	0.01%

The dilution effect shown in the table above is the maximum percentage on the assumption that those Entitlements not accepted are subscribed for under the Top Up Offer. In the event all Entitlements are not accepted and some or all of the resulting shortfall is not subsequently taken up, the dilution effect for each Shareholder not accepting their Entitlement will be a lesser percentage.

Assuming all New Options offered pursuant to this Prospectus (including Underwriter Options) are issued and exercised into Shares, Shareholders who do not participate in the Offers are likely to be diluted by an aggregate of approximately 60% (as compared to their holdings and number of Shares on issue as at the date of the Prospectus).

The above table also assumes that no other Shares are issued or equity securities converted into Shares prior to the Record Date.

4.6 Foreign Ineligible Shareholders

As the Entitlement Offer is renounceable, the Company will, in accordance with ASX Listing Rule 7.7, appoint Mahe Capital to arrange for the sale of Entitlements that would have been given to Ineligible Shareholders and to account to them for the net proceeds of the sale.

4.7 Effect of the Offers on the Company's financial position

To illustrate the effect of the Offers on the financial position of the Company, set out in Section 9 is the reviewed statement of financial position of the Company and the unaudited pro forma statement of financial position, both as at 31 December 2025 (**Balance Date**).

The unaudited pro forma statement of financial position has been prepared on a going concern basis, which contemplates the continuity of normal business activity and the realisation of assets and settlement of liabilities in the normal course of business.

The unaudited pro forma statement of financial position has been prepared on the basis that the assets and liabilities of the Company have not been subject to any material change between 31 December 2025 and the completion of the Offers except for movements in working capital resulting from transactions and expenditures incurred in the normal course of business.

5. Risk Factors

Activities in the Company and its controlled entities, as in any business, are subject to risks, which may impact on the Company's future performance. The Company and its controlled entity have implemented appropriate strategies, actions, systems and safeguards for known risks, however, some are outside its control.

The Directors consider that the following summary, which is not exhaustive, represents some of the major risk factors which Shareholders need to be aware of in evaluating the Company's business and risks of increasing investment in the Company. Shareholders should carefully consider the following factors in addition to the other information presented in this Prospectus.

The principal risks include, but are not limited to, the following:

5.1 Risks specific to the Company

(a) Going concern

The Company's Annual Financial Report for the year ending 30 June 2025 and the Company's interim financial report for the half year ended 31 December 2025 (together, Financial Report) include a note on the financial condition of the Company and the possible existence of a material uncertainty about the Company's ability to continue as a going concern.

Notwithstanding the 'going concern' qualification included in the Financial Report, the Directors believe that upon the successful completion of the Offer, the Company will have sufficient funds to adequately meet the Company's current commitments and short-term working capital requirements. However, further funding may be required to meet the medium to long-term working capital costs of the Company should it elect to increase discretionary expenditure on the expansion programs identified in Section 4.1.

(b) **Debt arrangements**

The Company is party to secured finance debt arrangements under the Secured Convertible Notes. Should the Company not raise sufficient funds under the Entitlement Offer to redeem the Secured Convertible Notes, and should a number of the risks outlined in Section 5 eventuate, the Company may seek to refinance, or negotiate for conversion to equity of, the Secured Convertible Notes.

The Company is also party to unsecured finance debt arrangements under the Unsecured Convertible Notes. The Company has not allocated any funds from the Entitlement Offer towards redemption of the Unsecured Convertible Notes, as the Company is seeking extension of the maturity date of these Notes and believes that there is a reasonable likelihood that such extension will be agreed.

Should the Company not raise sufficient funds under the Entitlement Offer to redeem the Secured Convertible Notes and if extension of the Unsecured Convertible Notes is ultimately not agreed, the Unsecured Convertible Notes, the Company may be required to seek refinance arrangements or to raise additional equity capital, but there is no guarantee that such refinance will be obtained or that equity capital will be available. Such circumstances may have a material adverse effect on the Company.

(c) **Additional requirements for capital**

The Company's capital requirements depend on numerous factors. Depending on the Company's ability to generate income from its operations, the Company may require further financing in addition to amounts raised under the Offers to execute plans to scale up its operations. Any additional equity financing will dilute shareholdings, and debt financing, if available, may involve restrictions on financing and operating activities. If the Company is unable to obtain additional financing as needed, it may be required to reduce the scope of its operations.

(d) **Customer concentration and key contract risk**

The Company currently has a few main customers and may derive a material proportion of its revenue, transaction volumes and market credibility from those customers. As a result, the Company is exposed to customer concentration risk. If any of those customers reduce their use of the Company's products, or promote the products of one or more of the Company's competitors, does not renew its contract, renegotiates pricing, experiences financial distress or terminates its relationship with the Company, the Company's revenue, transaction volumes, growth prospects and profitability may be materially adversely affected.

(e) **Liquidity risk**

Managing the Company's liquidity to meet cashflow requirements, including purchasing inventory, payments to staff and suppliers and payment of debts as and when they fall due, are important for Company's business operations. Unexpected reductions in sales or increases to operating or other costs could result in the Company's cash requirements exceeding available liquidity. To the extent that the Company's operating cash flows, debt facilities and equity base are insufficient to meet its requirements for ongoing operations, for example, the Company may be materially adversely affected. However, investors are referred to Section (a) above.

(f) **Potential for dilution**

In addition to potential control impacts set out in Section 4.4 and 0, Shareholders should note that if they do not participate in the Offer, their holdings are likely to be diluted by approximately 50% (as compared to their holdings and number of Shares on issue as at the date of this Prospectus).

No immediate dilution will occur as a result of the issue of New Options under this Prospectus. However subsequent exercise of any or all of the New Options will result in dilution. Assuming all New Options offered pursuant to this Prospectus (including Underwriter Options) are issued and exercised into Shares, Shareholders who do not participate in the Offer, are likely to be diluted by an aggregate of approximately 60% (as compared to their holdings and number of Shares on issue as at the date of the Prospectus).

It is not possible to predict what the value of the Company, a Share or an Option will be following the completion of the Offer being implemented and the Directors do not make any representation as to such matters.

The last trading price of Shares on ASX prior to the Prospectus being lodged of \$0.002 is not a reliable indicator as to the potential trading price of Shares after implementation of the Offer.

(g) **Product recall risk**

Product recalls as a result of any non-compliance with applicable standards or contamination can be costly and may have a material adverse impact on the Company, its business and the industry. The Company has implemented quality assurance processes to mitigate this risk, but risk cannot be excluded altogether.

(h) **Product Liability Risk**

The risk of injury from the Company's products exposes the Company to loss of product, damage to relationships with customers, liability (including monetary judgements, fines, injunctions, and criminal sanctions) and negative publicity. Even if a product liability claim is unsuccessful or is not fully pursued, negative publicity surrounding any assertion that the Company's product has caused injury could adversely affect its reputation and brands. While the Company maintains insurance cover for some of these risks, it may not be able to recover fully under those policies in all circumstances, and any amounts that it does recover may not be sufficient to offset any damage to the financial performance, reputation or prospects of the Company caused by any product contamination, recall or produce liability claim or the negative publicity surrounding such event or claim.

(i) **Loss of key personnel**

Human resources are the Calmer Co International Limited Group's most important assets and losses of senior team members could have a significant impact on the Company's ability to negotiate contracts, manage costs, exploit opportunities and ultimately ensure business sustainability and profitability.

(j) **Market access and product acceptance risk**

The Company intends to capture a significant share in new markets. As such the key to the Company's success will be its ability to access international markets and build product acceptance. On the latter, given that the Company's products are relatively new,

while significant marketing efforts can be expended much will depend on acceptance by consumers of these products.

To this end, the Company has developed many distribution relationships. It will also continue to collaborate closely with the main agents/wholesalers/retailers in key markets (being Fiji, Australia, New Zealand, and the USA) and actively maintain and diversify its international customer base. The Company is also strongly moving into the private-label space as an additional means to access new markets and develop new products.

(k) Sales and revenue risk

The Company's revenue depends, in part, on its ability to respond to current market trends, which can be impacted by a variety of factors, including changing health and dietary habits of consumers, entry of new market participants and changes in the purchasing patterns of the Company's customers. Responding to new market trends can require significant investment. If the Company fails to anticipate, identify, or react to changes in market trends on a timely basis, it could experience reduced demand and/ or profit margins for its products, which could in turn adversely affect financial performance.

(l) Research and development risk

The Company can make no representation that any of its research into or development of additional kava products will be successful, that development milestones will be achieved, or that the research and development undertaken by the Company will lead to the development of products that are commercially exploitable.

There are many risks inherent in the development of kava products, particularly where the products are in the early stages of development. Projects can be delayed or fail to demonstrate any benefit, or research may cease to be viable for a range of scientific and commercial reasons.

(m) Competition

The Company faces competition from other producers in Fiji as well as in Vanuatu and other Pacific Islands. Although the Company currently enjoys several advantages over most, if not all, of its regional competitors, it must continue to develop and innovate to stay ahead. In this regard, the Company's strategies include:

- (i) Continuous investment in research and development concerning all aspects of the kava value chain including tissue culture, nursery, planting, extraction, manufacture, export, and marketing.
- (ii) Development of the Calmer Co International Limited Group's supply chain to unlock significant cost advantages in production.
- (iii) Active development of key business relationships, distribution channels and markets internationally to lock in key customers and market access.
- (iv) Implementation of its 'vertical integration' strategy to realise economies of scale and maintain an important point of difference vis-à-vis its competitors.

(n) Regulatory compliance risk

If the Company seeks to expand its wholesale and retail businesses to new jurisdictions, there may be restrictions on the manner in which the Company's product may be sold in

these new jurisdictions. Until the Company applies for and/or receives the relevant regulatory certification, clearance or confirmations the Company will not be able to expand its operations into new jurisdictions.

(o) **Natural disasters**

Fiji is vulnerable to natural disasters, as underlined by Tropical Cyclone Winston in early 2016. Natural disasters are capable of causing severe damage to SPE Fiji Farms and its third-party farmer operations. The Company plans to diversify part of its third-party farmer supply to a wider geographic area within Fiji and the Pacific.

(p) **Global Pandemic risk**

The outbreak of a Global Pandemic may impact global economic markets. While COVID-19 or other pandemic pathogens is not currently materially affecting the Company's operations, with the potential for further outbreaks and new strains of the virus, the ongoing nature and extent of the effect of the outbreak on the performance of the Company remains unknown. The Company's Share price may be adversely affected in the short to medium term by the economic uncertainty caused by further pandemic outbreaks.

Further, any new governmental or industry measures taken in response to COVID-19 or other pandemic outbreaks may adversely impact the Company's operations and are likely to be beyond the control of the Company.

(q) **Climate Change**

Climate change could adversely affect the Company by increasing cyclone risk (described separately above), changing the ecosystem (likely making it wetter) in which the Company produces its products and potentially thereby increase disease risk (notably kava die-back and other fungal/bacterial diseases) and by creating economic and political instability in Fiji, which would adversely affect the Company and its performance.

(r) **Supply chain risks**

Disruption to the Company's supply chain may have an adverse effect on the productivity and results of the Company's operations during the affected period. Any material damage or disruption to the Company's supply chain will impair the Company's ability to deliver its products and result in significant disruption to the business and the Company's customers.

(s) **Information Technology & Cyber Security**

The Company relies heavily on its computer hardware, software and information technology systems to operate its business. There is a risk that the data migration via cloud-based platforms could cause unexpected system disruptions or loss of business information. Should this occur, or if the Company's information technology systems or disaster recovery processes are otherwise not adequate, there may be a negative impact on the Company's performance. Any data or information security breach has the potential to result in unauthorised access, disclosure, loss and/or misuse of company information and funds which may cause significant business and reputational damage, adverse regulatory and financial impacts and legal proceedings. Additionally, business interruptions due to a failure of operating systems could impact the operations of the Company and lead to financial loss.

5.2 Industry-specific risks

(a) Threat of kava substitutes

Naturally, to the extent that other natural substitutes for kava are identified, the kava market potential could be compromised. While this is a global issue largely outside the Company's control, the Company still makes an effort to influence this process through:

- (i) actively promoting and educating the public on kava's benefits and efficacy, in each market the Company sells in;
- (ii) an emphasis on product innovation to continuously develop new and value-added products for introduction to the market; and
- (iii) the acquisition of Danodan Hempworks LLC (USA) and the associated patents for extraction of CBD rich liquid dispersible extracts from industrial hemp.

(b) Legal, regulatory and litigation risks

Like any other business, the Company is exposed to legal, regulatory and litigation risks that may hinder operations and/or damage its reputation. In particular, the Codex Alimentarius Commission, a body established by the Food and Agriculture Organisation of the United Nations and the World Health Organisation, is in the process of standardising operating procedures for the growth, harvesting and processing of kava which may have an impact on the Company's operations moving forward. In this regard, the Company:

- (i) regularly evaluates the legal and regulatory obligations in each country that it sells its products, in particular the requirements of the Therapeutic Goods Association in Australia and the Food and Drug Administration in the United States. In these markets the Company retains regulatory consultants to advise on labelling claims and wording requirements and when required to obtain the necessary permits required to market its products;
- (ii) when entering new geographic markets, will engage the appropriate regulatory consultants to guarantee we meet the local requirements and registrations;
- (iii) regularly reviews, monitors, implements, and enforces systems of risk management and internal control, codes of conduct, legal and regulatory compliance;
- (iv) actively participates in both local and international forums, committees and other bodies tasked with developing kava laws and regulations; and
- (v) will put in place and maintain the appropriate product liability, product recall and other relevant insurances for the markets that the product is and will be sold in.

(c) Political risk

Fiji has a history of political instability which has the potential to threaten the Company's local production. Although the Company's board and management assess the political risk for its operations throughout Fiji, as well as those of its partners, as low, the

Company nevertheless has implemented or will implement several strategies to mitigate this, including:

- (i) Developing and maintaining a close working relationship with the relevant authorities whilst always maintaining a neutral stance politically; and
- (ii) maintenance of close ties and a mutually beneficial relationship with the wider community.

(d) **Intellectual property**

Securing rights to intellectual property, and in particular patents, is an integral part of securing potential product value from the outcomes of research and development. Competition in retaining and sustaining protection of intellectual property and the complex nature of intellectual property can lead to expensive and lengthy patents disputes for which there can be no guaranteed outcome.

The granting of a patent does not guarantee that the rights of others are not infringed nor that competitors will not develop competing intellectual property that circumvents such patents. The Company's success depends, in part, on its ability to obtain patents, maintain trade secret protection and operate without infringing the proprietary rights of third parties.

Although the Company are not aware of any third party interests in relation to the intellectual property rights of the Company or the Company, and has taken steps to protect and confirm its interest any such rights, there is always a risk of third parties claiming involvement in discoveries, and if any disputes arise, they could adversely affect the Company.

Although the Company will implement all reasonable endeavours to protect its intellectual property, there can be no assurance that these measures have been or will be sufficient.

5.3 **General risks**

(a) **Economic risk**

General economic conditions, movements in interest and inflation rates and currency exchange rates, introduction of tax reform and new legislation may have an adverse effect on the Company, as well as on its ability to fund its operations.

(b) **Market conditions**

Share market conditions may affect the value of the Company's quoted securities regardless of the Company's operating performance. Share market conditions are affected by many factors such as:

- (i) general economic outlook;
- (ii) introduction of tax reform or other new legislation;
- (iii) interest rates and inflation rates;
- (iv) changes in investor sentiment toward particular market sectors;
- (v) the demand for, and supply of, capital; and

- (vi) terrorism or other hostilities.

The market price of securities can fall as well as rise and may be subject to varied and unpredictable influences on the market for equities in general. Neither the Company nor the Directors warrant the future performance of the Company or any return on an investment in the Company.

(c) **Litigation risks**

The Company is exposed to possible litigation risks including intellectual property claims, contractual disputes, occupational health and safety claims and employee claims. Further, the Company may be involved in disputes with other parties in the future which may result in litigation. Any such claim or dispute if proven, may impact adversely on the Company's operations, financial performance and financial position. The Company is not currently engaged in any litigation.

(d) **Dividends**

Any future determination as to the payment of dividends by the Company will be at the discretion of the Directors and will depend on the financial condition of the Company, future capital requirements and general business and other factors considered relevant by the Directors. No assurance in relation to the payment of dividends or franking credits attaching to dividends can be given by the Company.

(e) **Force majeure**

Force majeure is a term used to refer to an event beyond the control of a party claiming that the event has occurred. Significant catastrophic events – such as war, acts of terrorism, pandemics, loss of power, cyber security breaches or global threats – or natural disasters - such as earthquakes, fire or floods or the outbreak of epidemic disease – could disrupt the Company's operations and interrupt critical functions, or otherwise harm the business. To the extent that such disruptions or uncertainties result in delays or cancellations of the deployment of the Company's products and solutions, its business, results of operations and financial condition could be harmed.

(f) **Taxation**

The acquisition and disposal of Shares will have tax consequences, which will differ depending on the individual financial affairs of each investor. All prospective investors in the Company are urged to obtain independent financial advice about the consequences of acquiring Shares from a taxation viewpoint and generally.

To the maximum extent permitted by law, the Company, its officers and each of their respective advisors accept no liability and responsibility with respect to the taxation consequences of subscribing for Shares under this Prospectus.

(g) **Iran and Ukraine conflict and other risks**

General economic conditions, laws relating to taxation, new legislation, trade barriers, movements in interest and inflation rates, currency exchange controls and rates, national and international political circumstances (including outbreaks in international hostilities, wars, terrorist acts, sabotage, subversive activities, security operations, labour unrest, civil disorder, and states of emergency), natural disasters (including fires, earthquakes and floods), and quarantine restrictions, epidemics and pandemics, may have an adverse effect on the Company's operations and financial performance, including the Company's

exploration, development and production activities, as well as on its ability to fund those activities.

General economic conditions may also affect the value of the Company and its market valuation regardless of its actual performance.

Specifically, it should be noted that the current evolving conflicts between Ukraine and Russia, and Iran and the United States, is impacting global macroeconomics and markets generally. The nature and extent of the effect of this conflict on the performance of the Company and the value of the Shares remains unknown. The Company's Share price may be adversely affected in the short to medium term by the economic uncertainty caused by these conflicts and overall impacts on global macroeconomics. Given the situation is continually evolving, the outcomes and consequences are inevitably uncertain.

(h) **Unforeseen risk**

There may be other risks which the Directors are unaware of at the time of issuing this Prospectus which may impact on the Company, its operations and/or the valuation and performance of its Shares.

5.4 **Investment speculative**

The above list of risk factors ought not to be taken as exhaustive of the risks faced by the Company or by investors in the Company. The above factors, and others not specifically referred to above, may in the future materially affect the financial performance of the Company and the value of the Shares offered under this Prospectus.

Therefore, the Securities to be issued pursuant to this Prospectus carry no guarantee with respect to the payment of dividends, returns of capital or the market value of those Securities.

Potential investors should consider that the investment in the Company is highly speculative and should consult their professional advisers before deciding whether to apply for Shares pursuant to this Prospectus.

6. **Rights attaching to Securities**

6.1 **Rights and liabilities attaching to Shares**

A summary of the rights attaching to Shares (with which New Shares rank equally) in the Company is below. This summary is qualified by the full terms of the Constitution (a full copy of the Constitution is available from the Company on request free of charge) and does not purport to be exhaustive or to constitute a definitive statement of the rights and liabilities of Shareholders. These rights and liabilities can involve complex questions of law arising from an interaction of the Constitution with statutory and common law requirements. For a Shareholder to obtain a definitive assessment of the rights and liabilities which attach to Shares in any specific circumstances, the Shareholder should seek legal advice.

(a) **General meeting and notices**

Shareholders are entitled to be present in person, or by proxy, attorney or representative to attend and vote at general meetings of the Company.

Shareholders may requisition meetings in accordance with section 249D of the Corporations Act and the Constitution of the Company.

(b) Ranking of Shares

At the date of this Prospectus, all Shares are of the same class and rank equally in all respects. Specifically, the New Shares issued pursuant to this Prospectus will rank equally with existing Shares.

(c) Voting rights

Subject to any rights or restrictions, at general meetings of Shareholders or classes of shareholders:

- (i) every Shareholder present and entitled to vote may vote in person or by attorney, proxy or representative;
- (ii) on a show of hands, every person present who is a Shareholder or a proxy, attorney or representative of a Shareholder has one vote; and
- (iii) on a poll, every person present who is a Shareholder or a proxy, attorney or representative of a Shareholder, has one vote for every fully paid Share held and a fraction of one vote for each partly paid up Share held, equal to the proportion which the amount paid up on that Share (excluding amounts credited) is to the total amounts paid up and payable (excluding amounts credited) on that Share.

(d) Dividend rights

Subject to the rights of the holders of any shares with special rights to dividends, the Directors may determine or declare a dividend to be paid to the Shareholders entitled to the dividend which shall be payable on all Shares according to the proportion that the amount paid is of the total amounts paid and payable in respect of such Shares.

No dividend carries interest against the Company and the declaration of Directors as to the amount to be distributed is conclusive.

The Company must not pay a dividend unless the Company's assets exceed its liabilities immediately before the dividend is declared and the excess is sufficient for the payment of the dividend. The Directors may capitalise any profits of the Company and distribute that capital to the Shareholders, in the same proportions as the Shareholders are entitled to a distribution by dividend.

(e) Variation of rights

Under section 246B of the Corporations Act, the Company may, with the sanction of a special resolution passed at a meeting of Shareholders vary or abrogate the rights attaching to Shares.

If at any time the share capital is divided into different classes of shares, the rights attaching to the Shares may only be varied by the consent in writing of the holders of three-quarters of the issued shares of that class, or with the sanction of a special resolution passed at a separate general meeting of the holders of the shares in that class.

(f) **Transfer of Shares**

Generally, shares in the Company are freely transferable, subject to formal requirements, the registration of the transfer not resulting in a contravention of or failure to observe the provisions of a law of Australia and the transfer not being in breach of the Corporations Act and the ASX Listing Rules.

(g) **Future increase in capital**

The issue of any Shares is under the control of the Board of the Company as appointed from time to time. Subject to restrictions on the issue or grant of Securities contained in the Listing Rules, the Constitution and the Corporations Act (and without affecting any special right previously conferred on the holder of an existing Share or class of shares), the Directors may issue Shares and other Securities as they shall, in their absolute discretion, determine.

(h) **Rights on winding up**

If the Company is wound up, the liquidator may with the sanction of special resolution, divide among the Shareholders in kind the whole or any part of the property of the Company and may for that purpose set such value as the liquidator considers fair on any property to be so divided and may determine how the division is to be carried out as between the Shareholders or different classes of Shareholders.

(i) **Alteration of constitution**

In accordance with the Corporations Act, the Constitution can only be amended by a special resolution passed by at least three quarters of Shareholders present and voting at the general meeting. In addition, at least 28 days written notice specifying the intention to propose the resolution as a special resolution must be given.

6.2 **Rights and liabilities attaching to New Options**

(a) **Class**

The New Options will form a new class of securities.

(b) **Entitlement**

Each New Option entitles the holder to subscribe for one (1) Share upon exercise of the New Option.

(c) **Exercise Price**

The amount payable upon exercise of each New Option will be \$0.002 (**Exercise Price**)

(d) **Expiry Date**

Each New Option will expire at 5:00 pm (AEST) on the date which is 2.5 years from the date of issue (**Expiry Date**). A New Option not exercised before the Expiry Date will automatically lapse on the Expiry Date.

(e) **Exercise Period**

The New Options are exercisable at any time on or prior to the Expiry Date (Exercise Period).

(f) **Notice of Exercise**

The New Options may be exercised during the Exercise Period by notice in writing to the Company in the manner specified on the New Option certificate (Notice of Exercise) and payment of the Exercise Price for each New Option being exercised in Australian currency by electronic funds transfer or other means of payment acceptable to the Company.

(g) **Exercise Date**

A Notice of Exercise is only effective on and from the later of the date of receipt of the Notice of Exercise and the date of receipt of the payment of the Exercise Price for each New Option being exercised in cleared funds (Exercise Date).

(h) **Timing of issue of Shares on exercise**

Within 5 Business Days after the Exercise Date, the Company will:

- (i) issue the number of Shares required under these terms and conditions in respect of the number of New Options specified in the Notice of Exercise and for which cleared funds have been received by the Company;
- (ii) if required, give ASX a notice that complies with section 708A(5)(e) of the Corporations Act, or, if the Company is unable to issue such a notice, lodge with ASIC a prospectus prepared in accordance with the Corporations Act and do all such things necessary to satisfy section 708A(11) of the Corporations Act to ensure that an offer for sale of the Shares does not require disclosure to investors; and
- (iii) if admitted to the official list of ASX at the time, apply for official quotation on ASX of Shares issued pursuant to the exercise of the New Options. If a notice delivered under (h)(ii) for any reason is not effective to ensure that an offer for sale of the Shares does not require disclosure to investors, the Company must, no later than 20 Business Days after becoming aware of such notice being ineffective, lodge with ASIC a prospectus prepared in accordance with the Corporations Act and do all such things necessary to satisfy section 708A(11) of the Corporations Act to ensure that an offer for sale of the Shares does not require disclosure to investors.

(i) **Shares issued on exercise**

Shares issued on exercise of the New Options rank equally with the then issued shares of the Company.

(j) **Reconstruction of capital**

If at any time the issued capital of the Company is reconstructed, all rights of an Option holder are to be changed in a manner consistent with the Corporations Act and the ASX Listing Rules at the time of the reconstruction.

(k) **Participation in new issues**

There are no participation rights or entitlements inherent in the New Options and holders will not be entitled to participate in new issues of capital offered to Shareholders during the currency of the New Options without first exercising the New Options.

(l) **Change in exercise price**

A New Option does not confer the right to a change in Exercise Price or a change in the number of underlying securities over which the New Option can be exercised.

(m) **Transferability**

The New Options are proposed to be listed on the ASX (subject to exercise by ASX of its discretion whether or not to grant quotation) transferable subject to any restriction or escrow arrangements imposed by ASX or under applicable Australian securities laws.

(n) **Quotation**

The Company will seek quotation of the New Options, but ASX retains a discretion regarding whether or not to grant quotation. These terms of issue may be amended to the extent required to satisfy any requirement imposed by ASX.

6.3 **Rights and liabilities attaching to Underwriter Options**

The Underwriter Options fall into the same class and are issued on the same terms as the New Options. In this regard, refer to Section 6.2

7. **Additional Information**

7.1 **Lead Manager Agreement and Underwriting Agreement**

(a) **Offer management**

The Company and Mahe Capital have entered into a Lead Manager Mandate dated 23 June 2026 (**Lead Manager Mandate**), under which the Lead Manager has agreed to lead manage the Offers.

The Company and Mahe Capital have also entered into a Underwriting Agreement dated 26 July 2026 (**Underwriting Agreement**), under which the Underwriter has agreed to partially underwrite the Offers.

In consideration of these services, the Company has, amongst other matters, agreed to issue the Underwriter Options and granted the Lead Manager the right to place the Shortfall Shares in consultation with the Company.

(b) **Fees and consideration**

Under the Lead Manager Mandate and Underwriting Agreement, the Company has also agreed to pay the Lead Manager:

- (i) a Lead Manager Fee of \$60,000;
- (ii) a Management Fee of 1% of the total amount raised under the Offers;

- (iii) a Placement Fee of 5% of the amount represented by the Shortfall Shares placement;
- (iv) 5% of the Underwritten Amount; and
- (v) the issue of up to 70,000,000 Underwriter Options, on the basis of 20 Underwriter Options for every dollar raised under the Offers.

The Lead Manager Mandate and the Underwriting Agreement also contains a number of indemnities, representations and warranties from the Company to the Lead Manager and Underwriter that are considered common for an agreement of this type.

(c) **Termination rights**

The Lead Manager may terminate the Underwriting Agreement upon the occurrence of any of the events below by giving notice in writing to the Company on or at any time before the issue of all the securities to be underwritten, without cost or liability to itself:

- (i) **(Indices fall)**: the S&P ASX 200 Index is at any time after the date of the Underwriting Agreement 7% or more below its respective level as at the close of business on the business day prior to the date of the Underwriting Agreement;
- (ii) **(Commodities)**: the price of COMEX gold or NYMEX WTI crude is at any time after the date of the Underwriting Agreement 7% or more below its respective level as at the close of business on the business day prior to the date of the Underwriting Agreement;
- (iii) **(Prospectus)**: the Company does not lodge the Prospectus on the lodgement date or the Prospectus or the Offer is withdrawn by the Company;
- (iv) **(No Listing Approval)**: the Company fails to lodge an Appendix 3B and an Appendix 2A in relation to the underwritten securities with ASX by the times required by the Listing Rules, the Corporations Act or any other regulations;
- (v) **(No Official Quotation)**: ASX has advised the Company that it will not or may not grant official quotation to the underwritten Shares or admit the Company to trading on the ASX following completion of the Offer (including issue of the Shortfall Securities) on or prior to the date for notification of the shortfall;
- (vi) **(Price)**: the Offer Price is greater than the volume weighted average price of the Company's Shares calculated over three days after the date of the Underwriting Agreement;
- (vii) **(Supplementary prospectus)**:
 - (A) the Underwriter forms the view on reasonable grounds that a Supplementary Prospectus should be lodged with ASIC for any of the reasons referred to in Section 719 of the Corporations Act and the Company fails to lodge a Supplementary Prospectus in such form and content and within such time as the Underwriter may reasonably require; or
 - (B) the Company lodges a Supplementary Prospectus without the prior written agreement of the Underwriter;

- (viii) **(Non-compliance with disclosure requirements):** it transpires that this Prospectus does not contain all the information that investors and their professional advisers would reasonably require to make an informed assessment of:
 - (A) the assets and liabilities, financial position and performance, profits and losses and prospects of the Company; and
 - (B) the rights and liabilities attaching to the Underwritten Securities,
 to the extent required for a prospectus issued pursuant to section 713 of the Corporations Act;
- (ix) **(Misleading Prospectus):** it transpires that there is a statement in the Prospectus that is misleading or deceptive or likely to mislead or deceive, or that there is an omission from the Prospectus (having regard to the provisions of Sections 711, 713 and 716 of the Corporations Act) or if any statement in the Prospectus becomes misleading or deceptive or likely to mislead or deceive or if the issue of the Prospectus is or becomes misleading or deceptive or likely to mislead or deceive;
- (x) **(Restriction on issue):** the Company is prevented from issuing the Underwritten Securities within the time required by this Agreement, the Corporations Act, the Listing Rules, any statute, regulation or order of a court of competent jurisdiction by ASIC, ASX or any court of competent jurisdiction or any governmental or semi-governmental agency or authority;
- (xi) **(Withdrawal of consent to Prospectus):** any person (other than the Underwriter) who has previously consented to the inclusion of its, his or her name in the Prospectus or to be named in the Prospectus, withdraws that consent;
- (xii) **(Misleading Announcement):** it transpires that the Company has made a statement via the ASX that is misleading or deceptive or likely to mislead or deceive or there is an omission or missing information that is price sensitive;
- (xiii) **(ASIC application):** an application is made by ASIC for an order under Section 1324B or any other provision of the Corporations Act in relation to the Prospectus and by the date for notification by the Company of the shortfall, application has not been dismissed or withdrawn;
- (xiv) **(ASIC hearing):** ASIC gives notice of its intention to hold a hearing under Section 739 of the Corporations Act in relation to this Prospectus to determine if it should make a stop order in relation to this Prospectus or ASIC makes an interim or final stop order in relation to this Prospectus under Section 739 of the Corporations Act;
- (xv) **(Takeovers Panel):** the Takeovers Panel makes a declaration that circumstances in relation to the affairs of the Company are unacceptable circumstances under Pt 6.10 of the Corporations Act, or an application for such a declaration is made to the Takeovers Panel;
- (xvi) **(Hostilities):** there is an outbreak of hostilities or a material escalation of hostilities (whether or not war has been declared) after the Underwriting Agreement has been signed involving one or more of Australia, New Zealand, Indonesia, Japan, Russia, the United Kingdom, the United States of America,

India, Pakistan, or the Peoples Republic of China, Israel or any member of the European Union, or a terrorist act is perpetrated on any of those countries or any diplomatic, military, commercial or political establishment of any of those countries anywhere in the world;

- (xvii) **(Authorisation)**: any authorisation which is material to anything referred to in the Prospectus is repealed, revoked or terminated or expires, or is modified or amended in a manner unacceptable to the Underwriter acting reasonably;
- (xviii) **(Event of Insolvency)**: an Event of Insolvency occurs in respect of a Relevant Company;
- (xix) **(Indictable offence)**: a director or senior manager of a Relevant Company is charged with an indictable offence;
- (xx) **(Default)**: default or breach by the Company under this Agreement of any terms, condition, covenant or undertaking;
- (xxi) **(Incorrect or untrue representation)**: any representation, warranty or undertaking given by the Company is or becomes untrue or incorrect;
- (xxii) **(Contravention of constitution or Act)**: a contravention by a Relevant Company of any provision of its constitution, the Corporations Act, the Listing Rules or any other applicable legislation or any policy or requirement of ASIC or ASX;
- (xxiii) **(Adverse change)**: an event occurs which gives rise to a material adverse effect or any adverse change or any development including a likely material adverse effect after the date of the Underwriting Agreement in the assets, liabilities, financial position, trading results, profits, forecasts, losses, prospects, business or operations of the Company and its related bodies corporate;
- (xxiv) **(Error in Due Diligence Results)**: it transpires that any of the Due Diligence Results or any part of the Verification Material was false, misleading or deceptive or that there was an omission from them;
- (xxv) **(Significant change)**: a "new circumstance" as referred to in Section 719(1) of the Corporations Act arises that is materially adverse from the point of view of an investor;
- (xxvi) **(Public statements)**: without the prior approval of the Underwriter a public statement is made by the Company in relation to the Offer or the Prospectus other than a statement the Company is required to make in order to comply with its disclosure obligations under the Listing Rules and/or the Corporations Act;
- (xxvii) **(Misleading information)**: any information supplied at any time by the Company or any person on its behalf to the Underwriter in respect of any aspect of the Offer or the affairs of any Relevant Company is or becomes misleading or deceptive or likely to mislead or deceive;
- (xxviii) **(Change in Act or policy)**: there is introduced, or there is a public announcement of a proposal to introduce, into the Parliament of Australia or any of its States or Territories any Act or prospective Act or budget or the Reserve Bank of Australia or any Commonwealth or State authority adopts or announces a proposal to adopt any new, or any major change in existing, monetary, taxation,

exchange or fiscal policy that has not been publicly disclosed or proposed as at the date of the Underwriting Agreement;

- (xxix) (**Prescribed Occurrence**): a Prescribed Occurrence occurs, other than as disclosed in the Prospectus;
- (xxx) (**Judgment against a Relevant Company**): a judgment in an amount exceeding \$100,000.00 is obtained against a Relevant Company and is not set aside or satisfied within 7 days;
- (xxxi) (**Litigation**): litigation, arbitration, administrative or industrial proceedings are after the date of this Agreement commenced against any Relevant Company, other than any claims foreshadowed in the Prospectus;
- (xxxii) (**Board and senior management composition**): there is a change in the composition of the Board or a change in the senior management of the Company before the date of issue of the Underwritten Securities without the prior written consent of the Underwriter, such consent not to be unreasonably withheld;
- (xxxiii) (**Change in shareholdings**): there is a material change in the major or controlling shareholdings of a Relevant Company (other than as a result of the Offer or a matter disclosed in the Prospectus) or a takeover offer or scheme of arrangement pursuant to Chapter 5 or 6 of the Corporations Act is publicly announced in relation to a Relevant Company;
- (xxxiv) (**Force Majeure**): a Force Majeure affecting the Company's business or any obligation under the Agreement lasting in excess of 7 days occurs;
- (xxxv) (**Certain resolutions passed**): a Relevant Company passes or takes any steps to pass a resolution under Section 254N, Section 257A or Section 260B of the Corporations Act or a resolution to amend its constitution without the prior written consent of the Underwriter;
- (xxxvi) (**Capital Structure**): any Relevant Company alters its capital structure in any manner not contemplated by the Prospectus excluding the issue of any Shares upon the exercise of options issued in the Company, such options having been disclosed to the ASX as at the date of this Agreement;
- (xxxvii) (**Breach of Material Contracts**): any of the Contracts is terminated or substantially modified;
- (xxxviii) (**Investigation**): any person is appointed under any legislation in respect of companies to investigate the affairs of a Related Company; or
- (xxxix) (**Market Conditions**): a suspension or material limitation in trading generally on ASX occurs or any material adverse change or disruption occurs in the existing financial markets, political or economic conditions of Australia, Japan, the United Kingdom, the United States of America or other international financial markets

The Lead Manager has entered into sub-underwriting agreements with Messrs Tonkin and Emose up to \$65,520 as set out in Section 4.4(d).

This Prospectus is also an offer of Underwriter Options to Mahe Capital that can only be accepted by Mahe Capital.

7.2 Company is a disclosing entity

The Company is a disclosing entity under the Corporations Act. It is subject to regular reporting and disclosure obligations under both the Corporations Act and the Listing Rules. These obligations require the Company to notify ASX of information about specific events and matters as they arise for the purpose of ASX making the information available to the securities market conducted by ASX. In particular, the Company has an obligation under the Listing Rules (subject to certain limited exceptions), to notify ASX once it is, or becomes aware of information concerning the Company which a reasonable person would expect to have a material effect on the price or value of the Shares.

The Company is also required to prepare and lodge with ASIC yearly and half-yearly financial statements accompanied by a Directors' statement and report, and an audit review or report. Copies of documents lodged with ASIC in relation to the Company may be obtained from, or inspected at, an ASIC office (see Section 7.4 below). Copies of all documents announced to the ASX can be found at www.thecalmerco.com or www.asx.com.au.

7.3 Dividend Policy

The Directors are not able to say when and if dividends will be paid in the future, as the payment of any dividends will depend on the future profitability, financial position and cash requirements of the Company.

7.4 Copies of documents

Copies of documents lodged by the Company in connection with its reporting and disclosure obligations may be obtained from, or inspected at, an office of ASIC. The Company will provide free of charge to any person who requests it during the period of the Offers a copy of:

- (a) the Annual Report for the period ending 30 June 2025 lodged with ASX on 29 August 2025 (**Annual Financial Report**);
- (b) the Half Yearly Report for the six month period ending 31 December 2025 lodged with ASX on 27 Feb 2026; and
- (c) the continuous disclosure notices given by the Company to notify ASX of information relating to the Company during the period from 1 July 2025, being the balance date of the Annual Financial Report lodged with ASX on 29 August 2025, until the date of this Prospectus:

7 Jul 2026	Notice under Section 708A(5)(e) of the Corporations Act 2001
6 Jul 2026	Application for quotation of securities - CCO
24 Jun 2026	Advances US Retail Expansion and Coles Acceptance of FZZR
1 Jun 2026	Letter to Shareholders - Expiry of Quoted Options
7 May 2026	Q3 FY26 Results Investor Webinar
30 Apr 2026	Quarterly Results Presentation
30 Apr 2026	Quarterly Activities/Appendix 4C Cash Flow Report
10 Apr 2026	Initial Director's Interest Notice

8 Apr 2026	Appointment of Non-Executive Director
20 Mar 2026	Notice under Section 708A(5)(e) of the Corporations Act 2001
20 Mar 2026	Application for quotation of securities - CCO
4 Mar 2026	CCO Secures FJ\$548k Non-Repayable Government Grant
27 Feb 2026	Half Year Results Presentation
27 Feb 2026	Half Yearly Report and Accounts
26 Feb 2026	The Calmer CO secures \$2m pa Supply Agreement
26 Feb 2026	The Calmer Co \$1.6m placement Investor Presentation
26 Feb 2026	Proposed issue of securities - CCO
26 Feb 2026	The Calmer Co raises \$1.6m in placement
24 Feb 2026	Trading Halt
23 Feb 2026	Notification of cessation of securities - CCO
13 Feb 2026	Registered Office & Principal Place of Business
5 Feb 2026	Notification regarding unquoted securities - CCO
3 Feb 2026	Final Director's Interest Notice
2 Feb 2026	Resignation of Non-Executive Director
30 Jan 2026	Quarterly Results Presentation
30 Jan 2026	Quarterly Activities/Appendix 4C Cash Flow Report
14 Jan 2026	Record Monthly Sales Result of \$910k for December
23 Dec 2025	FDA Confirms Kava as a Food Under Federal Law
23 Dec 2025	Notification of cessation of securities - CCO
18 Dec 2025	The Calmer Co. closes 2nd tranche of \$700k Convertible Note
28 Nov 2025	Results of Meeting
28 Nov 2025	AGM Presentation
7 Nov 2025	Final Director's Interest Notice
7 Nov 2025	Chairman Transition and USA Expansion
30 Oct 2025	Notification regarding unquoted securities - CCO
29 Oct 2025	Notice of Annual General Meeting/Proxy Form

28 Oct 2025	Investor Presentation
28 Oct 2025	Quarterly Activities/Appendix 4C Cash Flow Report
17 Oct 2025	Change of Director's Interest Notice
17 Oct 2025	Notice under Section 708A(5)(e) of the Corporations Act 2001
17 Oct 2025	Application for quotation of securities - CCO
3 Oct 2025	Investor Presentation
3 Oct 2025	Record Sales Result of \$2.4m in Q1
29 Sep 2025	Proposed issue of securities - CCO
29 Sep 2025	CCO Secures \$1.4m via Convertible Note and US Investor Joins
4 Sep 2025	Jul/Aug Sales Momentum Builds on H2FY25 Ops Turnaround

The following documents are available for inspection throughout the period of the Offers during normal business hours at the registered office of the Company:

- (a) this Prospectus;
- (b) the Constitution; and
- (c) the consents referred to in Section 7.10 and the consents provided by the Directors to the issue of this Prospectus.

7.5 No information excluded from continuous disclosure notices

There is no information which has been excluded from a continuous disclosure notice in accordance with the ASX Listing Rules as contemplated in section 713 of the Corporations Act, other than as is set out in this Prospectus.

7.6 No determination by ASIC

ASIC has not made a determination which would prevent the Company from relying on section 713 of the Corporations Act in issuing the Securities under this Prospectus.

7.7 Interests of Directors

(a) Information disclosed in this Prospectus

Other than as set out in this Prospectus, no Director holds or has held within the 2 years preceding lodgement of this Prospectus with ASIC, any interest in:

- (i) the formation or promotion of the Company;
- (ii) any property acquired or proposed to be acquired by the Company in connection with its formation or promotion, or the Offers; or
- (iii) the Offers,

and no amounts have been paid or agreed to be paid and no benefits have been given or agreed to be given to a Director:

- (iv) as an inducement to become, or to qualify as, a Director; or
- (v) for services provided in connection with the formation or promotion of the Company, or the Offers.

(b) **Security holding**

The relevant interests of each of the Directors in Securities of the Company as at the date of this Prospectus are set out below.

Director	Shares	Voting power (%)	Entitlement to New Shares ²
Zane Yoshida	96,682,498 ¹	2.75	96,682,498
Karl Schlobohm	-	-	-
Griffon Emose	14,852,012	0.42	14,852,012
James Tonkin	12,961,571	0.37	12,961,571

Notes:

1. Comprising 34,890,947 Shares held directly and 41,285,716 Shares held through UMI7 Superfund and 20,505,835 Shares held through Sharifah Oumuhaney Yoshida, controlled by Mr Yoshida.
2. The Directors intend to participate in the Entitlement Offer. Messrs Tonkin and Emose have agreed to act as sub-underwriters as set out in Section 4.4(d).

(c) **Remuneration**

The Constitution of the Company provides that the non-executive directors are entitled to be paid an amount of fees which does not in any year exceed in aggregate the amount last fixed by ordinary resolution. The amount may also be provided in a manner the Board decides, which may include provision of non-cash benefits, in which case, the Board must also decide the manner in which the value of those benefits is to be calculated.

The Constitution also provides that:

- (i) the Directors may be entitled to be paid reasonable travelling, hotel and other expenses incurred by them respectively in or about the performance of their duties as Directors; and
- (ii) if any of the Directors being willing are called upon to perform extra services or make any special exertions on behalf of the Company or its business, the Directors may remunerate this Director in accordance with such services or exertions, and this remuneration may be either in addition to or in substitution for his or her share in the fee-pool described above.

The remuneration of executive directors is to be fixed by the Board and will be reviewed for the upcoming new financial year.

The table below sets out the remuneration provided to the Directors of the Company and their associated companies during the last two financial years (**FY**), inclusive of directors fees, consultancy fees, superannuation benefits and share-based payments. Current Director remuneration remains the same on an annualised basis as at 30 June 2026.

Director	FY ended 30 June 2025		FY ended 30 June 2026	
	Annual Cash Remuneration (excl. statutory super) \$	Equity \$	Annual Cash Remuneration (excl. statutory super) \$	Equity \$
Zane Yoshida	244,125	60,000	265,671	-
Karl Schlobohm	-	-	9,111	-
Griffon Emose	4,064	40,000	40,000	-
James Tonkin	18,544	40,000	50,000	-

7.8 Related party transactions

Except as disclosed in this Prospectus, there are no related party transactions involved in the Offers.

The Company's policy in respect of related party arrangements is:

- (a) a Director with a material personal interest in a matter is required to give notice to the other Directors before such a matter is considered by the Board; and
- (b) for the Board to consider such a matter, the Director who has a material personal interest is not present while the matter is being considered at the meeting, unless it is resolved by the Board of Directors that the Director can be present at the meeting but does not vote on the matter.

7.9 Interests of other persons

Except as disclosed in this Prospectus, no expert, promoter or other person named in this Prospectus as performing a function in a professional, advisory or other capacity:

- (a) has any interest nor has had any interest in the last two years prior to the date of this Prospectus in the formation or promotion of the Company, the Securities offered under this Prospectus or property acquired or proposed to be acquired by the Company in connection with its formation or promotion or the Securities offered under this Prospectus; or
- (b) has been paid or given or will be paid or given any amount or benefit in connection with the formation or promotion of the Company or the Securities offered under this Prospectus.

7.10 Consents

Chapter 6D of the Corporations Act imposes a liability regime on the Company (as the offeror of Shares under this Prospectus), the Directors, any persons named in the Prospectus with their consent having made a statement in the Prospectus and persons involved in a contravention in relation to the Prospectus, with regard to misleading and deceptive statements made in the Prospectus. Although the Company bears primary responsibility for the Prospectus, the other parties involved in the preparation of the Prospectus can also be responsible for certain statements made in it.

Each of the parties referred to in this Section:

- (a) does not make, or purport to make, any statement in this Prospectus other than those referred to in this Section; and
- (b) in light of the above, only to the maximum extent permitted by law, expressly disclaim and take no responsibility for any part of this Prospectus other than a reference to its name and a statement included in this Prospectus with the consent of that party as specified in this Section.

HWL Ebsworth Lawyers has given its written consent to being named as the solicitors to the Company in this Prospectus. HWL Ebsworth Lawyers has not withdrawn its consent prior to the lodgment of this Prospectus with ASIC.

Automatic Share Registry has given its written consent to being named as the share registry to the Company in this Prospectus. Automatic Share Registry has not withdrawn its consent prior to the lodgment of this Prospectus with ASIC.

Mahe Capital Pty Ltd has given its written consent to being named as the Lead Manager and Underwriter to the Company in this Prospectus. Mahe has not withdrawn its consent prior to the lodgment of this Prospectus with ASIC.

7.11 Governing law

This Prospectus, the Entitlement Offer and the contracts formed on acceptance of Entitlements and Applications are governed by the laws applicable in the State of Queensland, the Commonwealth of Australia. Each Applicant for New Shares submits to the non-exclusive jurisdiction of the courts of Queensland, Australia.

7.12 Electronic Prospectus

Pursuant to Regulatory Guide 107, ASIC has exempted compliance with certain provisions of the Corporations Act to allow distribution of an electronic copy of this Prospectus on the basis of a paper Prospectus lodged with ASIC and the issue of Securities in response to an electronic Entitlement and Acceptance Form, subject to compliance with certain provisions.

8. Directors' Statement and Consent

This Prospectus is authorised by each of the Directors of the Company.

This Prospectus is signed for and on behalf of Company by:



Zane Yoshida
Managing Director, Chief Executive Officer

Dated: 27 July 2026

9. Unaudited Pro Forma Statement of Financial Position

	Half Year Audited 31/12/2025	Capital Raising	Pro-forma Balance Sheet
Current Assets	\$	\$	\$
Cash and Cash Equivalents	1,056,699	2,100,000	3,156,699
Trade and other receivables	635,428		635,428
Inventories	1,318,746		1,318,746
Other Current assets	548,254		548,254
Total Current Assets	3,559,127	2,100,000	5,659,127
Non-Current Assets			
Other receivables	24,121		24,121
Fixed Assets	1,216,494		1,216,494
Right of Use Asset	694,049		694,049
Total Non-Current Assets	1,934,664	-	1,934,664
Total Assets	5,493,791	2,100,000	7,593,791
Current Liabilities			
Trade and other payables	1,457,791		1,457,791
Borrowings	211,050		211,050
Other Current Liabilities	122,637		122,637
Employee Benefits	136,816		136,816
Total Current Liabilities	1,928,294	-	1,928,294
Non-Current Liabilities			
Long Term Debt	2,777,628	(1,400,000)	1,377,628
Other Non-Current Liabilities	600,543		600,543
Provisions	-		-
Total Non-Current Liabilities	3,378,171	(1,400,000)	1,978,171
Total Liabilities	5,306,465	(1,400,000)	3,906,465
Total Net Assets	187,326	3,500,000	3,687,326
Equity			
Issued capital	34,967,100	3,500,000	38,467,100
Reserves	344,496		344,496
Accumulated Losses	(35,124,270)		(35,124,270)
Total Equity	187,326	3,500,000	3,687,326

10. Glossary of Terms

These definitions are provided to assist persons in understanding some of the expressions used in this Prospectus.

\$	means Australian dollars.
Acceptance	means a valid acceptance of Shares made pursuant to this Prospectus on an Entitlement Form.
Applicant	means a person who applies for securities pursuant to the Offers.
Application Monies	means application monies for Shares received by the Company (which must be paid via BPAY®).
Application	means a properly completed Entitlement and Acceptance Form returned to the Company before the Closing Date and accompanied by correct Application Monies.
ASIC	means the Australian Securities and Investments Commission.
Associate	is defined in the Corporations Act.
ASX	means ASX Limited (ACN 008 624 691) and where the context permits the Australian Shares Exchange operated by ASX Limited.
AEST	means Australian Eastern Standard Time.
Board	means the Directors meeting as a board.
Business Day	means Monday to Friday inclusive, other than a day that ASX declares is not a business day.
CHESS	means ASX Clearing House Electronic Subregistry System.
Closing Date	has the meaning given to it in the Timetable.
Company	means The Calmer Co International Limited ACN 169 441 874 (ASX:CCO).
Constitution	means the constitution of the Company as at the date of this Prospectus.
Corporations Act	means <i>Corporations Act 2001</i> (Cth).
Directors	mean the directors of the Company as at the date of this Prospectus.

Eligible Shareholder	means a person registered as the holder of Shares on the Record Date whose registered address is in the United States, Australia, New Zealand, or Fiji.
Entitlement	means the number of Shares for which an Eligible Shareholder is entitled to subscribe under the Entitlement Offer, being 1 New Share for every 1 Share held on the Record Date (and free attaching New Options on the basis of 1 New Option for every 2 New Shares issued under the Offers).
Entitlement and Acceptance Form	means the personalised entitlement and acceptance form for Eligible Shareholders in respect of the Entitlement Offer and Top Up Offer.
Entitlement Offer	means the offer under this Prospectus to Eligible Shareholders of up to approximately 3,500,000,000 New Shares in the proportion of 1 New Share for every 1 Share held on the Record Date to raise up to \$3,500,000 (before costs) and free attaching New Options on the basis of 1 New Option for every 2 New Shares subscribed for under the Offers).
Existing Shares	means Shares on issue as at the date of this Prospectus.
Ineligible Shareholder	means a person registered as the holder of Shares on the Record Date whose registered address is not in Australia, New Zealand, Fiji or United States and whom the Directors have not otherwise determined is an Eligible Shareholder.
Institutional Accredited Investor	means an “institutional accredited investor” within the meaning of Rule 501(a)(1), (2), (3), (7), (8), (9) or (12) under the U.S. Securities Act of 1933.
Issue Date	has the meaning given to it in Section 2.10.
Issuer Sponsored	means Shares issued by an issuer that are held in uncertified form without the holder entering into a sponsorship agreement with a broker or without the holder being admitted as an institutional participant in CHESS.
Lead Manager	means Mahe Capital.
Lead Manager Mandate	means the agreement between the Company and Mahe Capital described in Section 7.1.
Listing Rules	means the listing rules of ASX.
Mahe Capital	means Mahe Capital Pty Ltd.
New Option	means an Option issued on the terms set out in Section 6.2.
New Share	means a Share offered and/or issued pursuant to the Offers.
Offers	means the Entitlement Offer and the Top Up Offer.

Offer Jurisdictions	means Australia, New Zealand, Fiji and the United States (Institutional Accredited Investors only).
Option	means an option to acquire a Share.
Prospectus	means this prospectus dated 27 July 2026.
Record Date	means 7:00pm (AEST) on the date identified in the Timetable.
Section	means a section of this Prospectus.
Securities	means Shares and/or Options.
Secured Convertible Notes	means the secured convertible notes issued by the Company on or around 29 September 2025 with a face value of \$1,400,000.
Share	means a fully paid ordinary share in the capital of the Company.
Shareholder	means a holder of Shares.
Shortfall Shares	means the number of New Shares for which valid applications under the Entitlement Offer and Top up Offer have not been received by 5:00pm (AEST) on the Closing Date.
Substantial Shareholder	is defined in the Corporations Act.
Timetable	means the proposed timetable for the Offers set out on page iii of this Prospectus.
Top Up Offer	means the offer to Eligible Shareholders to subscribe for New Shares and attaching New Options (in excess of their Entitlements) not subscribed for by other Eligible Shareholders pursuant to the Entitlement Offer under this Prospectus.
Top Up Shares	means New Shares offered and issued pursuant to the Top Up Offer.
Underwriter	means Mahe Capital.
Underwriting Agreement	means the agreement between the Company and Mahe Capital described in Section 7.1.
Underwriter Options	means Options to be issued to Mahe Capital in consideration for lead managing the Offers, on the terms set out in Section 6.3.
Unsecured Convertible Note	means the unsecured convertible notes issued by the Company on or around 28 February 2022 to BSP Life (Fiji) Limited with a face value of FJD\$2,000,000.