ASX Announcement

25 November 2025

Appointment of Non-executive Director

Dalrymple Bay Infrastructure Limited (ASX:DBI) (‘**DBI**’ or ‘**The Company**’) advises that Mr Tom Laidlaw has been appointed as an independent non-executive director of the Company with immediate effect.

Mr Laidlaw has more than 25 years of experience across the infrastructure and energy sectors, with a strong record of leadership in the financing, operation and growth of large-scale, capital-intensive assets. This experience has been gained from advising infrastructure clients of Macquarie Group and as the long serving CEO of infrastructure fund manager, Foresight Australia.

Mr Laidlaw is an experienced non-executive director and currently is a Non-Executive Director and Chair of the Audit and Risk Committee for the Port Authority of New South Wales. He is a former Non-Executive Director of over 30 companies including Flinders Ports and Kinetic Group.

Mr Laidlaw holds a Bachelor of Commerce and a Bachelor of Laws. He is also a Graduate of the Australian Institute of Company Directors.

Dalrymple Bay Infrastructure Chair, Hon. Dr David Hamill AM said “We are delighted to welcome Tom to the DBI Board. Tom is an experienced leader and his deep understanding of the complexities of infrastructure assets will be invaluable to the business as we continue to focus on value creation for securityholders.”

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Authorised for release by the Board of Dalrymple Bay Infrastructure Limited

More information

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About Dalrymple Bay Infrastructure

Dalrymple Bay Infrastructure (DBI) through its foundation asset, the Dalrymple Bay Terminal (DBT), aims to provide safe and efficient terminal infrastructure and services for producers and consumers of high quality Australian coal exports. DBT, as the world’s largest metallurgical coal export facility, serves as a global gateway from the Bowen Basin and is a critical link in the global steelmaking supply chain. By providing operational excellence and options for capacity expansions to meet expected strong export demand for metallurgical coal, DBI intends to deliver value to securityholders through stable cashflows and ongoing investment to support distributions and growth.
dbinfrastructure.com.au

Forward Looking Statements

This announcement contains certain forward-looking statements with respect to the financial condition, operations and business of the Company and certain plans and objectives of the management of DBI. Forward-looking statements can be identified by the use of forward-looking terminology, including, without limitation, the terms “believes”, “estimates”, “anticipates”, “expects, “predicts”, “intends”, “plans”, “goals”, “targets”, “aims”, “outlook”, “guidance”, “forecasts”, “may”, “will”, “would”, “could” or “should” or, in each case, their negative or other variations or comparable terminology. These forward-looking statements include all matters that are not historical facts. Such forward looking statements involve known and unknown risks, uncertainties and other factors which because of their nature may cause the actual results or performance of the Company to be materially different from the results or performance expressed or implied by such forward looking statements. Actual results may materially vary from any forecasts in this announcement. No representation or warranty, express or implied, is made as to the fairness, accuracy, completeness or correctness of the information, opinions and conclusions contained in this announcement. To the maximum extent permitted by law, none of DBI, its directors, employees or agents, nor any other person accepts any liability, including, without limitation, any liability arising out of fault or negligence, for any loss arising from the use of the information contained in this announcement. In particular, no representation or warranty, express or implied is given as to the accuracy, completeness or correctness, likelihood of achievement or reasonableness of any forecasts, prospects or returns contained in this announcement nor is any obligation assumed to update such information. Such forecasts, prospects or returns are by their nature subject to significant uncertainties and contingencies. Before making an investment decision, you should consider, with or without the assistance of a financial adviser, whether an investment is appropriate in light of your particular investment needs, objectives and financial circumstances.