

Form 603

Corporations Act 2001

Section 671B

Notice of initial substantial holderTo Company Name/Scheme **Emeco Holdings Limited**

ACN/ARSN

1. Details of substantial holder (1)Name **Kambiz Nourbakhsh**

ACN/ARSN (if applicable)

The holder became a substantial holder on **22/06/2026****2. Details of voting power**

The total number of votes attached to all the voting shares in the company or voting interests in the scheme that the substantial holder or an associate (2) had a relevant interest (3) in on the date the substantial holder became a substantial holder are as follows:

Class of securities (4)	Number of securities	Person's votes (5)	Voting power (6)
FPO	25,976,235	25,976,235	5.011091%

3. Details of relevant interests

The nature of the relevant interest the substantial holder or an associate had in the following voting securities on the date the substantial holder became a substantial holder are as follows:

Holder of relevant interest	Nature of relevant interest (7)	Class and number of securities
Kambiz Nourbakhsh	Direct Holder	25,976,235

4. Details of present registered holders

The persons registered as holders of the securities referred to in paragraph 3 above are as follows:

Holder of relevant interest	Registered holder of securities	Person entitled to be registered as holder (8)	Class and number of securities
Kambiz Nourbakhsh	Direct Holding	Kambiz Nourbakhsh	25,976,235

5. Consideration

The consideration paid for each relevant interest referred to in paragraph 3 above, and acquired in the four months prior to the day that the substantial holder became a substantial holder is as follows:

Holder of relevant interest	Date of acquisition	Consideration (9)		Class and number of securities
		Cash	Non-cash	
See annex	see annex			

6. Associates

The reasons the persons named in paragraph 3 above are associates of the substantial holder are as follows:

Name and ACN/ARSN (if applicable)	Nature of association
N/A	

7. Addresses

The addresses of persons named in this form are as follows:

Name	Address
Kambiz Nourbakhsh	Hoehestrasse, 8702 Zollikon, Switzerland

Signature

print name **Kambiz Nourbakhsh**

capacity

sign here

Kambiz Nourbakhsh

date **23/06/2026**

DIRECTIONS

- (1) If there are a number of substantial holders with similar or related relevant interests (eg. a corporation and its related corporations, or the manager and trustee of an equity trust), the names could be included in an annexure to the form. If the relevant interests of a group of persons are essentially similar, they may be referred to throughout the form as a specifically named group if the membership of each group, with the names and addresses of members is clearly set out in paragraph 7 of the form.
 - (2) See the definition of "associate" in section 9 of the Corporations Act 2001.
 - (3) See the definition of "relevant interest" in sections 608 and 671B(7) of the Corporations Act 2001.
 - (4) The voting shares of a company constitute one class unless divided into separate classes.
 - (5) The total number of votes attached to all the voting shares in the company or voting interests in the scheme (if any) that the person or an associate has a relevant interest in.
 - (6) The person's votes divided by the total votes in the body corporate or scheme multiplied by 100.
 - (7) Include details of:
 - (a) any relevant agreement or other circumstances by which the relevant interest was acquired. If subsection 671B(4) applies, a copy of any document setting out the terms of any relevant agreement, and a statement by the person giving full and accurate details of any contract, scheme or arrangement, must accompany this form, together with a written statement certifying this contract, scheme or arrangement; and
 - (b) any qualification of the power of a person to exercise, control the exercise of, or influence the exercise of, the voting powers or disposal of the securities to which the relevant interest relates (indicating clearly the particular securities to which the qualification applies).

See the definition of "relevant agreement" in section 9 of the Corporations Act 2001.
 - (8) If the substantial holder is unable to determine the identity of the person (eg. if the relevant interest arises because of an option) write "unknown".
 - (9) Details of the consideration must include any and all benefits, money and other, that any person from whom a relevant interest was acquired has, or may, become entitled to receive in relation to that acquisition. Details must be included even if the benefit is conditional on the happening or not of a contingency. Details must be included of any benefit paid on behalf of the substantial holder or its associate in relation to the acquisitions, even if they are not paid directly to the person from whom the relevant interest was acquired.
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Holder of Relevant Interest	Date of Acquisition	Nature of Change	Consideration	Number of Shares	Class of Securities
Kambiz Nourbakhsh	4.05.2026	On-market acquisition	2 216	2 024	FPO
Kambiz Nourbakhsh	4.05.2026	On-market acquisition	213 546	194 133	FPO
Kambiz Nourbakhsh	4.05.2026	On-market acquisition	7 951	7 328	FPO
Kambiz Nourbakhsh	4.05.2026	On-market acquisition	125 914	115 517	FPO
Kambiz Nourbakhsh	5.05.2026	On-market acquisition	1 154	1 120	FPO
Kambiz Nourbakhsh	5.05.2026	On-market acquisition	2 325	2 246	FPO
Kambiz Nourbakhsh	5.05.2026	On-market acquisition	7 739	7 370	FPO
Kambiz Nourbakhsh	5.05.2026	On-market acquisition	14 924	14 146	FPO
Kambiz Nourbakhsh	5.05.2026	On-market acquisition	30 773	29 031	FPO
Kambiz Nourbakhsh	6.05.2026	On-market acquisition	21 963	21 017	FPO
Kambiz Nourbakhsh	6.05.2026	On-market acquisition	909	866	FPO
Kambiz Nourbakhsh	6.05.2026	On-market acquisition	3 633	3 444	FPO
Kambiz Nourbakhsh	6.05.2026	On-market acquisition	1 524	1 424	FPO
Kambiz Nourbakhsh	6.05.2026	On-market acquisition	20 894	19 436	FPO
Kambiz Nourbakhsh	7.05.2026	On-market acquisition	44 438	41 726	FPO
Kambiz Nourbakhsh	7.05.2026	On-market acquisition	106 893	99 900	FPO
Kambiz Nourbakhsh	11.05.2026	On-market acquisition	1 999	1 904	FPO
Kambiz Nourbakhsh	11.05.2026	On-market acquisition	114 200	108 246	FPO
Kambiz Nourbakhsh	11.05.2026	On-market acquisition	369 011	348 124	FPO
Kambiz Nourbakhsh	12.05.2026	On-market acquisition	1 231	1 195	FPO
Kambiz Nourbakhsh	12.05.2026	On-market acquisition	619 763	598 805	FPO
Kambiz Nourbakhsh	12.05.2026	On-market acquisition	524 041	501 475	FPO
Kambiz Nourbakhsh	13.05.2026	On-market acquisition	12 549	12 009	FPO
Kambiz Nourbakhsh	14.05.2026	On-market acquisition	519 311	496 948	FPO
Kambiz Nourbakhsh	18.05.2026	On-market acquisition	11 825	11 708	FPO
Kambiz Nourbakhsh	18.05.2026	On-market acquisition	485 028	477 860	FPO
Kambiz Nourbakhsh	17.06.2026	On-market acquisition	63 456	66 796	FPO
Kambiz Nourbakhsh	18.06.2026	On-market acquisition	35 429	37 098	FPO
Kambiz Nourbakhsh	18.06.2026	On-market acquisition	34 327	36 134	FPO
Kambiz Nourbakhsh	21.06.2026	On-market acquisition	329 428	336 207	FPO