ASX ANNOUNCEMENT
6 August 2026

G360 Appoints Industry Advisory Board to Accelerate MKX

- **G360 appoints three highly experienced industry leaders to newly established Industry Advisory Board to accelerate the commercial adoption of MKX™.**
- **Former Cement Australia Technical Account Manager Bruce Perry, former Adbri Chief Operating Officer Andrew Dell and University of Melbourne Associate Professor Dr Rackel San Nicolas appointed as inaugural members.**
- **Advisory Board will provide strategic guidance across Australian Standards, technical approvals, ATIC accreditation, product development, industry engagement and commercial adoption.**
- **Appointments strengthen G360's commercialisation strategy following the Company's first binding commercial supply agreement with Holcim (Australia) Pty Ltd, one of the world's largest construction materials companies.**
- **Advisory Board brings together more than 100 years of combined experience across Australia's cement, concrete and construction materials industries.**

Green360 Technologies Limited (ASX:GT3) ("GT3" "G360" or "the Company") is pleased to announce the appointment of an Industry Advisory Board, comprising three of Australia's most respected cement and construction materials specialists, supporting the next phase of the Company's commercial growth strategy as it accelerates market adoption of its MKX™ supplementary cementitious material ("SCM") platform.

As Australia's first commercial producer of metakaolin as an SCM, G360 has established a first-mover position in a market undergoing structural change as supplies of traditional SCMs, including fly ash and blast furnace slag, continue to decline.

Following the successful commercial production of MKX and execution of its first binding commercial supply agreement with Holcim (Australia) Pty Ltd,[1] G360 is focused on accelerating market adoption. The Industry Advisory Board has been established to provide strategic and technical guidance across product approvals, Australian Standards and industry engagement to support that objective.

Collectively, the Advisory Board members bring more than 100 years of experience spanning cement manufacturing, concrete technology, Australian Standards, research and executive leadership within Australia's leading construction materials organisations.

Executive Chairman Aaron Banks said:

"The greatest challenge facing innovative construction materials is rarely proving they work-it is earning the confidence of the engineers, technical specialists and infrastructure owners responsible for specifying them.

Our objective is not simply to manufacture MKX. It is to establish MKX as a recognised, trusted and widely specified supplementary cementitious material across the Australian construction industry.

Achieving that requires navigating technical standards, industry approvals, engineering specifications and market acceptance. These are areas where experience and credibility matter enormously.

Bruce, Andrew and Rackel have collectively spent decades shaping Australia's cement and concrete industry. They understand not only the science, but also the practical pathway through which new materials become accepted by the market.

Their experience, relationships and technical credibility will be instrumental in helping G360 accelerate that journey."

Bruce Perry said, "The decline in fly ash availability throughout Australia in the short - medium term is leading the concrete industry to adopt alternative cementitious options. MKX has the technical characteristics to be an important new SCM and I'm excited to be a part of this initiative."

Andrew Dell said, "Having spent many years working within the construction materials industry, I witnessed first-hand the increasing pressure on traditional supplementary cementitious material supply chains as the industry actively sought reliable and scalable alternatives. It is exciting to see a commercially viable solution being developed here in Australia. MKX has the potential to play an important role in supporting the industry's transition as the availability of traditional SCMs continues to tighten."

Dr Rackel San Nicolas said, "The development of engineered, locally sourced supplementary cementitious materials (SCMs) such as MKX represents an important advancement in Australian concrete technology. In addition to achieving the required early-age performance, MKX has demonstrated durability-related performance characteristics that support the design and construction of long-service-life concrete and structural applications across residential, commercial and infrastructure sectors."

Role of the Industry Advisory Board

The Industry Advisory Board has been established to provide independent strategic and technical guidance across a range of disciplines critical to the successful commercialisation of MKX, including:

- Australian Standards and specification pathways
- ATIC product registration and technical approvals
- Product performance and ongoing technical development
- Engagement with engineers, consultants and infrastructure stakeholders
- Industry adoption strategies
- Commercial market insights
- Supply chain and manufacturing strategy
- Strategic introductions across the Australian construction materials sector

The Advisory Board will work alongside G360's executive management team, providing independent strategic and technical guidance across areas aligned with members' respective expertise, as the Company advances the adoption of MKX within the Australian construction sector.

Advisory Board Members

Bruce Perry

Mr Perry is one of Australia's most respected cement & admixture technologists, having spent decades in senior technical leadership roles within the cement & admixture industries. Throughout his career which spans the UK & Australia, Mr Perry has played a leading role in promoting new technologies in the cement & admixtures sectors, particularly the development of low carbon initiatives within the cement industry. Coupled with his skill in successfully launching multiple new technologies throughout his career, his expertise will support G360's continued technical development of MKX and assist the Company in navigating product approvals and broader industry adoption.

Andrew Dell

Mr Dell is a highly experienced executive and company director with more than 35 years' experience in the Australian construction materials and manufacturing sectors. He most recently served as Chief Operating Officer at Adbri Limited, one of Australia's largest integrated construction materials companies, where he was responsible for the Concrete, Quarry and Concrete Masonry operations across Australia. Mr Dell brings extensive expertise in operational leadership, strategic growth, commercial management, logistics, manufacturing excellence and organisational transformation. He has a strong track record of delivering earnings growth, integrating acquisitions, improving operational performance and developing long-term customer partnerships across the construction materials industry.

Mr Dell has also held a number of industry leadership roles, including Director of Cement Concrete & Aggregates Australia and Chairperson of its National Industry Committee, and currently serves in senior advisory and non-executive capacities within the building materials sector. His industry knowledge, commercial acumen and leadership experience will provide valuable support to G360 as the Company advances its growth strategy and expands its production and customer base.

Dr Rackel San Nicolas

Dr Rackel San Nicolas is an Associate Professor at the University of Melbourne and an internationally recognised researcher in cement chemistry, supplementary cementitious materials (SCMs), concrete durability and low-carbon concrete technologies. She is widely recognised for her research on metakaolin-based cementitious systems and the long-term performance of concrete materials. Her expertise spans cementitious material characterisation, durability assessment, service-life design and the implementation of advanced SCM technologies for infrastructure and structural applications. Dr San Nicolas provides independent technical guidance to G360 in relation to material performance, durability assessment and scientific validation.

Strengthening G360's Commercialisation Strategy

The establishment of the Industry Advisory Board represents another important milestone in G360's commercialisation strategy.

Over recent months the Company has:

- **March 2026:** Execution of a binding Toll Treatment Agreement with Calix Limited (ASX:CXL), providing a capital-light pathway to commercial production with access to up to 30,000 tonnes per annum of calcination capacity.[2]

- **April 2026:** Completion of G360's first commercial production campaign at Calix's Bacchus Marsh facility, successfully producing 150 tonnes in a single continuous production run. More than 750 tonnes of MKX have now been produced and distributed throughout Victoria for commercial-scale concrete validation[3]

- **July 2026:** Execution of G360's first binding commercial supply agreement with Holcim, one of the world's leading construction materials companies, for the supply of up to 4,800 tonnes of MKX into Holcim's Victorian concrete operations[4].

- **Today**: Established a specialist Industry Advisory Board comprising recognised leaders from Australia's cement, concrete and research sectors.

Together, these initiatives position G360 to accelerate the commercial adoption of MKX as Australia's concrete industry responds to the structural decline in traditional supplementary cementitious materials including fly ash and blast furnace slag.

About MKX

MKX

The MKX suite of products consists of:

- **MKX Calcined Clay** (**MKX CC**) – previously known as Eco-Clay. Designed as a replacement of fly ash and slag, two products facing near term supply shortages; and
- **MKX Ultra Fine** (**MKX UF**) - Designed as a replacement for silica fume for the use in high strength concrete

Both products are produced in commercial quantities at the Company's Pittong (VIC) kaolin operations and then calcined under a toll treatment agreement with Calix Limited (ASX:CXL)[5].

The Structural SCM Supply Challenge

Australia's concrete industry is approaching a structural inflection point.

For decades, lower-carbon concrete has relied upon industrial by-products such as fly ash, blast furnace slag and silica fume. These materials have historically been abundant because they were produced as by-products of coal-fired electricity generation, blast furnace steelmaking and silicon metal production.

However, the transition toward renewable energy and lower-emission industrial processes is fundamentally changing those supply chains.

Coal-fired power stations are progressively retiring, reducing fly ash availability. Steel production is increasingly adopting lower-emission technologies that generate significantly less blast furnace slag. Domestic silicon metal production has declined, reducing silica fume availability and increasing reliance on imports.

As a result, Australia's concrete industry is increasingly competing for a shrinking pool of supplementary cementitious materials precisely as demand for lower-carbon concrete continues to accelerate.

G360 believes this represents one of the most significant structural supply chain shifts to occur within the Australian concrete industry in decades.

MKX has been specifically developed as a dedicated supplementary cementitious material to address this challenge, providing a scalable, locally produced alternative to traditional SCMs.

The Holcim Agreement represents an important commercial milestone by demonstrating that the market is prepared to adopt dedicated supplementary cementitious materials as traditional industrial by-products become increasingly constrained.

Upcoming Catalysts

The Company expects to update shareholders throughout the second half of 2026 as commercial discussions with additional concrete producers continue to progress.

G360 also expects to complete a scoping study during Q4 2026 assessing the scale efficiencies associated with constructing a dedicated commercial calcination facility adjacent to the Company's existing Pittong operations.

Approved for release by the Board

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About Green360 Technologies Limited
Green360 Technologies (ASX:GT3) is an Australian-based building materials supplying Kaolin products to blue chip customers in the concrete, paint, paper, adhesives, pharmaceuticals and cosmetics industry.

G360 was the first company to commercialise metakaolin (calcined kaolin) as a supplementary cementitious material (SCM) in the Australian concrete market. The product, known under the platform of MKX, is a low carbon partial cement replacement product which reduces the embodied carbon in concrete, the world's second largest cause of CO_2 emissions.

The Australian concrete industry is facing an imminent supply shortage of existing SCMs (predominately fly ash, blast furnace slag and silica fume) and MKX is strategically positioned to replace these products in the market.

Our objective is not simply to sell another SCM. It is to help build the next generation supply chain for the concrete industry.

Forward-Looking Statements

This release may contain certain forward-looking statements with respect to matters including but not limited to the financial condition, results of operations and business of GT3 and certain of the plans and objectives of GT3 with respect to these items. These forward-looking statements are not historical facts but rather are based on GT3's current expectations, estimates and projections about the industry in which GT3 operates and its beliefs and assumptions.

Words such as "anticipates," "considers," "expects," "intends," "plans," "believes," "seeks," "estimates", "guidance" and similar expressions are intended to identify forward-looking statements and should be considered an at-risk statement. Such statements are subject to certain risks and uncertainties, particularly those risks or uncertainties inherent in the industry in which GT3 operates.

These statements are not guarantees of future performance and are subject to known and unknown risks, uncertainties, and other factors, some of which are beyond the control of GT3, are difficult to predict and could cause actual results to differ materially from those expressed or forecasted in the forward-looking statements. Such risks include, but are not limited to, resource risk, product price volatility, currency fluctuations, increased production costs and variances in product grade or recovery rates from those assumed in mining plans, as well as political and operational risks in the countries and states in which we sell our product to, and government regulation and judicial outcomes.

GT3 cautions shareholders and prospective shareholders not to place undue reliance on these forward-looking statements, which reflect the view of GT3 only as of the date of this release. GT3 will not undertake any obligation to release publicly any revisions or updates to these forward-looking statements except as required by law or by any appropriate regulatory authority.

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[1] Refer ASX announcement 24 July 2026
[2] Refer ASX announcement 23 March 2026
[3] Refer ASX announcement 20 April 2026
[4] Refer ASX announcement 24 July 2026
[5] Refer GT3 ASX announcement 23 March 2026