

15 December 2025

Company Announcements Office
Australian Securities Exchange

Authorised by the Board for immediate release

Resignation and Appointment of Directors (ASX : HCF)

H&G High Conviction Limited (ASX: HCF) advises that Mr Nicholas Atkinson has resigned as an Executive Director of the Company, effective 15 December 2025.

The Board thanks Mr Atkinson for his valuable contribution and service to the Company and wishes him well in his future endeavours.

The Company further advises that Mr Phillip Christopher has been appointed as a Non-Executive Director of H&G High Conviction Limited, effective 15 December 2025.

Mr Christopher is an Investment Director of Hancock & Gore Limited (ASX:HNG) and brings over 15 years of experience across private equity, capital markets and investment management.

This announcement has been authorised for release by the Board of Directors.

For further information, please contact Executive Chairman, Alexander Beard, on 0412 308 263.