



27 November 2025

Expansion of Global Procurement Channels and Major International Contract Shortlisting

Key highlights:

- HighCom has made substantial progress in expanding its global procurement channels and strategic partnerships.
- The Company's U.S. subsidiary, HighCom Armor, has secured multiple procurement vehicles, granting access to federal, state, and local government buyers, including major contracts in Kentucky and Texas, as well as inclusion on the GSA Multiple Award Schedule.
- HighCom Armor has partnered with Bodd Technologies Pty Ltd to integrate advanced body measurement and sizing technology, enhancing the fit and protection of body armour for individuals and groups.
- HighCom Armor has advanced to the final stage of consideration for a prominent international body armour supply initiative. Should the contract be awarded, the Company would provide ballistic solutions to organisations engaged in global peacekeeping and humanitarian operations.
- If successful, the international contract could commence initial deliveries by Q4 FY26, positioning HighCom as a preferred global supplier.
- HighCom Technology formalises its reseller agreement with MyDefence.
- HighCom Technology's AV offerings expanded to include Tomahawk Kenisis

HighCom Limited (ASX: HCL) (HighCom or the Company) is pleased to report substantial advancements in the expansion of its global sales and procurement network. The Company has secured several U.S. procurement contract vehicles and has been shortlisted for a significant international body armour supply program. Additionally, HighCom Armor has entered into a new partnership with Bodd Technologies Pty Ltd, and HighCom Technology has signed a reseller agreement with MyDefence and expanded AV's product offerings to include Tomahawk Kenisis.

US Procurement Channel Expansion

HighCom Armor, the Company's U.S. subsidiary, has been awarded and activated across multiple competitively tendered procurement vehicles, significantly broadening its access to federal, state, and local government buyers across the United States. These include:

- Kentucky State Armor Contract – covering a wide range of compliant soft and hard armour, helmets, and carriers, valid from 1 December 2025 through 31 July 2027, with four 2-year renewal options.
- Texas State Buy Board (Attorney General) – Master Agreement for soft and hard armour, valid through July 2028.
- GSA Multiple Award Schedule (Security & Protection category) – enabling sales to federal and non-federal agencies, with pricing extended to state, local, tribal, and territorial first responder departments.

New HighCom Armor Partnership

HighCom Armor is pleased to announce its partnership with Bodd Technologies Pty Ltd in an innovative collaboration that is transforming the design and fitting of body armour for both individuals and groups. By integrating Bodd's advanced body measurement and sizing technology with our leading expertise in armour design and manufacturing, this partnership enhances our offerings in contract tenders by providing first responder agencies and military organisations with superior fit, comfort, and protection for their personnel.



International Contract Shortlisting

In parallel, HighCom Armor has advanced to the final selection phase for a major international agency's global body armour program following successful completion of both technical and pricing evaluations. The proposed framework would involve the supply of modular vests and hard armour plates to peacekeeping, humanitarian, and field security personnel deployed worldwide. An award under this program would position HighCom as a preferred global supplier, with the initial delivery phase expected to commence by Q4 FY26 if selected.

Technology

HighCom Technology is pleased to announce the execution of a reseller agreement with MyDefence, a Danish defence company. The Counter Uncrewed Aerial Systems (CUAS) product line from MyDefence has demonstrated operational effectiveness in Ukraine and other conflict environments, including dismounted, vehicle-mounted, and perimeter applications. This agreement formalises our partnership following the initial CUAS sale announced in May 2025, as part of the Australian Defence Forces (ADF) interim dismounted CUAS capability. HighCom Technology anticipates successful results from the ADF's testing and evaluation of these products.

Following HighCom's successful participation at INDO PACIFIC 2025, the Company is pleased to announce the ongoing strengthening of its collaboration with AeroVironment (AV). The partnership now extends beyond SUAS and MUAS to include AV's Tomahawk Kenesis. This Command and Control Human-Machine Integrated Formations (HMIF) program enables warfighters to deploy and manage robotic formations efficiently and at scale. With this expanded AV product portfolio, HighCom recognises significant opportunities to support Defence by providing advanced small and medium uncrewed aerial systems (UAS) integrated with a common controller that also accommodates ground robotics. These offerings are expected to enhance Australia's defence capabilities and sustain its technological edge.

Outlook

The combination of expanded U.S. procurement access and international growth opportunities underscores HighCom's accelerating transition from niche supplier to globally recognised armour manufacturer and technology integrator. These initiatives are expected to strengthen long-term sales pipelines, improve earnings visibility, and enhance the Company's international profile. HighCom will provide further updates in accordance with its continuous disclosure obligations as milestones are achieved.

HighCom's Chief Executive Officer, Mr Todd Ashurst, commented:

"HighCom is pleased to announce several significant achievements marking a major expansion in both U.S. and international markets. Recent awards across key procurement channels underscore our product quality and operational strength, establishing a foundation for ongoing growth. Progressing to the final stage of a major global body armour contract further demonstrates our technological leadership and commitment to supporting peacekeeping and humanitarian missions worldwide."

"These milestones reflect HighCom's transformation into a globally recognised manufacturer with a strong sales pipeline and greater earnings visibility. Moving forward, we will continue to drive innovation, strengthen strategic partnerships, and invest in our armour and technology divisions to deliver exceptional value to our customers and stakeholders."



This ASX announcement has been authorised for release by the Board.

ENDS

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About HighCom Limited

Highcom Group (ASX:HCL) is comprised of HighCom Ltd (Australia), and its two distinct businesses – HighCom Armor & HighCom Technology.

HighCom Armor designs, manufactures, and supplies global military, law enforcement, and first responder customers with world-class, advanced personal protection ballistic products and solutions for Body Armour, Ballistic Helmets, and Composite Armour Panels & Platform Structures.

HighCom Technology supplies Australian Defence and Security Agencies with world-leading Small Uncrewed Aerial Systems (SUAS), Counter Uncrewed Aerial systems (CUAS) and Sensor Payloads, and provides local Program, Project and Engineering Management, Systems Integration, Maintenance, Composite Repairs, and Logistics Support Services.

Learn more about HighCom: www.highcom.group

Important Information

This announcement may contain certain "forward-looking statements" including statements regarding HighCom's intent, belief or current expectations with respect to HighCom's business and operations, market conditions, results of operations, financial condition, and risk management practices. The words "likely", "expect", "aim", "should", "could", "may", "anticipate", "predict", "believe", "plan" and other similar expressions are intended to identify forward-looking statements. Indications of, and guidance on, future earnings, financial position and performance, establishment costs and capital requirements are also forward-looking statements. Forward-looking statements including projections, guidance on future earnings and estimates are provided as a general guide only and should not be relied upon as an indication or guarantee of future performance. This announcement may contain such statements that are subject to risk factors associated with an investment in HighCom. Forward-looking statements involve known and unknown risks, uncertainties and assumptions and other important factors that could cause the actual results, performances or achievements of HighCom to be materially different from future results, performances or achievements expressed or implied by such statements. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this announcement.