

ASX Announcement

9 April 2026

Replacement Appendix 3X – Mr Milham and Mr Gordon

The Koala Company Limited (ASX: KOA) (Company or Koala) refers to the Appendix 3X – Initial Director's Interest Notices for Mr Milham and Mr Gordon released to the market on 2 April 2026.

The Company advises that the previously lodged Appendix 3X for Mr Milham did not include disclosure of his deemed relevant interest in all escrowed securities in which Koala has a relevant interest, as further explained in the Company's announcement dated 7 April 2026 titled "Initial Substantial Holder Notices – The Koala Company Limited (ASX: KOA)". The Appendix 3X for Mr Milham also did not disclose that the options set out in the Appendix are subject to escrow.

In addition, the previously lodged Appendix 3X for Mr Gordon did not disclose that the performance rights and options set out in the Appendix are subject to escrow.

Replacement Appendix 3X notices for Mr Milham and Mr Gordon are attached to this announcement.

This announcement has been authorised for release by the Company Secretary.

For further information:

Melissa Norris

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About Koala

Founded in 2015, Koala is one of Australia's fastest growing furniture companies, set apart from its competitors by its in-house design process, a direct-to-consumer business model, and its innovative and functional furniture offering. Koala currently offers products across multiple furniture categories (sit, sleep, outdoor, accessories, and more) and services four markets (Australia, Japan, the US and the UK). Koala's registered office and principal place of business is Unit 12/37-41 O'Riordan St, Alexandria NSW 2015 and is listed on the Australian Securities Exchange under the code KOA.

Appendix 3X

Initial Director's Interest Notice

Information or documents not available now must be given to ASX as soon as available. Information and documents given to ASX becomes ASX's property and may be made public.

Introduced 30/9/2001.

Name of entity	The Koala Company Limited
ABN	48 619 538 671

We (the entity) give ASX the following information under listing rule 3.19.A.1 and as agent for the director for the purposes of section 205G of the Corporations Act.

Name of director	Daniel Milham
Date of appointment	05 June 2017

Part 1 - Director's relevant interests in securities of which the director is the registered holder

In the case of a trust, this includes interests in the trust made available by the responsible entity of the trust

Note: In the case of a company, interests which come within paragraph (i) of the definition of "notifiable interest of a director" should be disclosed in this part.

Number & class of securities
Nil

Part 2 - Director's relevant interests in securities of which the director is not the registered holder

In the case of a trust, this includes interests in the trust made available by the responsible entity of the trust

Name of holder & nature of interest	Number & class of Securities
<i>Note: Provide details of the circumstances giving rise to the relevant interest.</i>	
HINTERLAND CAPITAL PTY LTD (Director of the Company)	1- 9,346,028 Escrowed FPO Shares FY27 Results 2- 9,346,028 Escrowed FPO Shares FY28 Results 3- 750,000 ESP OPT Var Price Vesting EXP - ESC FY27 4- 750,000 ESP OPT Var Price Vesting EXP - ESC FY28 5- 48,611,890 - Fully Paid Ordinary Shares* - OTHER ESCROWED SECURITYHOLDERS Deemed relevant interest in all escrowed securities in which The Koala Company Limited (Koala) holds a relevant interest in by virtue of having voting power in Koala above 20%, solely for the purposes of the substantial holding provisions in Part 6C.1 of the Corporations Act

+ See chapter 19 for defined terms.

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Initial Director's Interest Notice

	*Hinterland Capital Pty Ltd does not have any right to acquire these Shares or control their voting or disposal.
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Part 3 - Director's interests in contracts

Note: In the case of a company, interests which come within paragraph (ii) of the definition of "notifiable interest of a director" should be disclosed in this part.

Detail of contract	N/A
Nature of interest	N/A
Name of registered holder (if issued securities)	N/A
No. and class of securities to which interest relates	N/A

+ See chapter 19 for defined terms.

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Initial Director's Interest Notice

Information or documents not available now must be given to ASX as soon as available. Information and documents given to ASX becomes ASX's property and may be made public.

Introduced 30/9/2001.

Name of entity	The Koala Company Limited
ABN	48 619 538 671

We (the entity) give ASX the following information under listing rule 3.19.A.1 and as agent for the director for the purposes of section 205G of the Corporations Act.

Name of director	Michael Gordon
Date of appointment	13 February 2023

Part 1 - Director's relevant interests in securities of which the director is the registered holder

In the case of a trust, this includes interests in the trust made available by the responsible entity of the trust
Note: In the case of a company, interests which come within paragraph (i) of the definition of "notifiable interest of a director" should be disclosed in this part.

Number & class of securities
Nil

Part 2 - Director's relevant interests in securities of which the director is not the registered holder

In the case of a trust, this includes interests in the trust made available by the responsible entity of the trust

Name of holder & nature of interest <i>Note: Provide details of the circumstances giving rise to the relevant interest.</i> ZACOAH TRADING PTY LTD (Director of the Company)	Number & class of Securities 1- 105,677 Escrowed FPO Shares FY26 Results 2- 425,000 ESP OPT Var Price Vesting Exp - ESC FY26 3- 385,000 Performance Rights FY26 Results
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Part 3 - Director's interests in contracts

Note: In the case of a company, interests which come within paragraph (ii) of the definition of "notifiable interest of a director" should be disclosed in this part.

Detail of contract	N/A
Nature of interest	N/A

+ See chapter 19 for defined terms.

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Name of registered holder (if issued securities)	N/A
No. and class of securities to which interest relates	N/A

+ See chapter 19 for defined terms.