

29 July 2026

ACTIVITIES REPORT FOR THE QUARTER ENDING 30 JUNE 2026

- Key regulatory and policy advances in Alberta during the quarter have positioned the province as a premier destination for AI Hyperscalers and Data Centres in North America.
- Confidence in Alberta's regulations and policy is reflected in the July 8 announcement of Meta building a C\$13 billion artificial intelligence data centre powered by the proposed C\$4.6 billion Greenlight Electricity Centre.
- KALiNA helped facilitate this transaction by selling its 180MW load allocation to Meta for C\$18 million in 2025.
- Progress continued in securing gas supply for KALiNA's portfolio of sites from both regulated and unregulated sources.
- KALiNA's commercial momentum accelerating with regulatory advances and hyperscale investment activity in Alberta.
- KALiNA's five secured projects are a meaningful portfolio with a significant early mover advantage.
- KALiNA is well positioned with ~A\$14.3 million of cash, no debt and a relatively low burn rate. Significant near-term value catalysts expected.

KALiNA Power Limited ("KALiNA" or the "Company") (ASX: KPO) is pleased to provide this Quarterly Activities Report and Appendix 4C for the period ended 30 June 2026 (the 'quarter').

Project Development & Regulatory Update

The Company continues to advance its power development portfolio in Alberta, Canada.

During the quarter Alberta continued to experience a dramatic surge of demand for power from AI and Data Centre users. In one of the largest **private-sector and technology investments in Canadian history**, Meta announced on July 8 that it would build a new C\$13 billion artificial intelligence Data Centre to be powered by the **Greenlight Electricity Centre** a separate C\$4.6 billion, 932-megawatt combined-cycle natural gas power plant. KALiNA assisted and benefited from this transaction with its 2025 C\$18 million sale of a 180-megawatt 2027 load allocation to Meta.

Policy Frameworks & Portfolio Resilience

During the quarter Canada's Federal and Alberta's provincial governments advanced important policies and regulations to advance Alberta as a Premier North American Destination for Data Centres.

- Memorandum of Understanding ('MOU') between Alberta and Canada.

On May 16, the Prime Minister of Canada, Mark Carney and the Premier of Alberta, Danielle Smith signed a formal Implementation Agreement, largely ratifying the new regulatory framework in their November 2025 Memorandum of Understanding (the "**MOU**"). This Agreement places Canada's Federal Clean Electricity Regulations ('CER') into abeyance in Alberta, conditionally suspending requirements for gas-fired generators to physically abate emissions by 2035.

The Agreement provides gas-fired generators with flexibility to pay the carbon tax without the previous federal requirement to physically abate emissions by 2035. Power developers such as KALiNA now have a choice, not a requirement to deploy CCS. Our projects may connect to the grid without CCS enabling supply to Data Centres and/or industrial loads by paying the prescribed carbon tax.

It is worth noting that the portfolio of ~200 MW sites are located with access to CCS infrastructure and each project can proceed with or without deploying CCS. This positions KDP well to respond to the priorities and needs of prospective long-term offtakers. Some with speed to market as the main priority, while others prioritize long-term cost effectiveness.

- Bill 8 and Bill 12

During the **quarter**, Alberta took major steps to operationalise **Bill 8 and Bill 12** by enacting formal regulations and technical guidelines.

This framework provides **the first dedicated framework for Hyperscale data-center development in Canada** and was established in consultation with Hyperscalers such as META. It provides a framework designed to attract Data Centre investment, preserve the integrity of the Alberta grid and incentivise new "bring your own generation" ("BYOG") proposals which are afforded accelerated fast-track approval processes. Levies established on the value of computing equipment will be reduced from 2% for Data Centres that rely exclusively on the Alberta grid to 1% for BYOG Data Centres while no levy is applied if power supply arrangements are fully off grid.

- AESO Mandatory large load grid connection process - Phase 2A

The Alberta Electric System Operator ("**AESO**") is in the process of establishing a formalized Large Load Allocation Process ("**LLAP**") for large-scale Data Centre integration applications in the 2029 and 2030 period that now total over 16 GW.

A working group of nine Key Industry stakeholders was established by AESO to inform the process which included KALiNA, Beacon AI, Capital Power, Dow Chemical, eStruxture, Imperial Oil, IREN Ltd, Kineticor and TransAlta.

An industry-wide virtual stakeholder session was held by AESO on June 24, 2026 in which they presented the central draft document detailing the operational guidelines, framework requirements, and rules for connecting large Data Centres (over 75MW) under the "BYOG" model. The Large Load Application Process sets out that such Data Centres seeking grid access must contractually tether with power generators to bring on net new generation equal to or greater than that requested for grid access. The positive implications of requiring tethering agreements are significant, with the regulations further increasing KDP's potential to become an attractive partner for Data Centres seeking grid connection in Alberta.

The AESO's framework has been made publicly available for industry input and comment. The AESO intends to publish its final rules for large load application processing in August 2026.

Commercial Momentum

We continue to engage in high-level conversations with local and international institutional and infrastructure investors who recognise the fundamental value of Alberta's energy resources.

KALiNA's focus remains on building critical infrastructure configurations that provide the reliability required for not only AI Data Centre tenants, but the province of Alberta as a whole. The company continues to advance its projects amidst a regulatory environment that is becoming more certain and supportive.

Project Portfolio Update

KDP has a robust portfolio of projects spread out in different areas of the province. This has been a deliberate strategy to mitigate risks associated with access to gas supply, congestion of electrical capacity, regional zoning matters, etc. The projects are currently in various stages of development, and the company is investigating opportunities for two additional locations. During the period, work focussed on key activities and maintaining a focus on prudent cash expenditure whilst the regulations and the LLAP were finalised. This has resulted in KPO having a healthy cash position of approximately A\$14.3 million at the end of the recent quarter.

Gas Supply

During the quarter the company continued to engage with both "regulated sources" and "unregulated sources" of gas supply. Subsequent to the quarter, the company is evaluating how best to participate in an upcoming NGTL bidding process for gas supply at its Alsike, Myers and Gilby projects. It is worth noting that the Saddle Hills and Clairmont projects are in unconstrained areas of the province and as such can apply for gas at any time.

Electrical Interconnection

As previously reported KDP's ~ 200 MW projects have all progressed through the AESO process and the company elected to advance Clairmont into cluster 2 with the remaining projects into cluster 3 while all retaining the original in-service dates of mid-2029. The formal paperwork for all of this has now been filed including the posting of ~C\$2.6m letter of credit with the AESO for Clairmont.

In addition, a cluster 3 application has been filed for the Saddle Hills project representing 100 MW of electrical interconnection.

As previously reported the company decided to withdraw from the rezoning of its Lone Pine project in Rocky View County and continues to consider other locations in the area. In the meantime, the company has cancelled its AESO interconnection and will seek to reapply should it successfully secure an alternative site.

As part of the AESO's overall planning, all outstanding large load applications will only be governed or considered as a priority with a 'tethering' agreement. There is no longer any priority or advantage in having an outstanding large load application. Should projects involve a load application they will also require payment of a substantial interconnection charge. To fast track each of our projects the company elected to proceed without load applications at this time. Should any project proceed in the future with a load component the additional electrical interconnection charge can be paid for at that time.

Engagement of Investment Bankers

Our investment bankers co-ordinated positive meetings and presentations with well qualified major investors. The company remains confident in its ability to secure funding in the near-term.

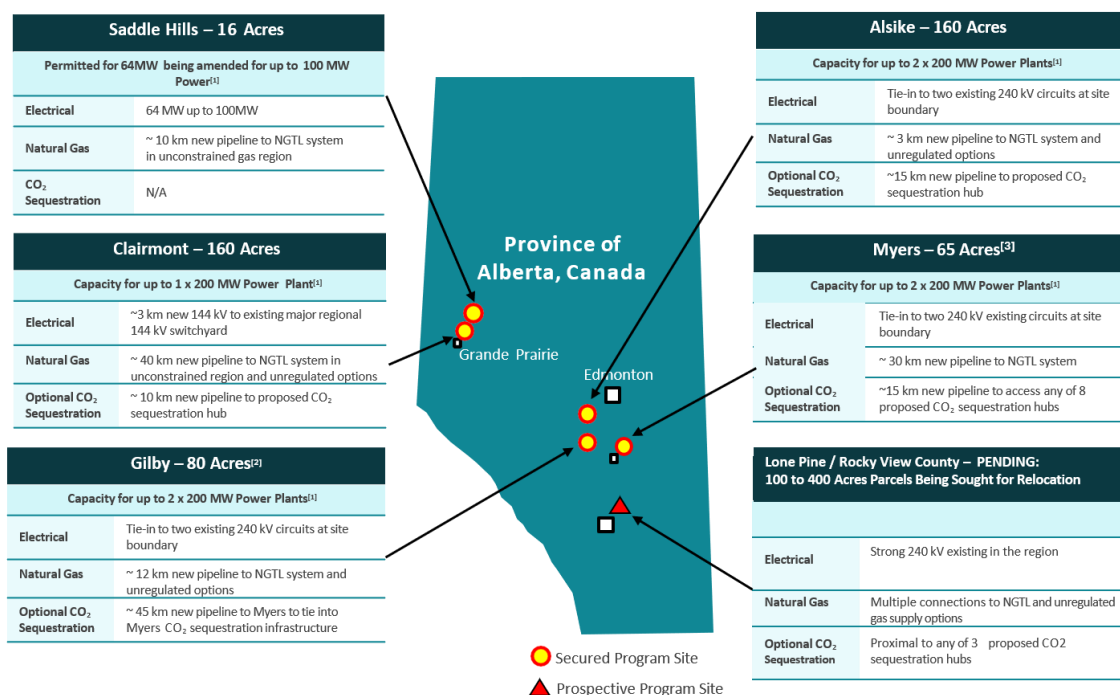
Management Commentary

KALiNA's Managing Director, Ross MacLachlan, commented:

"Speed to market is the most important criteria for Hyperscalers and Data Centres. With the AESO's rules for large load allocations now imminent, coupled with the enhanced regulatory environment in Alberta, we are seeing significantly increased activity on the heels of META's investment. It is clear to us that many companies are in a rush to participate and looking to engage on that basis."

Our engagement and negotiations have expanded with a range of Hyperscalers, Data Centre developers, power marketing firms and gas producers. The significance of Meta's investment into Alberta and the regulatory framework that has been established in Alberta cannot be overstated, particularly on the levels of interest we are witnessing in the quality of our portfolio and highly regarded project development team".

Multiple Strategic Sites: Targeting first project FID⁽¹⁾ in Q2 2027 *



KALiNA
Clean Energy

*Number of plants and timing subject to financing [1] Ultimate capacity has recently been determined by factors such as acreage, electrical interconnection, and gas availability, [2] Potential to secure an adjacent incremental 80 acres and additional large parcels in the area. [3] Potential to secure an adjacent incremental 160+ acres.

Financials

During the quarter the group received \$89,000 as interest. Cash out flows from the Group's operating activities for the quarter amounted to \$962,000 Alberta project development for the quarter amounted to \$712,000, while non-Alberta project development was \$22,000. Corporate staff cost amounted to \$211,000 investor relations \$18,000 and general admin amounted to \$88,000. The company ended the quarter with ~A\$14.3 million of cash and nil debt.

Payments to Related Parties in the Quarter

Directors were paid \$482,000 for services rendered under engagement agreements.

- ENDS -

This announcement was approved and authorised for release by: Ross MacLachlan CEO

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Appendix 4C

Quarterly cash flow report for entities subject to Listing Rule 4.7B

Name of entity

KALINA POWER LIMITED

ABN

24 000 090 997

Quarter ended ("current quarter")

30 JUNE 2026

Consolidated statement of cash flows	Current quarter \$A'000	Year to date (12 months) \$A'000
1. Cash flows from operating activities		
1.1 Receipts from customers	-	19,582
1.2 Payments for		
(a) engineering and Alberta project development	(340)	(1,943)
(b) corporate staff costs related to Alberta project development	(372)	(746)
(c) non-Alberta project development and international technology support	(22)	(124)
(d) patent maintenance	-	-
(e) project finance	-	-
(f) Investor relations	(18)	(70)
(g) corporate staff costs	(211)	(994)
(h) leased assets	-	-
(i) other administration and corporate costs	(88)	(683)
1.3 Dividends received (see note 3)	-	-
1.4 Interest received	89	245
1.5 Interest and other costs of finance paid	-	(1)
1.6 Withholding taxes paid	-	-
1.7 Government grants and tax incentives	-	-
1.8 GST paid	-	(975)
1.9 Net cash from / (used in) operating activities	(962)	14,291

Consolidated statement of cash flows		Current quarter \$A'000	Year to date (12 months) \$A'000
2.	Cash flows from investing activities		
2.1	Payments to acquire or for:		
	(a) entities	-	-
	(b) businesses	-	-
	(c) property, plant and equipment	-	(5)
	(d) investments	-	-
	(e) intellectual property	-	-
	(f) other non-current assets	-	-
2.2	Proceeds from disposal of:		
	(g) entities	-	-
	(h) businesses	-	-
	(i) property, plant and equipment	-	-
	(j) investments	-	-
	(k) intellectual property	-	-
	(l) other non-current assets	-	-
2.3	Cash flows from loans to other entities	-	-
2.4	Dividends received (see note 3)	-	-
2.5	Other (Deposit paid to ATCO Electric for stage 3 & 4 activities)	2	(581)
2.6	Net cash from / (used in) investing activities	2	(586)

3.	Cash flows from financing activities		
3.1	Proceeds from issues of equity securities (excluding convertible debt securities)	-	-
3.2	Proceeds from issue of convertible debt securities	-	-
3.3	Proceeds from exercise of options	-	-
3.4	Transaction costs related to issues of equity securities or convertible debt securities	-	-
3.5	Proceeds from borrowings	-	-
3.6	Repayment of borrowings	-	-
3.7	Transaction costs related to loans and borrowings	-	-
3.8	Dividends paid	-	-
3.9	Other (provide details if material)	-	-
3.10	Net cash from / (used in) financing activities	-	-

Consolidated statement of cash flows		Current quarter \$A'000	Year to date (12 months) \$A'000
4.	Net increase / (decrease) in cash and cash equivalents for the period		
4.1	Cash and cash equivalents at beginning of period	15,495	1,524
4.2	Net cash from / (used in) operating activities (item 1.9 above)	(962)	14,291
4.3	Net cash from / (used in) investing activities (item 2.6 above)	2	(586)
4.4	Net cash from / (used in) financing activities (item 3.10 above)	-	-
4.5	Effect of movement in exchange rates on cash held	(297)	(991)
4.6	Cash and cash equivalents at end of period	14,238	14,238

5.	Reconciliation of cash and cash equivalents at the end of the quarter (as shown in the consolidated statement of cash flows) to the related items in the accounts	Current quarter \$A'000	Previous quarter \$A'000
5.1	Bank balances	194	144
5.2	Call deposits	14,044	15,351
5.3	Bank overdrafts	-	-
5.4	Other (provide details)	-	-
5.5	Cash and cash equivalents at end of quarter (should equal item 4.6 above)	14,238	15,495

6.	Payments to related parties of the entity and their associates	Current quarter \$A'000
6.1	Aggregate amount of payments to related parties and their associates included in item 1	482
6.2	Aggregate amount of payments to related parties and their associates included in item 2	-
<i>Note: if any amounts are shown in items 6.1 or 6.2, your quarterly activity report must include a description of, and an explanation for, such payments.</i>		

7. Financing facilities		Total facility amount at quarter end \$A'000	Amount drawn at quarter end \$A'000
<i>Note: the term "facility" includes all forms of financing arrangements available to the entity.</i> <i>Add notes as necessary for an understanding of the sources of finance available to the entity.</i>			
7.1	Loan facilities	-	-
7.2	Credit standby arrangements	-	-
7.3	Other	-	-
7.4	Total financing facilities	-	-
7.5	Unused financing facilities available at quarter end		-
7.6	Include in the box below a description of each facility above, including the lender, interest rate, maturity date and whether it is secured or unsecured. If any additional financing facilities have been entered into or are proposed to be entered into after quarter end, include a note providing details of those facilities as well.		

8. Estimated cash available for future operating activities		\$A'000
8.1	Net cash from / (used in) operating activities (item 1.9)	(962)
8.2	Cash and cash equivalents at quarter end (item 4.6)	14,238
8.3	Unused finance facilities available at quarter end (item 7.5)	-
8.4	Total available funding (item 8.2 + item 8.3)	14,239
8.5	Estimated quarters of funding available (item 8.4 divided by item 8.1)	14
8.6	If item 8.5 is less than 2 quarters, please provide answers to the following questions:	
8.6.1	Does the entity expect that it will continue to have the current level of net operating cash flows for the time being and, if not, why not?	
Answer: N/A		
8.6.2	Has the entity taken any steps, or does it propose to take any steps, to raise further cash to fund its operations and, if so, what are those steps and how likely does it believe that they will be successful?	
Answer: N/A		
8.6.3	Does the entity expect to be able to continue its operations and to meet its business objectives and, if so, on what basis?	
Answer: yes. N/A.		

Compliance statement

- 1 This statement has been prepared in accordance with accounting standards and policies which comply with Listing Rule 19.11A.
- 2 This statement gives a true and fair view of the matters disclosed.

Date: 29 July 2026.....

Authorised for release by: Ross MacLachlan CEO

Notes

1. This quarterly cash flow report and the accompanying activity report provide a basis for informing the market about the entity's activities for the past quarter, how they have been financed and the effect this has had on its cash position. An entity that wishes to disclose additional information over and above the minimum required under the Listing Rules is encouraged to do so.
2. If this quarterly cash flow report has been prepared in accordance with Australian Accounting Standards, the definitions in, and provisions of, *AASB 107: Statement of Cash Flows* apply to this report. If this quarterly cash flow report has been prepared in accordance with other accounting standards agreed by ASX pursuant to Listing Rule 19.11A, the corresponding equivalent standard applies to this report.
3. Dividends received may be classified either as cash flows from operating activities or cash flows from investing activities, depending on the accounting policy of the entity.
4. If this report has been authorised for release to the market by your board of directors, you can insert here: "By the board". If it has been authorised for release to the market by a committee of your board of directors, you can insert here: "By the [name of board committee – eg Audit and Risk Committee]". If it has been authorised for release to the market by a disclosure committee, you can insert here: "By the Disclosure Committee".
5. If this report has been authorised for release to the market by your board of directors and you wish to hold yourself out as complying with recommendation 4.2 of the ASX Corporate Governance Council's *Corporate Governance Principles and Recommendations*, the board should have received a declaration from its CEO and CFO that, in their opinion, the financial records of the entity have been properly maintained, that this report complies with the appropriate accounting standards and gives a true and fair view of the cash flows of the entity, and that their opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.