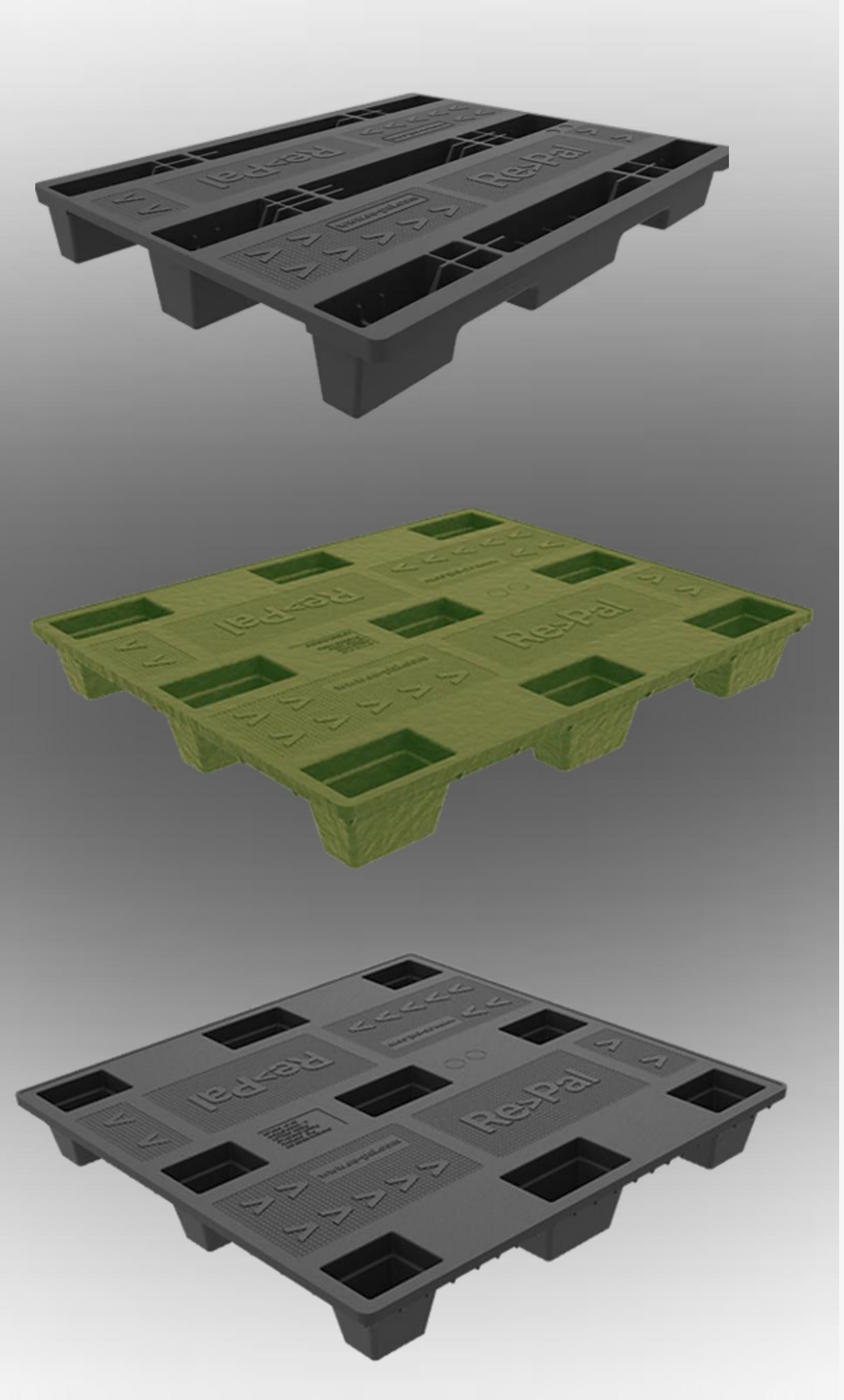


# RANGE 2.0

# UNIQUELY SUSTAINABLE

## Investor Presentation

September 2025

**Turning hard-to-recycle plastics into durable, high quality, cost-effective shipping pallets**

# Corporate Overview: Range International Ltd

- ## Share Structure

  Ordinary Shares: 939,290,320

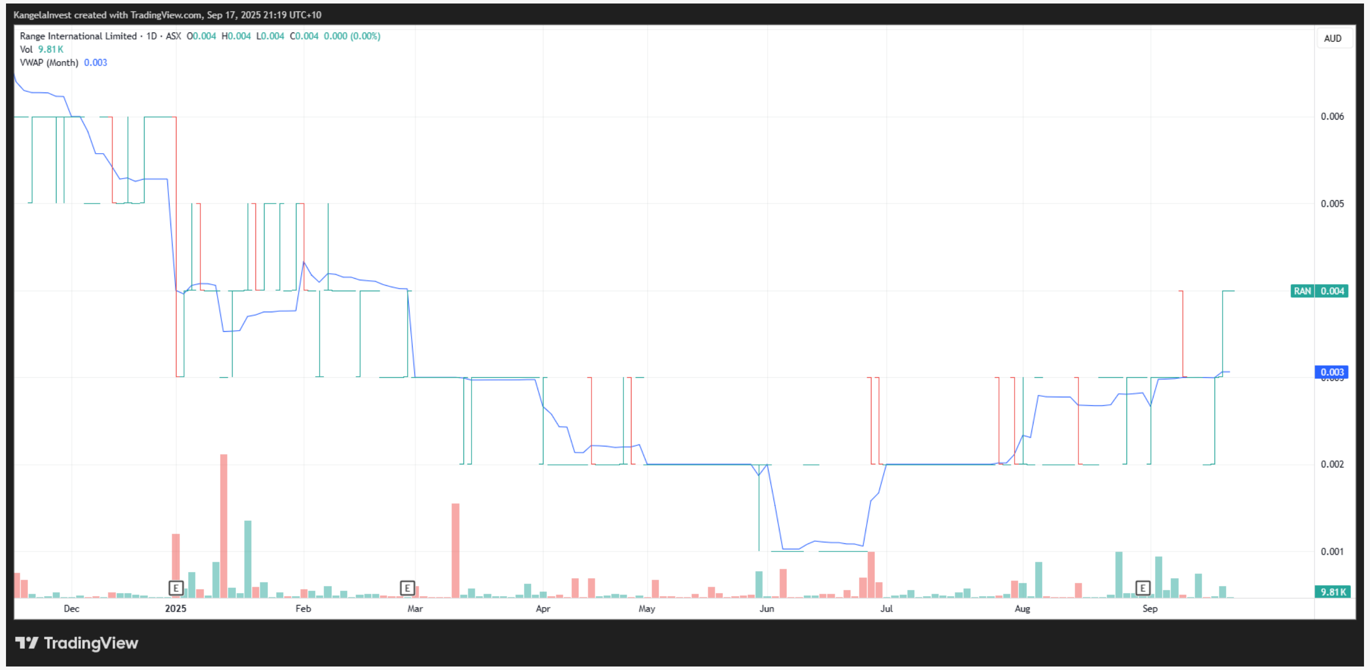
  Options: Nil

  Performance Rights: 37,500,000

- ## Market & Ownership

  Market Cap @$0.004: A$3,757,161

  Directors/Management Ownership: 19.3%




## Key Contacts

### Richard Jenkins

Executive Chairman

+61 417 242 946

Richard was appointed Executive Chairman in December 2019, instigating the restructure of the board. He chairs the Remuneration and Nomination Committee and is a member of the Audit and Risk Committee. Richard and related parties are the largest shareholder, and he has been instrumental in recruiting key personnel and developing Range's sustainable pallet business.

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### Russell Kennett

Chief Executive Officer

+61 419 233 114

Russell joined Range full-time in July 2022 to assist with a strategic review and new opportunity identification. He led the restructure of Re>Pal Indonesia's operations, introduced performance monitoring, outsourced finance functions, and oversaw the Group's financial affairs. Appointed CEO in 2025, he also actively contributes to Re>Pal Indonesia's sales and marketing efforts.

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### Marcus Goldstein

General Manager, Asia

+62 812 386 5801

Marcus has worked full-time with Re>Pal Indonesia since December 2021 as its President Director. His responsibilities include raw material sourcing, manufacturing, sales, marketing, administration, and finance. Over the last three years, Marcus has been instrumental in restructuring the business to achieve positive gross margins, introducing new pallet designs, and securing major sales contracts with large FMCG businesses.

# The Turnaround from 'Challenged' to High Growth Leader

*A story of resilience and strategic transformation - a complete business model overhaul that has rebuilt the company, positioning it for sustainable, profitable growth*

## The 'Old' RANGE (2017-2022)

- Flawed "export to the world" business model
- Persistent production issues
- Negative gross margin & high cash burn
- ITO tax assessment (2018) led to 2023 disclaimed audit opinion and ASX suspension

## The 'New' RANGE (2023-Present)

- Transition to outsourced cheaper, efficient feedstocks
- Positive gross margin achieved
- Managed cash burn, sales growth 9% YOY 2024; remainder of FY25 remains strong
- ASX relisting, successful Indonesian tax assessment appeals

# A Business Restructured

*New management has rebuilt a business that is now primed for success*

### Flexible Feedstock

Outsourced feedstock production means more flexibility and variety at lower costs

### Enhanced Manufacturing

Improved manufacturing efficiency provides greater production capabilities

### Better Design

Enhanced pallet designs to better suit customer needs

### Client Solutions

Working closely with clients to deliver EPR solutions

# Recapitalising to Capture Growth Opportunities

### Pursue Revenue Opportunities

Focus on pallet rental and Manila manufacturing expansion

### Leverage Expertise

Utilise feedstock 'know-how' and strong customer relationships

### Scale Operations

Continue sales momentum in Indonesia and utilize surplus production capacity

Regulatory tailwinds support the Re>Pal process and new business model

# Future of Range

Focus on gross margin and sales underpinning strategy to diversify into rentals

Expand manufacturing and production to Philippines

Profitability and sustainable strong revenue growth of pallet rentals

# Milestones for Next 12 Months

### Secure Growth Funding

Secure funding to execute growth strategy

### Indonesia Rentals

Commence pallet rentals in Indonesia market

### Australia Launch

Commence sales and marketing activities in Australia

### Manila Partnership

Aim to Establish Joint Venture partner in Manila for regional expansion

### Manila Production

Begin production for sales and rentals in Manila operations

# Summary of Business Opportunity

*Restructured business, in an essentially relevant sector, primed for growth*

### Positive Margins

Positive gross margins and expanding EBITDA trajectory

### Tax Advantages

No corporate tax on profits before 2031

### Rental Revenue

Enduring pallet rental revenues with blue-chip customers

### Regulatory Tailwinds

Supported by regulatory tailwinds in plastics recycling sector

Motivated Board and Senior Management hold >20% equity

# Disclaimer

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This Presentation contains certain “forward-looking statements” and comments about future events, including statements regarding Range’s intent, belief or current expectations with respect to the Company’s business and operations, market conditions, results of operations and financial condition, and risk management practices. The words “likely”, “expect”, “aim”, “should”, “could”, “may”, “anticipate”, “predict”, “believe”, “plan”, “estimate”, “will”, “believe”, “target” and other similar expressions are intended to identify forward-looking statements. Indications of, and guidance outlook on, future earnings or financial position or performance are also forward-looking statements and include statements in this Presentation regarding the conduct and the future performance of Range.

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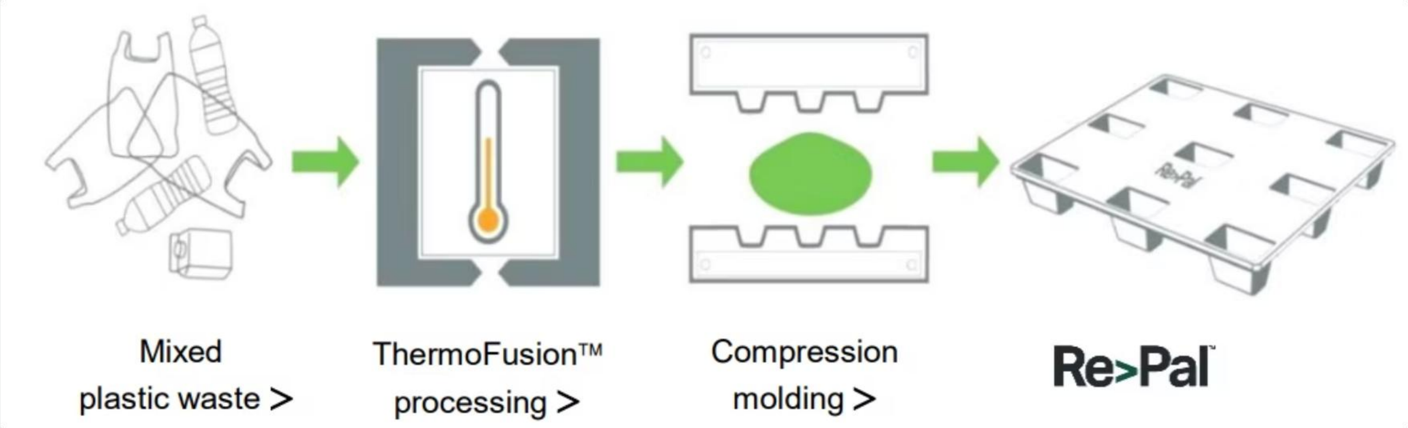
This Presentation has been authorised for release by the Board of Directors.




# Range's ThermoFusion™ Process

We use hard-to-recycle plastics, such as mixed polymers and multi-layer packaging materials. Our pallets use more plastic than intricate injection-molded pallets, but the recycled plastics we use are significantly less expensive than the single polymer feedstock required for injection molding.

## Our process is most competitive in production of medium to heavy-duty racking pallets

**26kg**

**Re>Pal Medium-weight**

Sells at A$40 using A$13 plastic vs injection-molded 25kg at A$40 (using A$25 plastic)

# Our Partners

FrieslandCampina
LINFOX
KAMADJAJA LOGISTICS
nx
Marubeni
Nestlé
Unilever
DHL
Kino
PT. Kino Food Indonesia
Yakult
POCARI SWEAT
waste4change
SUNGAI WATCH
VEOLIA
rekosistem
Tetra Pak
SIG

# Market leader in recycling mixed plastic

**Range considers that it could become a market leader in recycling mixed plastics by 2030**

Fact: In the 2023-24 financial year, Australia generated 3.2 million tonnes of plastic waste, which is equivalent to 116 kg per person.*

*Source: Australian Government, Department of Climate Change, Energy, the Environment and Water (DCCEEW)

# Re>Pal Pallets

Re>Pal manufactures light, medium and heavy-duty pallets suitable for racking, stacking and lifting, in a range of load capacities and sizes for use in export, cold storage, food and beverage, manufacturing, building and cement industries.

Re>Pal's pallets are more robust and more durable than timber or plastic mesh-style pallets and the significantly longer lifespan of Re>Pal pallets means lower lifetime costs and therefore higher lifetime value for your business. Less robust pallets ultimately increase costs and lower productivity due to pallet failure and the subsequent need to replace more quickly.Splinters and nails from timber pallets risk injury to handlers and cause cargo damage - adding costs, delays and risks to your business.

Timber pallets are prone to insects requiring fumigation (and potential pest inspections to cross international borders) leading to further additional costs.Re>Pal's pallet designs and process easily facilitates the fitting of RFID devices as required.

Please visit Re-pal.com for entire product range and spec sheets