

ASX Announcement

23 February 2026

Appendix 4D and Interim Financial Report

Attached for release is Reece Limited's Appendix 4D and Interim Financial Report for the 6 month period ended 31 December 2025.

For further information contact:

Georgina Freeman
Investor Relations
Reece Group
E: georgina.freeman@reece.com.au
T: 0401 684 722

Siobhan Weaver
Media enquiries
Reece Group
E: siobhan.weaver@reece.com.au
T: 0477 480 813

This announcement has been authorised by Chantelle Duffy, Company Secretary at the direction of the Reece Limited Board.

About the Reece Group

Reece Group is a leading distributor of plumbing, waterworks and HVAC-R products to commercial and residential customers through more than 900 branches in Australia, New Zealand and the United States.

Established in 1920 and listed on the Australian Securities Exchange (ASX: REH), Reece Group has approximately 9,000 employees who are focused on building a better world for our customers by being our best.

For further information on Reece Group and its portfolio of businesses please visit group.reece.com/au.

1. Reporting period

This Appendix 4D and financial report presents the results of Reece Limited and its controlled entities ('the Group' or 'Reece') for the period ended 31 December 2025. The information in this report should be read in conjunction with the most recent annual financial report for the year ended 30 June 2025.

Previous corresponding periods are the financial year ended 30 June 2025 and half-year ended 31 December 2024.

2. Results for announcement to the market

	\$000's ¹	
Revenue from sale of goods	4,647,510	Up 5.6%
EBITDA ²	447,730	Down 5.7%
EBIT	261,885	Down 14.0%
NPAT	144,213	Down 20.3%
Net profit for the period attributable to members	144,213	Down 20.3%

	Amount per security	Franked amount per security
Dividends		
Interim dividend	5.44 cents	100%
Previous corresponding period - interim dividend	6.50 cents	100%

Record date for determining entitlements to the dividend is 18 March 2026 to be paid on 1 April 2026.

Review of operations

Reece's performance for HY26 reflects the backdrop of challenging housing market conditions across both regions. Sales revenue increased 6% to \$4,648m (HY25: \$4,402m) supported by network expansion.

EBITDA declined 6% to \$448m (HY25: \$475m), impacted by elevated costs associated with network expansion, investment in strategic initiatives and modest operating cost inflation. EBIT was down 14% to \$262m (HY25: \$305m) driven by higher depreciation and amortisation from ongoing investment in the business. NPAT was down 20% to \$144m (HY25: \$181m).

In Australia and New Zealand (ANZ), sales revenue was up 4% to \$2,062m (HY25: \$1,980m) supported by modest growth in underlying volumes which remains mixed across states. EBITDA was down 4% to \$261m (HY25: \$271m) and EBIT decreased 7% to \$179m (HY25: \$193m). Costs remain elevated, reflecting investment in our employee proposition in a competitive labour market, investment in digital projects and modest cost inflation, including IT and property costs.

In the United States (US), sales revenue increased 6% to US\$1,696m (HY25: US\$1,596), driven by network growth as we continue to expand our presence in the US. EBITDA decreased 9% to US\$123m (HY25: US\$135m) driven by higher costs associated with recent network expansion. EBIT decreased 26% to US\$55m (HY25: US\$74m) driven by elevated depreciation and amortisation from ongoing growth investment.

¹ All figures in this Appendix 4D are in Australian dollars unless otherwise stated. Any discrepancies in the calculation of percentage movements in financial amounts from one period to another are due to rounding.

² EBITDA is a non-IFRS financial measure calculated as statutory earnings before interest, tax, depreciation and amortisation.

3. Details of entities over which control has been gained during the period

There have been no material acquisitions during the six month period ended 31 December 2025.

4. Net tangible assets per security

	31 Dec 2025	31 Dec 2024
Net tangible asset backing per ordinary security	269 cents	304 cents

5. Dividends

	31 Dec 2025 \$000's	31 Dec 2024 \$000's
Dividends paid during the half-year (fully franked)	76,614	114,662

The final dividend relating to the year ended on 30 June 2025 of 11.86 cents (previous corresponding period: 17.75 cents) was paid on 22 October 2025. On 23 February 2026, the Directors declared a fully franked interim dividend of 5.44 cents per fully paid ordinary share (previous corresponding period: 6.50 cents) with a record date of 18 March 2026 and payment date of 1 April 2026.

6. Associate entities

The table below shows investments in associate entities held by the Group:

	Ownership	
	31 Dec 2025	30 Jun 2025
	%	%
True Pillars Pty Ltd	43.0%	43.0%
FieldPulse Pty Ltd	15.5%	20.9%

During the half-year period, Reece Limited disposed of a portion of its equity in its associate FieldPulse Pty Ltd, and invested an additional \$2.0m in its associate True Pillars Pty Ltd.

7. Financial information

The financial information provided in Appendix 4D is based on the half-year financial report (attached).

8. Independent review of the financial report

The consolidated financial report for the period ended 31 December 2025, upon which this report is based, has been independently reviewed by KPMG.



Financial Report

for the half year to 31 December 2025

Reece Limited
(ABN 49 004 313 133)
and controlled entities

This half year financial report is to be
read in conjunction with the financial
report for the year ended 30 June 2025.

Table of Contents	Page
Directors' Report	6
Auditor's Independence Declaration	7
Financial Report	
- Condensed Consolidated Statement of Profit or Loss and Other Comprehensive Income	8
- Condensed Consolidated Statement of Financial Position	9
- Condensed Consolidated Statement of Changes in Equity	10
- Condensed Consolidated Statement of Cash Flows	11
- Notes to the Condensed Financial Statements	12
Directors' Declaration	19
Independent Auditor's Review Report	20

Reece Limited
Financial Report for the period ended 31 December 2025

Directors' Report

The Directors of Reece Limited and its controlled entities (the 'Group' or 'Reece') present their report together with the consolidated financial statements for the six months ended 31 December 2025 and the independent review report thereon.

Directors

The names of the Directors in office at any time during the period until the date of this report are set out below. Directors were in office for the entire period unless otherwise stated.

Peter Wilson
Gavin Street
Andrew Wilson
Bruce C. Wilson
Angela Mentis
Sasha Nikolic
Megan Quinn (resigned 2 July 2025)
Jacqueline Chow (appointed 1 November 2025)

Review of operations

Reece's performance for HY26 reflects the backdrop of challenging housing market conditions across both regions. Sales revenue increased 6% to \$4,648m (HY25: \$4,402m) supported by network expansion.

EBITDA declined 6% to \$448m (HY25: \$475m), impacted by elevated costs associated with network expansion, investment in strategic initiatives and modest operating cost inflation. EBIT was down 14% to \$262m (HY25: \$305m) driven by higher depreciation and amortisation from ongoing investment in the business. NPAT was down 20% to \$144m (HY25: \$181m).

Significant changes in state of affairs

There have been no significant changes in the Group's state of affairs during the financial period.

Auditor's Independence Declaration

A copy of the auditor's independence declaration as required under section 307C of the *Corporations Act 2001* in relation to the review of the half-year is provided with this report.

Rounding of amounts to nearest thousand dollars

In accordance with *ASIC Corporations (Rounding in Financial/Directors' Report) Instrument 2016/191*, the amounts in the directors' report and in the financial report have been rounded to the nearest thousand dollars, unless otherwise stated.

Signed in accordance with a resolution of the board of Directors:



P.J. Wilson
Chair & Chief Executive Officer



G.W. Street
Audit and Risk Committee Chair

Melbourne
23 February 2026



Lead Auditor's Independence Declaration under Section 307C of the Corporations Act 2001

To the Directors of Reece Limited

I declare that, to the best of my knowledge and belief, in relation to the review of Reece Limited for the half-year ended 31 December 2025 there have been:

- i. no contraventions of the auditor independence requirements as set out in the *Corporations Act 2001* in relation to the review; and
- ii. no contraventions of any applicable code of professional conduct in relation to the review.

KPMG

KPMG

S Bell

Suzanne Bell

Partner

Melbourne

23 February 2026

Condensed Consolidated Statement of Profit or Loss and Other Comprehensive Income
for the period ended 31 December 2025

	Note	31 Dec 2025 (\$000's)	31 Dec 2024 (\$000's)
Revenue			
Revenue from sale of goods		4,647,510	4,402,470
Cost of sales	3	(3,302,114)	(3,117,825)
Gross profit		1,345,396	1,284,645
Other income		635	2,839
Selling and administrative expenses		(1,084,146)	(982,955)
Earnings before interest and tax		261,885	304,529
Finance costs (net)	3	(56,186)	(45,865)
Profit before income tax expense		205,699	258,664
Income tax expense	5	(61,486)	(77,789)
Net profit after tax		144,213	180,875
Other comprehensive income			
<i>Items that may be reclassified subsequently to the profit or loss:</i>			
Exchange differences on translation of foreign operations, net of tax		(54,227)	138,558
Change in fair value of effective cash flow hedges, net of tax		689	6,383
Total comprehensive income, net of tax		90,675	325,816
Basic earnings per share		23 cents	28 cents
Diluted earnings per share		23 cents	28 cents

The condensed consolidated statement of profit or loss and other comprehensive income should be read in conjunction with the accompanying notes.

**Condensed Consolidated Statement of Financial Position
as at 31 December 2025**

	Note	31 Dec 2025 (\$000's)	30 Jun 2025 (\$000's)
Current assets			
Cash and cash equivalents		185,951	275,411
Trade and other receivables		1,304,752	1,376,482
Inventories	6	1,621,810	1,617,171
Total current assets		3,112,513	3,269,064
Non-current assets			
Property, plant and equipment	7	1,032,536	1,036,267
Right-of-use assets	7	1,030,047	985,941
Investments		21,950	20,368
Intangible assets	8	1,949,168	2,015,561
Deferred tax assets		99,040	90,252
Total non-current assets		4,132,741	4,148,389
Total assets		7,245,254	7,417,453
Current liabilities			
Trade and other payables		1,062,560	1,257,368
Lease liabilities		152,470	149,293
Current tax liability		15,666	2,053
Provisions		100,766	100,267
Derivative financial instruments	11	1,190	1,879
Total current liabilities		1,332,652	1,510,860
Non-current liabilities			
Interest-bearing liabilities	9	1,194,041	865,728
Lease liabilities		1,003,690	956,196
Deferred tax payable		38,274	28,903
Provisions		14,327	10,449
Total non-current liabilities		2,250,332	1,861,276
Total liabilities		3,582,984	3,372,136
Net assets		3,662,270	4,045,317
Equity			
Contributed equity	10	1,157,264	1,246,918
Reserves		(166,766)	194,226
Retained earnings		2,671,772	2,604,173
Total equity		3,662,270	4,045,317

The condensed consolidated statement of financial position should be read in conjunction with the accompanying notes.

**Condensed Consolidated Statement of Changes in Equity
for the period ended 31 December 2025**

	Note	Contributed Equity (\$000's)	Reserves (\$000's)	Retained Earnings (\$000's)	Total Equity (\$000's)
Balance at 1 July 2024		1,246,918	193,338	2,443,887	3,884,143
Profit for the half-year		-	-	180,875	180,875
Exchange differences on translation of foreign operations, net of tax		-	138,558	-	138,558
Change in fair value of effective cash flow hedges, net of tax		-	6,383	-	6,383
Total comprehensive income for the half-year		-	144,941	180,875	325,816
Transactions with owners in their capacity as owners:					
Share-based payments		-	2,727	-	2,727
Dividends paid	4	-	-	(114,662)	(114,662)
Balance as at 31 December 2024		1,246,918	341,006	2,510,100	4,098,024
Balance at 1 July 2025		1,246,918	194,226	2,604,173	4,045,317
Profit for the half-year		-	-	144,213	144,213
Exchange differences on translation of foreign operations, net of tax		-	(54,227)	-	(54,227)
Change in fair value of effective cash flow hedges, net of tax		-	689	-	689
Total comprehensive income for the half-year		-	(53,538)	144,213	90,675
Transactions with owners in their capacity as owners:					
Share-based payments		-	3,581	-	3,581
Dividends paid	4	-	-	(76,614)	(76,614)
Share buyback	10	(89,654)	(311,035)	-	(400,689)
Balance as at 31 December 2025		1,157,264	(166,766)	2,671,772	3,662,270

The condensed consolidated statement of changes in equity should be read in conjunction with the accompanying notes.

Condensed Consolidated Statement of Cash Flows
for the period ended 31 December 2025

	31 Dec 2025	31 Dec 2024
	(\$000's)	(\$000's)
Cash flows from operating activities		
Receipts from customers	5,071,028	4,877,897
Payments to suppliers and employees	(4,767,605)	(4,499,848)
Interest received	3,352	6,278
Finance costs paid	(28,595)	(29,834)
Interest repayments on leases	(28,362)	(22,279)
Income tax paid	(50,807)	(76,258)
Net cash flows from operating activities	199,011	255,956
Cash flows from investing activities		
Purchases of property, plant and equipment	(78,833)	(124,043)
Proceeds from sale of property, plant and equipment	4,469	3,179
Payment for intangible assets	(6,917)	(4,821)
Purchase of controlled entities and investments, net of cash required	(2,747)	(22,820)
Net cash flows used in investing activities	(84,028)	(148,505)
Cash flows from financing activities		
Proceeds from borrowings	443,519	42,071
Repayments of borrowings	(91,510)	(37,058)
Dividends paid	(76,614)	(114,662)
Principal repayment on leases	(75,919)	(70,310)
Share buyback	(400,689)	-
Net cash used in financing activities	(201,213)	(179,959)
Net decrease in cash and cash equivalents	(86,230)	(72,508)
Net foreign exchange translation difference	(3,230)	4,399
Cash and cash equivalents at the beginning of the half year	275,411	341,380
Cash and cash equivalents at the end of the half year	185,951	273,271

The condensed consolidated statement of cash flows should be read in conjunction with the accompanying notes.

Notes

For the period ended 31 December 2025

Note 1: Notes to the condensed half-year financial report

About this report

This condensed half-year financial report covers Reece Limited and its controlled entities (the 'Group' or 'Reece') for the six months ended 31 December 2025 and was authorised for issue in accordance with a resolution of the directors on 23 February 2026. The information in this report should be read in conjunction with the most recent annual financial report for the year ended 30 June 2025.

Reece Limited is a company limited by shares, incorporated and domiciled in Australia. Reece Limited is a for-profit entity for the purpose of preparing the financial statements. The registered office of Reece Limited is 57 Balmain St, Cremorne, Victoria, 3121.

Reece is a leading distributor of plumbing, waterworks and heating, ventilation, air-conditioning and refrigeration products to commercial and residential customers, operating for more than 100 years. Reece has strong market positions across its global footprint spanning Australia, New Zealand and the United States.

Basis of preparation

These interim financial statements are general purpose financial statements prepared in accordance with AASB 134 *Interim Financial Reporting*, the *Corporations Act 2001*, and IAS 34 *Interim Financial Reporting*.

The interim financial statements do not include all the information required for a complete set of annual financial statements. However, selected explanatory notes are included to explain events and transactions that are significant to an understanding of the changes in the Group's financial position and performance since the last annual consolidated financial statements as at, and for the year ended 30 June 2025.

Statement of material accounting policies

The interim financial statements have been prepared using consistent accounting policies as used in the annual financial report for the year ended 30 June 2025.

Certain amendments and interpretations also applied to the Group for the first time from 1 July 2025, but do not have a material impact on the condensed half-year financial report.

The Group has not early adopted any standards or interpretations.

Rounding of amounts

The Group has applied the relief available under the *ASIC Corporations (Rounding in Financial/Directors' Reports) Instrument 2016/191*, and accordingly, the amounts in the Directors' Report and in the condensed half-year financial report have been rounded to the nearest thousand dollars, unless otherwise stated.

Key judgements and estimates

In the process of applying Group accounting policies, management applies judgements and estimates of future events. These key accounting judgments and estimates have not changed materially from those described in the notes to the financial statements for the year ended 30 June 2025.

Notes

For the period ended 31 December 2025

Note 2: Segment reporting

Segment information is presented in a manner which is consistent with the internal reporting to the Chief Executive Officer who is the entity's chief operating decision maker for the purpose of performance assessment and resource allocation. The Group's segments are based on the geographical operations of the business and comprise Australia and New Zealand (ANZ) and United States of America (US).

	ANZ		United States		Total	
	31 Dec 2025 (\$000's)	31 Dec 2024 (\$000's)	31 Dec 2025 (\$000's)	31 Dec 2024 (\$000's)	31 Dec 2025 (\$000's)	31 Dec 2024 (\$000's)
Revenue from sale of goods	2,062,355	1,980,351	2,585,155	2,422,119	4,647,510	4,402,470
EBITDA	260,530	270,779	187,200	204,221	447,730	475,000
Expenses						
Depreciation	(70,437)	(67,129)	(79,884)	(68,942)	(150,321)	(136,071)
Amortisation	(11,387)	(11,136)	(24,137)	(23,264)	(35,524)	(34,400)
Finance costs (net)	(7,097)	(3,535)	(49,089)	(42,330)	(56,186)	(45,865)
Segment profit before tax	171,609	188,979	34,090	69,685	205,699	258,664
Income tax expense	(52,049)	(58,438)	(9,437)	(19,351)	(61,486)	(77,789)
Segment profit after tax	119,560	130,541	24,653	50,334	144,213	180,875
	31 Dec 2025 (\$000's)	30 Jun 2025 (\$000's)	31 Dec 2025 (\$000's)	30 Jun 2025 (\$000's)	31 Dec 2025 (\$000's)	30 Jun 2025 (\$000's)
Current assets	1,344,559	1,416,013	1,767,954	1,853,051	3,112,513	3,269,064
Non-current assets	1,403,277	1,416,334	2,729,464	2,732,055	4,132,741	4,148,389
Total assets	2,747,836	2,832,347	4,497,418	4,585,106	7,245,254	7,417,453
Total liabilities	1,288,673	1,011,826	2,294,311	2,360,310	3,582,984	3,372,136

Notes**For the period ended 31 December 2025****Note 3: Expenses**

	31 Dec 2025	31 Dec 2024
	(\$000's)	(\$000's)
Cost of sales	3,302,114	3,117,825
Employee benefits expense	572,615	528,254
Depreciation	150,321	136,071
Amortisation	35,524	34,400
Finance costs		
Interest income	(3,352)	(6,248)
Interest on debt and borrowings	31,176	29,834
Interest on lease liabilities	28,362	22,279
Total finance costs (net)	56,186	45,865

The major expenses forming part of the Condensed Consolidated Statement of Profit or Loss and Other Comprehensive Income are set out in the table above.

Note 4: Dividends paid and proposed

	31 Dec 2025	31 Dec 2024
	(\$000's)	(\$000's)
Dividends paid and/or proposed for the financial year:		
Dividends paid at 11.86 cents per share fully franked (previous corresponding period: 17.75 cents) paid on 22 October 2025 (previous corresponding period: 23 October 2024).	76,614	114,662
Interim dividend proposed and unrecognised at the end of the half-year at 5.44 cents per share fully franked (previous corresponding period: 6.50 cents) payable on 1 April 2026 (previous corresponding period: 2 April 2025).	33,461	41,989

Note 5: Income tax expense

	31 Dec 2025	31 Dec 2024
	(\$000's)	(\$000's)
Income tax expense	61,486	77,789
At the effective income tax rate of 30% (31 Dec 2024: 30%)	61,486	77,789

The Group's consolidated effective tax rate in respect of continuing operations for the period ended 31 December 2025 was 30% (31 December 2024: 30%).

The Australian Government has enacted legislation to apply a global minimum tax (GMT) at a rate of 15% to multinational enterprise groups headquartered in Australia and an Australian domestic minimum tax for certain multinational enterprise groups with an annual group revenue of at least EUR 750 million. The GMT legislation is in effect for financial years commencing on or after 1 January 2024.

The Group is of the opinion that the GMT has no material financial impact in the current half-year period and hence no provisions are required for the GMT in the Australian consolidated half-year financial report.

The Group has applied the temporary mandatory relief from deferred tax accounting for the impacts of the GMT and will account for it as a current tax should it be incurred.

Notes

For the period ended 31 December 2025

Note 6: Inventories

	31 Dec 2025 (\$000's)	30 Jun 2025 (\$000's)
Finished goods, at lower of cost and net realisable value	1,746,512	1,751,129
Less: Allowance for slow moving or obsolete inventory	(124,702)	(133,958)
	1,621,810	1,617,171

Note 7: Property, plant and equipment and right-of-use assets

	Property, plant and equipment		Right-of-use assets	
	Half-year ended 31 Dec 2025 (\$000's)	Year ended 30 Jun 2025 (\$000's)	Half-year ended 31 Dec 2025 (\$000's)	Year ended 30 Jun 2025 (\$000's)
Net book value at 1 July	1,036,267	909,369	985,941	892,369
Additions through business combinations	-	3,324	-	12,029
Additions	78,833	241,888	108,348	184,382
Reassessments	-	-	48,679	68,035
Disposals	(15,074)	(9,629)	(4,699)	(3,989)
Depreciation	(61,421)	(114,648)	(88,900)	(167,877)
Net foreign exchange impact	(6,069)	5,963	(19,322)	992
Net book value at period end	1,032,536	1,036,267	1,030,047	985,941

Note 8. Goodwill and intangible assets

The Group tests goodwill and intangible assets for impairment to ensure they are not carried above their recoverable amounts:

- at least annually for goodwill;
- when there is an indication that assets may be impaired (which is assessed at least at each reporting date).

These tests are performed by assessing the recoverable amount of each individual asset, or if this is not possible, the recoverable amount of the cash generating unit (CGU) to which the net asset belongs. CGUs are the lowest level at which assets are grouped and generate separately identifiable cash inflows. The recoverable amount, measured at the asset or CGU level, is the higher of fair value less costs of disposal, or value in use (VIU). VIU calculations are based on the discounted cash flows expected to arise from the asset or CGU.

The estimated recoverable amounts for each of the Group's CGUs exceeded their carrying amounts and no impairment has been recognised. Challenging trading conditions in the US residential new construction sector continue to impact performance and create uncertainty in forecasting future cash flows for the US CGU.

Management has assessed whether a reasonably possible adverse change in certain key assumptions (gross margin percentage, discount rate and terminal growth rate) could cause the carrying amount to exceed the recoverable amount. It has been identified that a reasonably possible adverse change in the discount rate or gross margin percentage could cause the carrying amount to exceed the recoverable amount of the Reece US CGU. The discount rate would need to change by 74 basis points (30 June 2025: 88 basis points) or the gross margin percentage would need to change by 66 basis points (30 June 2025: 79 basis points) before the recoverable amount would equal the carrying amount. No reasonably possible adverse changes to key assumptions were identified for the Metalflex and Actrol CGUs.

Notes

For the period ended 31 December 2025

Note 8. Goodwill and intangible assets (cont.)

	Half-year ended 31 Dec 2025 (\$000's)	Year ended 30 Jun 2025 (\$000's)
Total intangible assets		
Carrying amount at beginning of year	2,015,561	1,983,219
Additions through business combinations	-	67,553
Additions	6,917	16,494
Disposals	-	(5)
Amortisation	(35,524)	(69,793)
Net foreign currency exchange movements	(37,786)	18,093
Carrying amount at end of period	1,949,168	2,015,561

Note 9: Interest-bearing liabilities

	31 Dec 2025 (\$000's)	30 Jun 2025 (\$000's)
Loan - non-current	1,194,041	865,728
	1,194,041	865,728

In November 2025, the Group successfully refinanced Tranche C of its Syndicated Facility Agreement (SFA). The existing \$900m facility was replaced with two new tranches of \$450m each, maturing in November 2029 and November 2030, respectively. The new facilities remain subject to compliance with existing financial covenants, including a Net Leverage Ratio of $\leq 3.5x$ and an Interest Coverage Ratio of $\geq 2.5x$. The Group remains compliant with these covenant requirements as at 31 December 2025, and accordingly the loan is classified as a non-current liability. The Group expects to comply with the covenants for at least 12 months after the reporting date.

The Group's available debt facilities are displayed in the following table:

Facility	Term	Drawn USD (\$000's)	Drawn AUD (\$000's)	Total drawn AUD (\$000's)	Limit AUD (\$000's)	Maturity date
SFA Tranche A ¹	Four year revolving credit facility	-	290,000	290,000	364,925	16 Dec 2028
SFA Tranche C ²	Four year revolving cash advance facility	269,000	-	401,912	450,000	27 Nov 2029
SFA Tranche C ²	Five year revolving cash advance facility	40,000	-	59,764	450,000	27 Nov 2030
Bilateral	Three year bilateral facility	-	-	-	74,705	6 Apr 2026
Senior USPP note	Seven year notes	100,000	-	149,410	149,410	20 Dec 2030
Senior USPP note	Ten year notes	200,000	-	298,820	298,820	20 Dec 2033

1. SFA A includes an additional ancillary facility of A\$35m to support Australian banking facilities.

2. SFA tranche C was refinanced during the period and replaced with two new tranches, maturing in four and five years, respectively.

Notes**For the period ended 31 December 2025****Note 10: Equity**

In October 2025, the Group conducted an off-market share buyback of 28,097,753 ordinary shares at a buyback price of \$13.00 per share. Total consideration for the buyback was \$365,270,789 and enabled the Group to return excess capital to shareholders while maintaining a strong balance sheet.

In December 2025, the Group commenced its on-market share buyback program with a target value of \$85m. During the period to 31 December 2025, 2,794,471 shares were purchased for total consideration of \$35,417,532. The buyback was conducted in the ordinary course of trading at an average price per share of \$12.67.

The shares bought back were subsequently cancelled, resulting in a reduction to equity.

As at 31 December 2025, there was 615,091,957 authorised fully paid ordinary shares on issue (30 June 2025: 645,984,181).

Note 11: Fair value measurements

Some of the Group's financial assets and financial liabilities are measured at fair value at the end of each reporting period. The table below provides information about how the Group determines the fair value of various derivative financial instruments used for managing financial risk. All derivative financial instruments are determined by a third party based on observable market inputs and categorised as Level 2 financial instruments using discounted cash flows and standard option models. There were no transfers between categories during the period.

The carrying amounts of financial assets and financial liabilities recognised at amortised cost in the consolidated financial statements approximate their fair value.

	Consolidated Entity			
	31 Dec 2025		30 Jun 2025	
	Current	Non-current	Current	Non-current
	(\$000's)	(\$000's)	(\$000's)	(\$000's)
Financial assets				
Cash	185,951	-	275,411	-
Trade and other receivables	1,304,752	-	1,376,482	-
Total financial instrument assets at fair value	1,490,703	-	1,651,893	-
Financial liabilities				
Trade and other payables	1,062,560	-	1,257,368	-
Interest-bearing liabilities	-	1,194,041	-	865,728
Lease liabilities	152,470	1,003,690	149,293	956,196
Derivative financial instruments				
- forward foreign exchange contracts	1,190	-	1,879	-
Total financial instrument liabilities at fair value	1,216,220	2,197,731	1,408,540	1,821,924

Notes

For the period ended 31 December 2025

Note 12: Business combinations

There have not been any material business combinations for the period ended 31 December 2025.

Note 13: Subsequent events

There have been no material events subsequent to the end of the half-year that require recognition or disclosure in the half-year financial report, except for the proposed interim dividend as detailed in note 4.

Note 14: Contingencies

The Group may be involved in legal claims, administrative actions and proceedings related to the normal conduct of business including, among other things, general liability, commercial, employment, intellectual property and products liability matters. Based upon existing information, it is not possible to predict with certainty the outcome or cost of current legal claims, actions and proceedings. The Directors believe that current matters of which they are aware should not significantly affect the operations of the Group, the results of those operations or the state of affairs of the Group in subsequent financial periods.

The Directors are not aware of any material contingent liabilities at balance date or which have arisen since 31 December 2025.

Reece Limited
Financial Report for the period ended 31 December 2025

Directors' Declaration

In the opinion of the Directors of Reece Limited and its controlled entities (the 'Group'):

1. the condensed consolidated financial statements and notes set out on pages 12 to 18, are in accordance with the *Corporations Act 2001* including:
 - (a) giving a true and fair view of the Group's financial position as at 31 December 2025 and of its performance for the six months ended on that date; and
 - (b) complying with Australian Accounting Standard AASB 134 *Interim Financial Reporting* and the *Corporations Regulations 2001*; and
2. there are reasonable grounds to believe that the Group will be able to pay its debts as and when they become due and payable.

Signed in accordance with a resolution of the Directors.



P.J. Wilson
Chair & Chief Executive Officer



G.W. Street
Audit and Risk Committee Chair

Melbourne
23 February 2026



Independent Auditor's Review Report

To the shareholders of Reece Limited

Report on the Condensed Half-year Financial Report

Conclusion

We have reviewed the accompanying **Condensed Half-year Financial Report** of Reece Limited.

Based on our review, which is not an audit, we have not become aware of any matter that makes us believe that the Condensed Half-year Financial Report of Reece Limited does not comply with the *Corporations Act 2001*, including:

- giving a true and fair view of the **Group's** financial position as at 31 December 2025 and of its performance for the Half-year ended on that date; and
- complying with *Australian Accounting Standard AASB 134 Interim Financial Reporting* and the *Corporations Regulations 2001*.

The **Condensed Half-year Financial Report** comprises:

- Condensed Consolidated statement of financial position as at 31 December 2025
- Condensed Consolidated statement of profit or loss and other comprehensive income, Condensed Consolidated statement of changes in equity and Condensed Consolidated statement of cash flows for the Half-year ended on that date
- Notes 1 to 14 including selected explanatory notes
- The Directors' Declaration.

The **Group** comprises Reece Limited (the Company) and the entities it controlled at the Half year's end or from time to time during the Half-year.

Basis for Conclusion

We conducted our review in accordance with ASRE 2410 *Review of a Financial Report Performed by the Independent Auditor of the Entity*. Our responsibilities are further described in the *Auditor's Responsibilities for the Review of the Condensed Half-year Financial Report* section of our report.

We are independent of the Group in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the *APES 110 Code of Ethics for Professional Accountants (including Independence Standards)* issued by the Accounting Professional & Ethical Standards Board Limited (the Code) that are relevant to our audits of annual financial reports of public interest entities in Australia. We have also fulfilled our other ethical responsibilities in accordance with these requirements.



Responsibilities of the Directors for the Condensed Half-year Financial Report

The Directors of the Company are responsible for:

- the preparation of the Condensed Half-year Financial Report that gives a true and fair view in accordance with *Australian Accounting Standards* and the *Corporations Act 2001*
- such internal control as the Directors determine is necessary to enable the preparation of the Condensed Half-year Financial Report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

Auditor's Responsibilities for the Review of the Condensed Half-year Financial Report

Our responsibility is to express a conclusion on the Condensed Half-year Financial Report based on our review. ASRE 2410 requires us to conclude whether we have become aware of any matter that makes us believe that the Condensed Half-year Financial Report does not comply with the *Corporations Act 2001* including giving a true and fair view of the Group's financial position as at 31 December 2025 and its performance for the Half-Year ended on that date, and complying with *Australian Accounting Standard AASB 134 Interim Financial Reporting* and the *Corporations Regulations 2001*.

A review of a Condensed Half-year Financial Report consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with *Australian Auditing Standards* and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

KPMG

Suzanne Bell

Partner

Melbourne

23 February 2026